

FINANCIAL TIMES

Europe's Business Newspaper

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DB 523A

Spain calls for 3-year wage and dividend curbs

The Spanish government has asked unions and employers to accept a three-year incomes policy that would freeze both wages and dividends to shareholders next year and only permit small rises in 1995 and 1996.

The proposals are similar to an initiative rejected by the unions in 1991, but have added urgency as Spain's economy sinks further into recession and unemployment is at record levels. Page 12

Clinton sees more cuts: President Bill Clinton said the compromise budget deal, involving a planned \$496bn reduction in the deficit over five years, was "just the beginning, not the end". Page 3; **Slow growth set to continue.** Page 3

Bosnian leaders called to talks: International mediators summoned Slobodan Milošević, Serbia's president, and Franjo Tuđman, his Croat counterpart, back to Geneva in an effort to salvage the Bosnian peace talks. The move appears to be aimed at exerting pressure on Bosnia's president Alija Izetbegović to rejoin the process. Page 12

Sell-off planned for 1994: UK industry ministers want to sell the bulk of British Coal by as early as next July in a privatisation process that is likely to break it up into at least two separate companies. Page 6

Creditanstalt-Bankverein: Austria's second largest bank, has achieved a substantial recovery in profit in the first half and plans to sell off most of its substantial industrial holdings. In last year's group balance sheet, the value of its investment portfolio was Sch121.3bn (\$2.02bn). Page 13

Montedison: Italian chemicals group implicated in the political corruption scandal, has obtained permission from a Milan court to sequester up to L500bn (\$311m) in assets from six former senior managers and members of the Ferruzzi family which controls it. Page 12

Christopher optimistic over Mideast talks

US secretary of state Warren Christopher (left) appeared to support Israel's view that the US-backed ceasefire which ended Israel's bombardment of southern Lebanon could advance stalled bilateral peace talks with Syria and Lebanon. "The fighting in Lebanon... was a reminder of how urgent our task is and how real are the enemies of peace," he said after meeting Israeli prime minister Yitzhak Rabin. Page 4

Technology group sold: London's City University, in an unprecedented deal for a British university, sold a technology company subsidiary to its staff for £27m (\$40m). Page 6

Standard Bank Investment Corporation: A sharp increase in the asset base and a lower tax rate helped South Africa's leading banking group, to increase earnings per share 37 per cent, to 35 cents, in the six months to June. Page 14

Japanese apology promised: Japan will seek a reconciliation with its neighbours by making a clear apology for aggression during the second world war and compensating victims, said Tsutomu Hata, who is likely to become deputy prime minister in Japan's new government. Page 4

Roussel-Uclaf: One of France's largest chemicals companies, announced a strong increase in net profits for the first half of the year to FFr470m (\$81m) and forecast full-year net profits would be between 18 per cent and 20 per cent higher than the 1992 result. Page 15

'Green benefits' from cordon: The Corporation of London put forward environmental arguments to support its proposal that the anti-terrorist security cordon around the financial heart of the City should be made permanent, saying it had reduced car traffic and pollution. Page 6; **Maximum security, minimum loss.** Page 6

Action on treaties threatened: President Clinton's airlines commission is recommending a tough response to governments which violate their aviation treaties with the US. Page 4

Search for oil: Israel's National Oil Company intends to raise \$12m to drill for oil on the Golan Heights, captured by Israel from Syria in 1967 and now at the centre of their peace talks.

Lahore bombs injure 20: More than 20 people were hurt when three bomb blasts rocked Lahore in central Pakistan.

FT STOCK MARKET INDICES		UK STERLING
FT-SE 100	2,945.0	(+3.3)
Yield	3.9	
FT-SE Eurotrack 100	1,261.49	(+0.09)
FT-4 All-Shares	1,458.93	(+0.19)
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THE ERM: TAKING STOCK

Economists bewildered by Bundesbank rate cut

By Andrew Fisher in Frankfurt
THE BUNDES BANK yesterday further cut the securities repurchase (repo) rate as a prelude to mopping up excess liquidity generated by last week's unprecedented currency turbulence.

As with several recent actions of the German central bank, economists expressed some bewilderment at its decision to lower the repo rate to 6.80 per cent.

Last week, the Bundesbank caused chaos in the currency markets by failing to follow up a cut in the repo rate from 7.15 to 6.95 per cent with a cut in the discount rate. After its council meeting on Thursday it did announce a cut in the Lombard rate by half a point to 7.75, a move which failed to appease markets.

Mr Klaus Baader, European economist at UBS Global Research in London, said the bank's move yesterday was a "surprise". He said he found it curious that the bank had not seen fit to lower the discount rate last Thursday - as expected in financial markets - but was now ready to cut a rate which it regarded as more important.

Mr Helmut Schlesinger, president of the Bundesbank, said on Monday that the repo rate was more relevant to monetary policy than the discount rate because it affected a monthly volume of funds three times as large at DM150bn (£5.3bn). Repos are used by banks for 14-day refinancing, though the Bundesbank also requested banks on 28-day variable rate repos.

At Monday's news conference

in Bonn, Mr Schlesinger said the repo rate had come down by around three points since last September. The latest reduction, affecting funds allocated at today's tender, puts the repo unusually close to the discount rate level.

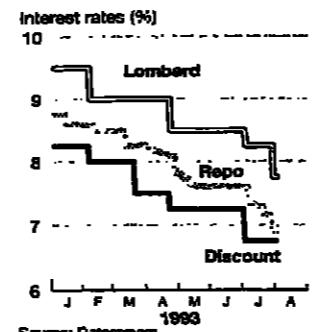
Some DM75bn of funds comes up for renewal today. But the Bundesbank is expected to reduce its allocation of new funds sharply - perhaps by some DM25bn - in order to drain liquidity after the inflows caused by support for the French franc.

Money market rates fell yesterday as funds generated by the intervention came on to the market. Call money was traded at around 6.5 per cent, down from just below 7 per cent on Monday.

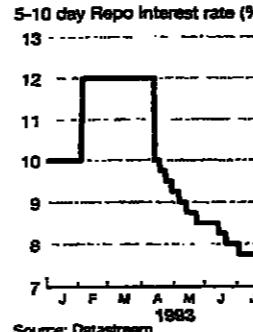
Mr Johann Wilhelm Gad-
dum, a Bundesbank director,

said on Friday the bank would not act to stop money market rates falling below the 6.75 per cent discount rate if intervention in the European monetary system led to a flood of liquidity.

Germany



France



cial interest rates faster. John Biddling in Paris adds: "The signals from the French bond and money markets suggest that investors are cautious about the prospect of rapid interest rate cuts by the French government."

The markets have taken their lead from statements by Mr Edouard Balladur, prime minister, and by Mr Edmond Alphandary, economy minister, that the government would not rush into interest rate cuts and that the stability of the franc remains a priority.

Economists in Paris said the first step towards a reduction in interest rates would be the reintroduction of 5-10 day borrowing facilities, suspended last week in an attempt to bolster the French financial authorities' defence of the franc. The 5-10 day rates were

replaced by an overnight borrowing facility, the rate of which was raised from 7.75 per cent to 10 per cent.

"I think we could see 5-10 day borrowing reintroduced at the beginning of next week at a rate of 7.75 per cent," said Ms Marie-Owens Thomsen, international economist at Midland Global Markets.

But most economists felt the government would not move to cut the official intervention rate - which sets the floor for money market interest rates - from its current level of 6.75 per cent until the franc shows signs that it has stabilised following the widening of exchange rate fluctuation bands on Monday.

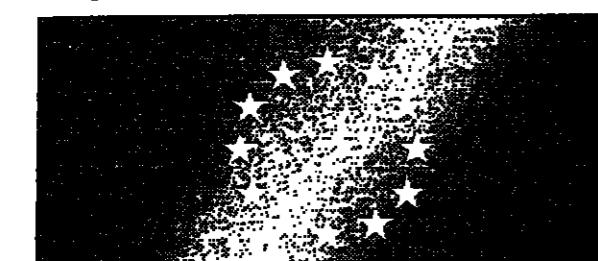
The message from the bond markets reflected this view. Four-year government bonds, for example, saw yields

increase by about 14 basis points to about 5.62 per cent, reflecting a more cautious outlook on reduced borrowing costs.

In the money markets, overnight borrowing rates remained relatively stable at between 11 and 13 per cent, sharply down on last week's peak of almost 40 per cent at the height of the assault on the franc. One month and three month rates were about 8 per cent and 7.5 per cent respectively.

The bond futures market, however, indicated expectations that French interest rates will ultimately fall. The Paris Interbank Offer Rate futures contracts show that the markets are anticipating three-month interest rates of just over 6 per cent in September and 5.2 per cent in December.

Europe's economic priorities



BELGIUM/LUXEMBOURG

Belgium has long prided itself on being a member of the "hard-core" currency club built around the D-Mark, writes Lionel Barber. But the explosion in the ERM could be a mild plus for the Belgian economy which remains stuck in recession. Sixty per cent of Belgian GDP comes from

DENMARK

When Mr Erik Hoffmeyer, Danish central bank governor, explained on Monday why the krone had been subject to speculative attacks - although "fundamentally it is the soundest economy in Europe" - he referred to the country's large foreign debt, accumulated in the

FRANCE

Prime Minister Edouard Balladur might be loath to admit it, but the demise of his treasured *franc fort* policy may be exactly what the sluggish economy needs, writes Alice Rawsthorn. For two years the economy has been burdened by high real inter-

GERMANY

In the words of Mr Günter Rexrodt, German economics minister, the weekend shakeout offers a "breathing space". That will allow Bonn and the Bundesbank to concentrate on the country's most intractable problems: the control of public spending and inflation, writes Christopher Parkes.

GREECE

The temptation for political leaders, as the timetable for monetary union appears to recede, is to relax the effort for fiscal virtue and go back to bad old ways, writes Kerin Hope.

As the only EC state never an ERM member, Greece has stayed on the

IRELAND

Any easing of Irish monetary policy is considered unlikely, despite the punt's much greater freedom of movement, writes Tim Coone.

The government's main concern is maintaining investor confidence in the punt - around 30 per cent

ITALY

After sitting out the recent turmoil, Italy's politicians are assessing the impact of wider margins for the economy, writes Haig Simonian.

The lira has floated since last September's devaluation and suspension from the ERM. That has given exporters a competitive advantage; the lira

NETHERLANDS

The continued link to the DM in the old 2.5 per cent band is seen as vindicating "strong guilder" policies of the past decade, writes Ronald van de Krol. The Netherlands expects low inflation by maintaining the

PORTUGAL

"We shall carry on as if nothing had happened," was how Mr Miguel Beleza, central bank governor, reacted, writes Peter Wise. He was making clear he thought the government should maintain a stable currency, a tight monetary policy and rein in budget spending to maintain

SPAIN

Yesterday was a happy day for Spanish officials watching the peseta's performance following the ERM shake-up and an early morning cut in the Bank of Spain's benchmark intervention rate, from 11 per cent to 10.5, writes Peter Bruce. It rose strongly against the D-Mark, igniting hopes that it could withstand further

UNITED KINGDOM

The unwinding of the ERM is likely to give Britain the opportunity to cut interest rates earlier and deeper than expected, writes Emma Tucker.

Although the base lending rate has dropped from 10 per cent to 8 per cent since September when sterling was forced out of the mechanism, many

exports, and 75 per cent of those exports are within the EC. If the new ERM flexibility spells lower interest rates and a pickup in EC growth, Belgium will benefit.

Luxembourg, which has a currency union with Belgium, would also benefit from lower interest rates. But this prospect must be offset against the disappointment of being excluded

from the German-Dutch bilateral agreement to maintain the D-Mark/guilder parity. Luxembourg's commitment to price stability is the key to its appeal as a financial centre.

Belgium's big economic problem is

the public debt, roughly equivalent to 125 per cent of national output. The deficit has been the subject of tense negotiations within Belgium's fragile

coalition government this past week. The discussions produced a commitment to cut BFr33bn (£520m) from next year's public spending plans.

Officials acknowledge the talks are critical to persuading financial markets that their faith in Belgium's *franc fort* policy remains justified.

The need for new credibility has grown after the central abandoned,

reliably, its three-year-old policy of linking the Belgian franc to a 0.25 per cent margin of fluctuation with the D-Mark. Mr William De Vilder, a strategist at Générale de Banque, said the central bank appeared to have accepted that the current fluctuation margin may, temporarily, have to be higher. Yesterday, it was intervening around BFr21.40, he said.

In the spring and put up a stout defence again last week. Since Sunday night interest rates have not been lowered and a tight hold on liquidity has been maintained to punish speculators who built up positions against the krone in July. Yesterday it was charging 25 per cent for one-month lending to the commercial banks.

gain ground in relatively strong currency markets such as Germany, the US and UK. But industry has so much surplus capacity that an increase in investment is not expected before next year. Consumer demand could recover sooner, given higher savings ratios, but confidence is unlikely to recover while unemployment rises.

even more rigorous and longer-term consolidation is necessary.

Bon has a chance to concentrate on the main domestic task in hand, unhampered by the monetary and political constraints of the EMS. The Bundesbank, aware of the temptations to governmental largesse in the run-up to next year's federal and state elections, will not hesitate to punish any wavering by tightening monetary policy.

Even then, there is limited scope, given the need to raise about Dr150bn (£243m) every month to finance the public debt, now over 120 per cent of GDP. Ms Miranda Xafa, economic adviser to the prime minister, said: "We simply can't afford to ease up on fiscal discipline, just because Maastricht looks further away today."

has been a very bad experience from the late 1970s and early 1980s with the go-for-growth approach, with the result that the monetary authorities are now very cautious and conservative. There is no strong constituency here... that would argue in favour of a go-for-growth strategy now."

unions and employers on wage reform.

But the virtual collapse of the ERM will undermine one of the most powerful arguments used to justify tough policies to bring down the budget deficit. Ministers regularly referred to the "external discipline" of economic and monetary union to justify higher taxes and lower benefits.

tracing for the new challenge includes livestock and meat, traditionally dependent on Italy and Belgium.

One benefit, though not easily quantifiable, is continued investor confidence in the guilder, a legacy of more than 10 years' commitment to pegging the currency to the DM.

"There seems to be a yearning in industry for a return to Portugal's old 'trawling peg' system of devolution," said one foreign consultant. "It seems likely the government will use the 10 per cent scope it has to let the escudo slide down at least to a certain level."

The party most economists see Portugal aiming to maintain is with the Spanish peseta.

this year, is out of control. Independent economists suggest it could reach 8.5 per cent of GDP next year if tough budgetary action is not taken now.

Cuts of Pta300bn this year and a further Pta500bn next year could draw the deficit - which includes the central government and the free spending autonomous regions - closer to 6 per cent.

forecast a public sector borrowing requirement of £50bn this financial year. This may be downgraded in the November forecasts.

A boost to UK manufacturing exports would also be good news for the jobs. The official count of unemployment has fallen for five successive months, but the total remains high at just under 3m.

NEWS: EUROPE AND THE AMERICAS

President says planned deficit reduction of \$496bn over five years is 'just the beginning'

Clinton praises compromise on budget

By Roger Matthews
in Washington

PRESIDENT Bill Clinton yesterday praised the compromise budget deal worked out by Congressional Democrats and claimed it was the best that could be achieved.

Despite the changes made by Congress to his original proposals, Mr Clinton said he felt "quite good" about the outcome and promised that the \$496bn (£232.8bn) planned reduction in the budget deficit over the next five years was "just the beginning, not the end".

"It is a good package, it is solid, it is real numbers," he said. The president was due to make a national, televised address later in the day as part of his campaign to win public support and put pressure on Democratic wavemakers in both the House and the Senate. Votes on the budget compromise will be held before the end of the week.

The bill is expected to be passed by the House of Representatives without too much difficulty, but the outcome of the Senate vote on Friday is

still finely balanced. The casting vote of Vice-President Al Gore was required in June and since then Senator David Boren of Oklahoma has announced that he can no longer support the bill.

This means Mr Clinton has to persuade at least one of the six Democratic senators who originally voted against to switch sides. With four of the six thought unlikely to be swayed, efforts yesterday were being concentrated on Senator

Dennis DeConcini of Arizona and Senator Richard Bryan of Nevada.

Both men have reservations about aspects of the legislation and said they would have to study details of the last-minute compromise before finally making up their minds. Republicans in the House and Senate are all voting against.

Democratic leaders continued to insist yesterday that they were confident the bill would pass. Failure to get con-

gressional approval would be a severe blow to the Clinton presidency. Mr Leon Panetta, the White House budget director, said yesterday: "We are working on all of the votes. We are not taking anything for granted."

The main components of the compromise package are:

- Some \$252.8bn would be cut in spending over the next five years and an additional \$243.2bn raised in revenue. The bulk of the spending reduc-

tions would come from defence and by limiting the growth of Medicare, the healthcare programme for the elderly.

● The federal petrol tax would rise by 4 cents a gallon - the only item that would bear directly on middle-income families.

● Personal income taxes

would be raised from 31 per cent to 36 per cent for those with taxable incomes in excess of \$115,000 a year, and \$140,000 for couples, retroactive to January 1.

The government says that the higher rates would apply mostly to those with gross annual incomes in excess of \$140,000 and for couple earning more than \$180,000. There would be a 10 per cent surtax on taxable income over \$250,000, giving a top rate of 36.5 per cent.

● The top corporate income tax rate would go up by 1 per cent to 35 per cent for taxable income over \$10m. The taxable part of social security benefits would go up from 50 per cent to 55 per cent for individuals earning more than \$34,000 and couples receiving above \$44,000.

● There would also be reductions on the portion of meals and entertainment spending that could be deducted as business expenses and the elimination of business deductions for federal lobbying expenses.

Lethargic growth likely to continue

THE US economy's lethargic growth is likely to continue in coming months, according to the Commerce Department's index of leading indicators which forecasts movements in economic activity over the next six to nine months, writes Nancy Dunnin in Washington.

The June index, released yesterday, increased by 0.1 per cent, after a revised decline of 0.4 per cent in May. The index has been down or relatively flat all year. Wall Street economists had forecast a 0.2 per cent rise.

The index measures a basket of economic indicators, from unemployment

benefit claims to building permits. Five of the 11 indicators - including the average work week - turned down in June.

The index suggests that widespread laying off of workers is a continuing drag on the economy.

Since President Bill Clinton's jobs package was defeated by Republicans in the Senate, there has been no sign of a stimulus strong enough to lift the economy out of low growth, although the administration has clung to hopes that lower interest rates would do the job.

US executives and salaried employees

have also been feeling the effects of slow growth.

Median salary increase budgets for this year and next are below 5 per cent for the first time since 1987, according to the Conference Board, the business information group.

"As companies continue to wrestle with fierce global competition and a weak and uneven economic recovery, the pressure to reduce and control costs continues to mount," said Ms Elizabeth Arreglado, a Conference Board salary specialist. "The modest salary increase budgets reflect this strategy."

Ginsburg confirmed in top court post

JUDGE Ruth Bader Ginsburg was confirmed by the US Senate yesterday as the country's second woman Supreme Court justice. Reuter report from Washington.

The 80-year-old federal appeals judge from Washington was nominated on June 14 by President Bill Clinton. She replaces Justice Byron White, who retired at the end of June, on the nine-member court.

Judge Ginsburg should be sworn in within a few days so she can prepare for the start of the court's next term on October 4.

Mr Joseph Biden, Senate judiciary committee chairman called Judge Ginsburg a consensus candidate who would be cautious and restrained in his decisions.

She joins Justice Sandra Day O'Connor, chosen by President Ronald Reagan and confirmed in 1981, as the only two women among the court's 107 current and former justices. She is expected to be a moderating force on the court, helping other justices reach a consensus.

The vote for confirmation was 98-3. The only senators voting against her nomination were Republicans Jesse Helms of North Carolina, Don Nickles of Oklahoma and Bob Smith of New Hampshire. Mr Helms opposed Judge Ginsburg because of her support for abortion rights and increased rights for gays.

Ecuador loan claim dropped

WESTON Compagnie et Finance of Switzerland, one of Ecuador's senior bank creditors, has withdrawn its legal claim for repayment on \$21m (£11.5m) of syndicated loans it had bought in the secondary market, writes Raymond Collitt in Quito.

In April Weston secured a pre-judgment order from a New York judge to freeze a small amount of Ecuador assets, including some funds of the state-owned oil shipping company Ecuopel and the central bank.

Mrs Ana Lucia Armiros, president of the monetary board and one of Ecuador's chief foreign debt negotiators, welcomed Weston's move.



Malcolm Rifkind, British defence secretary, examines the track of an armoured vehicle during a tour of the British base in Vitez, Bosnia, yesterday. He is on a two-day fact-finding mission in the former Yugoslav republic

Decision on Bosnia air strikes papers over Nato divisions

By Gillian Tett

THE Nato council's declaration yesterday that it was prepared to use air strikes to break the siege of Sarajevo, the Bosnian capital, was being digested by diplomats who warned that divisions remained among the allies and the United Nations about the nature and scale of such action.

"Everyone here is wanting consensus, and this morning's agreement is a step forward. But it is not at all cut and dried yet," admitted a diplomatic official in Brussels.

The agreement, hammered out after a long meeting of the Nato council in Brussels, proposes two separate scenarios under which allied air strikes might be used in Bosnia.

The first proposal, which received the broad backing of the allies last week, is to use Nato's air power to defend the ground troops stationed at Bosnian air bases.

Nato officials also stressed that air strikes against Serb positions could be carried out within the current mandate.

The second and more radical US-led proposal, which was unveiled early yesterday after

12 hours of discussions, would use air strikes to attack Serbian artillery positions around Sarajevo, to break the siege of the city and let humanitarian convoys through.

UN officials admitted that the logistics for the defensive air strikes were unlikely to be in place for another couple of days.

"We are ready to act, but it

appear to have overcome their earlier fears that air strikes could lead to retaliation against UN ground troops, some allied delegations, including Canada, are known to remain nervous about full-scale air strikes. Some French officials have indicated that they would prefer the allied action to go even further to establish and guard safe

areas authorised by the UN secretary general.

With the Geneva negotiations

on a partition of Bosnia

appearing increasingly fragile, defence experts yesterday

warned that air strikes were unlikely to provide simple solution to the conflict.

Although most believe the allies could destroy the Serbian

artillery that rings Sarajevo,

given the relatively unsophisticated nature of the Bosnian Serb forces, they question whether they could do this before the Serbs inflicted a

politically embarrassing degree

of damage on the city or sought to retaliate against the UN troops stationed elsewhere in Bosnia.

The Italian market is expec-

ted to fall by 35 per cent this

year, 10,230 units because of

what the group calls "the

political and economic

impasse". Italy's corruption

scandals have sharply reduced

activity in the construction

industry.

Spain - where the market is

set to fall 29 per cent to 2,195

units this year - is "unable to

solve its economic problems,"

says the group. In France,

which is postponing spending

on many big projects for the

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The group confirms its ear-

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The group's forecast for

</div

Tough US line urged on air pacts

By Nancy Dunne
in Washington

PRESIDENT Bill Clinton's advisory airlines commission is recommending a tough response to governments which violate bilateral aviation treaties with the US.

In its final report, approved on Monday, it urged multilateral negotiations on a range of aviation issues and enforcement of bilateral pacts "through all means, including renunciation and suspension of privileges and services when violations occur".

The commission cited France's termination of its US bilateral agreement and Chancellor Helmut Kohl's letter to President Clinton threatening termination of the German accord as "only two of the most prominent examples of the problems the US government faces in trying to preserve and expand competition internationally".

Bilateral pacts can no longer protect US interests, the commission said. "The increasingly contentious bilateral relationships already mentioned are resulting in agreements or *de facto* relationships either markedly more rigid and pro-

tectionist than before or seriously out of balance."

The commission envisages a free flow of cross-border airline investment. The US should approve foreign investment up to 49 per cent voting equity in US airlines, but only "in the context of bilateral agreements which are reciprocal and enhance the prospects of securing the ultimate goal of pro-competitive, multinational agreements. The foreign investor must not be government-owned, and the investment must advance US national interest."

Another report out this week, from the Economic Strategy Institute, an influential Washington think-tank, warns that overseas investment in the US airline industry has enabled high-cost foreign producers to dominate low-cost US companies. This erodes the US industry's competitive position and destroys US jobs.

Gains by British Airways from its investment in US Air will shift \$350m (£234m) a year in revenues to BA from US airlines and cost the US economy 3,500 jobs, the report says.

Opening the US market to all foreign airlines could cost \$4bn and jeopardise 40,000 jobs.

'Civilian glove for Nigeria's military fist'

Paul Adams reports on the latest twist in the country's muddled search for democracy

"PART farce, part tragedy, total confusion," commented a retired Nigerian analyst after a weekend which saw a dramatic twist in his country's muddled search for democracy.

It would not be possible to re-run the annulled presidential elections held last June, President Ibrahim Babangida told Nigerians on Saturday. Instead, an interim government would soon take charge. He failed, however, to answer the question everyone was asking: when will the soldiers, in power since 1985, return to barracks?

There is growing suspicion that the move is not simply a further delay in the military government's handing over to civilians, still officially set for August 27. Instead, it could be designed to extend Gen Babangida's hold on office well into the future.

Co-opted politicians drawn from two weak parties, lured by the massive oil-financed patronage that Gen Babangida dispenses, could help him put "a civilian glove over the military fist", as one Nigerian described it.

Such a ploy could exacerbate rather than resolve the country's political and economic crisis. Window-dressing will not improve the domestic standing of a deeply unpopular regime. Nor will it satisfy western governments and creditors, who have made clear that rescheduling the country's \$3.5bn (£2.8bn) external debt

depends not only on economic reform, but on the ending of military rule.

Some Nigerian analysts suggest that Gen Babangida is ready to go, but needs a safe way out. "A civilian government, yes, but one that he is certain will be able to guarantee his security, and not investigate allegations of corruption," as one put it.

Others fear the general has become wedded to power. He has postponed the transition to democracy three times before, but always giving a new date for the termination of military rule. This time he gave no deadline. "It confirms what we have been saying for three years now, that Babangida is not planning to go," says Mr Olisa Agbokoko, president of Nigeria's Civil Liberties Organis-



last Thursday. They agreed to the interim government, and sent a delegation to Abuja which included the two presidential front-runners last year, Mr Shehu Yar'Adua and Mr Adamu Ciroma.

Equally significant is the stance of the other main party pressure group, led by retired General Olusegun Obasanjo, who led Nigeria's military regime from 1976 until handing over to an elected civilian government in 1979.

Although the fiercest critic of Mr Babangida's presidency in recent months, he has given guarded support to the proposal for an interim government. "The country cannot be allowed to drift indefinitely. We have to move forward somehow," he said on Sunday.

"It's not the best solution, or even the fourth-best solution, but when all other sensible routes have been blocked by this president, I think we have to take it."

The sentiments go to the heart of the opposition's dilemma: confrontation is either not feasible or it is potentially destabilising, but going along with an interim government may be playing into Gen Babangida's hands.

If they are to placate the sceptics, Gen Obasanjo and his colleagues have to show there is a middle way: that participation in an interim government will curtail the president's time in office and not unwittingly extend it.

tual. The Civil Liberties Organisation proposes a mass stoppage which will "paralyse the economy". But unemployment is high, the trade unions are weak and labour leaders seem as susceptible as the politicians to being co-opted.

Meanwhile, Mr Moshood Abiola, the SDP's apparently successful presidential candidate in the June poll, seems stymied, notwithstanding his considerable support in the predominantly Yoruba and mainly Christian south.

The weak state of the parties is hardly surprising. They are both creations of the government. Their credibility was already impaired because the original presidential candidate in October 1992 (in an

earlier, also aborted, campaign) was banned from further political activity. Most of the influential political leaders have since remained behind the scenes.

But these leaders are still among the power brokers, and significantly seem to have opted to avoid confrontation – no doubt bearing in mind that there seems little likelihood of an effective challenge to the president from within the army.

Among these power brokers is the group of religious and community leaders known as the northern elders which met

NEWS IN BRIEF

Reed Elsevier in Chinese venture

REED Elsevier, one of the world's largest publishers, has become the first Western firm to establish a business information company in China, writes Tony Walker in Beijing.

Reed Information Services, the business publishing arm of the parent company, has established Reed Sino Asia to handle its China interests, which will include periodicals and business data.

Its first project will be Kompass China, which is an equity joint venture between Reed Sino Asia and Cetic, an affiliate of China's Ministry of Foreign Trade and Economic Co-operation.

Mr Peter Davis, chief executive of Reed Elsevier, said his company welcomed the opportunity to "operate in the world's fastest growing economy."

Mahathir attacks Western press

Dr Mahathir Mohamad, Malaysia's prime minister, has unleashed a strong attack on what he considers to be biased and ill-informed reporting on events in Asia by the Western media, writes Kieran Cooke in Kuala Lumpur.

"Their main idea is how to create friction and instability, so that if we are unstable they can compete with us," said Dr Mahathir.

Dr Mahathir, sharply critical of the West on a number of issues ranging from the environment and human rights to matters of trade, questioned the motives behind the recent purchase of a Hong Kong-based TV satellite network by Mr Rupert Murdoch, the media entrepreneur.

Mr Murdoch recently paid \$525m (£352m) for a 63.5 per cent stake in Hutchison, the Hong Kong-based parent company of Star TV. Star TV is Asia's leading satellite TV network.

See Editorial Comment

ABB wins Athens airport contract

A consortium led by Mannheim-based ABB Schaltanlagen, part of Asea Brown Boveri, has won a \$20m (£22m) contract to provide and install all the electrical equipment for the new Athens airport at Spata, writes Andrew Baxter.

The contract from the Greek government follows last week's selection of a consortium led by Hochtief, the German construction company, to build the airport. The complete project is worth about \$2.3bn.

ABB companies are partners in the overall consortium, and will account for about \$225m of the electrical work won by the subsidiary consortium.

Fiji selects Vodafone network

Vodafone, the UK mobile communications group, has been chosen by Fiji's state telecommunications company as a strategic partner to build the island's first cellular phone network, writes Andrew Adams. Vodafone will take a 49 per cent state in the joint venture.

It also plans to build a paging network on the island. The phone network will be built to the pan-European GSM digital standard.

US optimistic on Mideast talks

MR WARREN CHRISTOPHER, US secretary of state, yesterday appeared to support Israel's view that the US-arranged ceasefire which ended Israel's bombardment of southern Lebanon last week could advance stalled bilateral peace talks with Syria and Lebanon, writes Julian Ozanne in Jerusalem.

The fighting in Lebanon... was a reminder of how urgent our task is and how real are the enemies of peace," he said after meeting Mr Yitzhak Rabin, Israeli prime minister. "But it is also an indication of the fact that Israel, Lebanon and Syria are able to work together on a

problem and I think take a step in trying to ensure that the peace process isn't derailed."

Jerusalem has expressed the hope recently that Mr Christopher would focus on making progress in talks between Syria and Israel over the occupied Golan Heights, seized by Israel in the 1967 Middle East war. However, analysts believe progress with Syria will be difficult so long as talks between Israel and the Palestinians remain deadlocked. There appeared little progress in yesterday's meeting between Mr Christopher and the Palestinians.

Several members of the Palestinian dele-

gation, including Mr Haidar Abdel-Shan, chief negotiator in the peace talks, boycotted the meeting with Mr Christopher, accusing the US of bias towards Israel.

After the talks, Mrs Hanan Ashrawi, Palestinian spokeswoman, said there had been no discussion of a US-drafted document which lays the ground for an interim period of Palestinian self-rule in the occupied territories.

Instead, she said, the Palestinians pressed Mr Christopher to consider reviewing the framework for the talks and to allow immediate discussion on the final status of a Palestinian entity.

Brunei to invest \$9bn in Vietnam

A BRUNEI company controlled by the younger brother of the country's sultan said it had won approval to invest up to \$9bn (£6bn) in Vietnam, Reuters reports from Bandar Seri Begawan, Brunei.

Primal, headed by Prince Suri Bolkiah, said in a statement the Vietnamese government had approved 19 projects, mostly in oil and gas exploration, over a 20-year period.

Primal will also venture into gold mining, build roads and bridges, and set up a petrochemical plant, the company said.

The deal was signed at the weekend with officials from the Vietnam State Committee for Co-operation and Investment, Primal said.

Western diplomats said it would be Brunei's single largest investment in Indonesia.

Brunei, the tiny oil-rich sultanate on Borneo Island, has been stepping up overseas investments to help reduce its dependence on oil.

Turkey's EC courtship lowers the trade barriers

John Murray Brown reports on the most radical reforms since the early '80s

In March a joint EC-Turkish steering committee was established, with the government and particularly the foreign ministry enthusiastically extolling the merits of a customs union. In Ankara recently, Turkish business leaders from industries most vulnerable to import competition met to develop a strategy.

With a customs union, the business environment will be turned on its head. Foreign investors can no longer base their calculations simply on the attractions of Turkey's large protected home market. Issues of cost structure and export competitiveness have to be considered.

Moreover, for foreign multinationals already in the country, the tariff changes will force a complete rethink of sourcing policies, with a clear incentive to source imported raw materials and process inputs to the EC.

According to EC calculations, the cuts in import duties reduce effective rates of protection for the Community's

changed, too. Trading companies from Japan complain their Turkish buyers are turning to EC suppliers and in some instances even cancelling existing contracts.

For Turkish groups, the trend will accelerate the trend to foreign collaboration. Many local companies, from consumer durable manufacturers to vehicle makers, are seeking foreign partners in an attempt to upgrade technologies and boost exports – ultimately the only defence against increased import competition.

Mr Hayrettin Yildirim, head of investment at the Treasury, says Turkish groups will have to integrate with foreign multinationals if they want to compete. He believes the days of family-owned holdings are

as high as 82 per cent.

Nonetheless, by 1996 rates are scheduled to be reduced to zero and Ankara will adopt the Community's common external tariff (CET) for goods from over third countries, estimated at around 4 per cent – the crux of Philip Morris's complaint.

The reforms provide greater transparency and scrap imports of non-tariff barriers such as stamp duty and a range of special levies.

The moves represent the most radical trade reform since the late President Turgut Ozal embarked on Turkey's market-oriented policies in the early 1980s. The legislation, passed by parliament last summer, has taken two years to prepare and covers some 18,000 individual import items.

However, for industrial goods, effective protection rates remain around 15 per cent while for farm products, which are currently excluded from the negotiations, they are

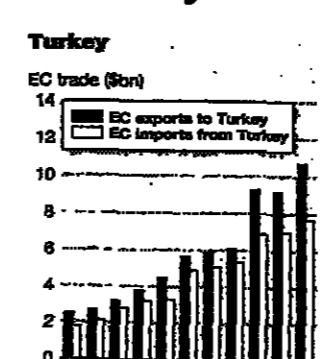
as high as 62 per cent.

Nonetheless, by 1996 rates are scheduled to be reduced to zero and Ankara will adopt the Community's common external tariff (CET) for goods from over third countries, estimated at around 4 per cent – the crux of Philip Morris's complaint.

The reforms provide greater transparency and scrap imports of non-tariff barriers such as stamp duty and a range of special levies.

The new regime also has to maintain sufficient tax revenues at a time of budget constraints. Ankara points out it will be the only country to enter a customs union without gaining EC membership and is seeking EC funds to compensate for an implied revenue loss of \$3bn (£2bn) a year.

Turkey



Source: IMF

Leading through Strength in R&D

In support its core activities in 'Electronics and Energy', Toshiba Corporation has expanded into vast array of fields—information and communication systems and electronic devices to heavy electrical apparatus, and consumer products.

In each of the areas Toshiba has targeted, the secret behind the company's success, believes company president Fumio Sato, is the high priority placed on research and development.

By Russell McCulloch



Mr. Fumio Sato, President and Chief Executive Officer, Toshiba Corporation

Technologies—A Driving Force for Corporate Growth

McCulloch: *We are all looking forward to a recovery in the world economy. What do you think is the most important factor for Toshiba's continued corporate growth?*

Sato: Kisaburo Yamaguchi, a former president of Toshiba, once said that a manufacturer without R&D facilities is like an insect without antennae. Strong technological capabilities provide the basis, the driving force, for corporate growth. This means that the ability to create innovative products is a key factor determining corporate strength in this severe business climate.

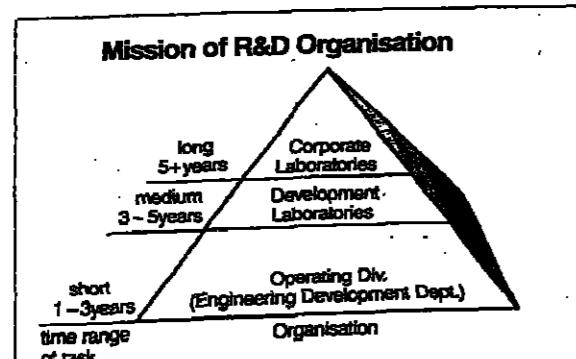
R&D also plays an important part in our "Three G" policy, covering Growth, Group and Global. To achieve growth, we have to direct our resources to facilitate expansion in promising areas. Our group policy is geared to enhancing group R&D, and so strengthen the overall capabilities of Toshiba Group. Our global target is continued promotion of globalisation, including expansion of overseas R&D and production. Here, we are also pursuing greater localisation in the management of our overseas subsidiaries, and realising our policies for competition, cooperation and complementarity through global alliances with major international companies.

Three-tier R&D Structure

McCulloch: *How is Toshiba's R&D organised?*

Sato: Our business interests are very diverse, ranging from information and communication systems and electronic devices to heavy electrical apparatus and consumer products. We see our field as "Electronics and Energy", from which we have derived the Toshiba slogan "E&E." We carry out research in the wide variety of technologies required to support "E&E."

Our R&D is organised in a three-tier hierarchy, with laboratories at each level carrying our different assignments. In the first-tier, the laboratories at our corporate Research and Development Centre conduct research from a long-range perspective of more than five years. That is, working on basic technologies that might be utilised in products in five or more years from now. The second-tier development laboratories belong to our different business groups. They are oriented to practical application of the technologies developed in the corporate labs, and are looking at commercialisation of new products within a three to five year time span. Final commercialisation, in under three years, is carried out by the engineering departments in each operating division.



McCulloch: *It sounds as if the corporate laboratories are pushing forward essential research. Can you tell me more about their structure?*

Sato: Well, in October last year we completed a major restructuring of corporate research and development. What we wanted to achieve was a further refinement of our capabilities. We wanted to break down barriers, promote inter-disciplinary activities and

quicken our responses to fast-changing trends. We now have eight laboratories that make up the R&D Centre. They are Advanced Research, Materials & Devices Research, Communication & Information Systems Research, Energy & Mechanical Research, ULSI Research, Systems & Software Engineering, Environmental Engineering, and the Kansai Research Labs., which are responsible for R&D in information and communication technologies. Each of these is free to carry out their own projects. There is one more organisation I should mention. The Manufacturing Engineering Research Centre is responsible for developing production technologies used throughout the company. These are essential for reliable mass production of precision equipment.

McCulloch: *What about numbers? How many engineers work in R&D?*

Sato: Quite many. One of the reasons why so many Toshiba products enjoy worldwide recognition is because they incorporate the skills of our engineers and researchers, who number about 45 per cent of Toshiba Corporation's 75,000 employees. Researchers alone account for around 20 per cent of all employees. About 60 per cent of these work in the engineering departments, with the others equally divided among the R&D Centre and the development labs.

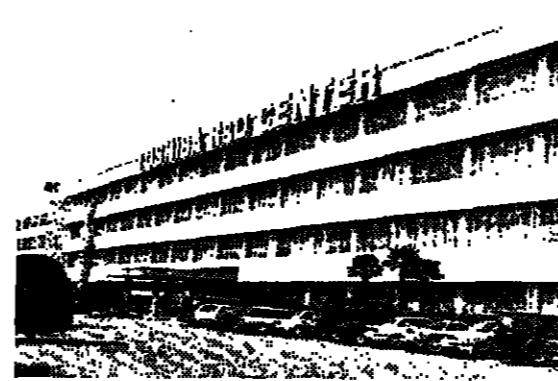
McCulloch: *You have an extensive R&D structure in Japan. What about overseas?*

Sato: We have four important overseas facilities. In January 1991, we set up the Toshiba Cambridge Research Centre in the UK to carry out basic research in semiconductor physics. Europe has taken the initiative in research in this field. In the US, our Advanced TV Technology Centre, established in May 1990, is working on new TV technologies, including High Definition TV. We also have US R&D facilities for software for information and communications systems and medical equipment.

Working towards a Synergy in Operations—Multimedia Business

McCulloch: *Nowadays, we hear a lot about integrating technologies from different fields and about the impact multimedia will have. How is Toshiba responding to this trend?*

Sato: Multimedia has become a buzzword



in the computer and consumer product industries. My understanding of the concept is that there are many different media that can carry and present information: video, text, visual images, sound. When they are handled as analog data—the way most media are still configured today—then each medium has its own analog form. That means different kinds of information can't be handled together, in the same way or within the same framework. Now we are seeing a "digital revolution" that will be more or less complete by the beginning of the next century. As with computers, all information sources will be fused in digitalised data and we will be able to process it in one, unified framework. Digitisation removes the differences between media, fusing them into the framework of multimedia. Consequently, more effective use of information will be realised and we expect our creativity to be dramatically enhanced.

McCulloch: *So, multimedia means a fusion of the information, communications, audio and visual imaging equipment fields?*

Sato: That is right. And that is why I believe Toshiba is one of the companies best positioned to realise the full potential of multimedia. As a comprehensive electronics maker, we are working towards a synergy in the wide range of products and services we cover in our operations. Electronic components, image compression, image filing and battery technologies are indispensable to multimedia. Toshiba has already made major advances in all these areas.

McCulloch: *Can you give me some details?*

Sato: As I am sure you know, we play a leading role in the world semiconductor market. We have also pioneered the research, development and commercialisation of liquid

crystal displays (LCDs). In image compression, we are working to establish a world standard for a compression format which can send and record images without deterioration. Toshiba is a major player in CD-ROM and optical disks, products that have a central role to play in large volume data storage. In batteries, a joint venture with Asahi Chemical Industry to develop and manufacture lithium-ion rechargeable batteries has just started operation. These are next-generation batteries that are small and light-weight. With Apple Computer of the US, Toshiba is working on CD-ROM based personal multimedia players.

Our efforts are not only tied to hardware. Our limited partnership with Time Warner gives us access to an extensive software library.

Directing Resources for Progress towards the 21st Century

McCulloch: *My understanding so far is that Toshiba has an extensive R&D operation and is active in a wide range of technologies. Turning to the long-term, which business areas will you focus on for the 21st century?*

Sato: We are great believers in the benefits of a highly advanced information society, and we are making every effort to support its realisation. We are investing our resources in information and communication systems, particularly in the areas of broadband communications, high-speed information processing and digital technologies.

Our electronic components business is one that will continue to be central to growth. As one of the world's leading IC manufacturers, we will maintain our competitiveness in the market by providing further high value added products. To take one example, we are working on the process technology for a future generation of 256 megabit DRAMs in a joint development with IBM and Siemens. We are also very active in promoting flash memory technology, through alliances with major companies. This is a very exciting product with a lot of potential, including the eventual replacement of hard disk drives. We are cooperating with IBM Japan in another key area, large-size colour LCD.

In the energy business, we are focusing on fuel cells and combined cycle power generation, which enhances heat efficiency by combining conventional thermal power generation with a gas turbine. These efforts allow us to play an active role in tackling conservation of limited resources and supporting environmental protection.

"E&E" Supports the 21st Century

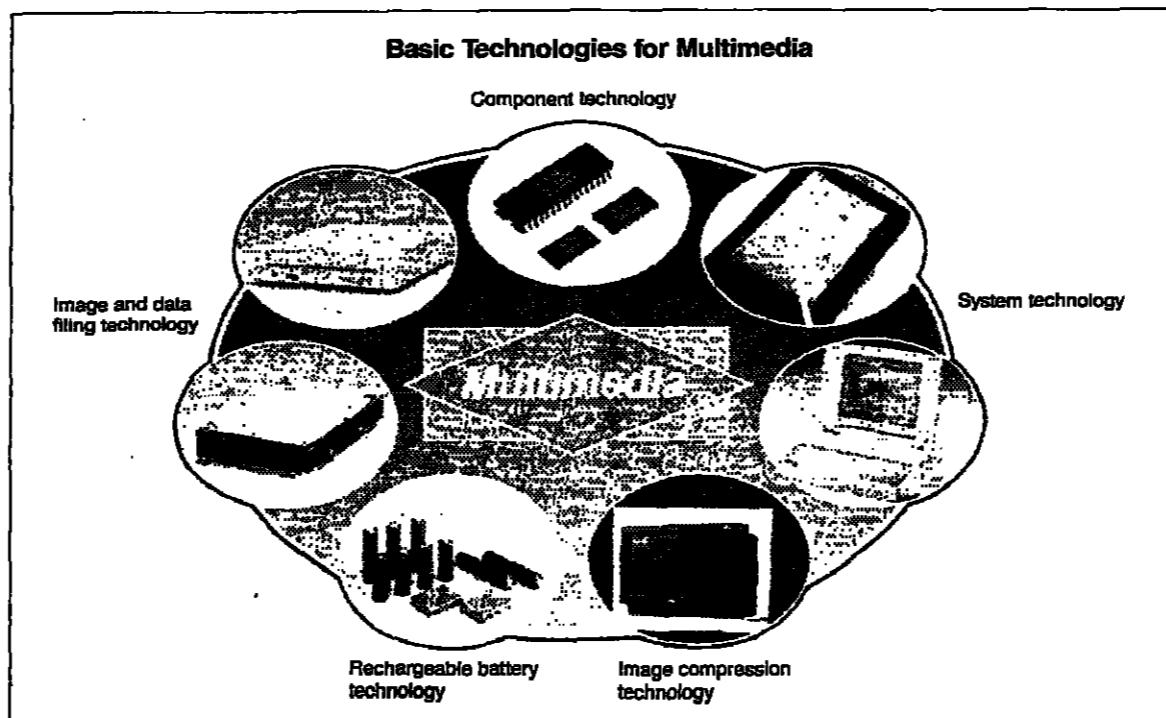
McCulloch: *What kind of integration technologies are necessary for the 21st century?*

Sato: I believe that the depletion of resources and the destruction of the environment will be critical problems in the 21st century.

Look at transportation. Every day, countless trucks are on the roads, carrying masses of products, materials and food. They cram the streets, burn non-renewable fuels, and damage the environment. Ultimately, they hurt economic development and deplete natural resources.

Toshiba is conducting R&D into a new type of transportation system, a super-conducting magnetic levitated train. Here we are able to combine our wide-ranging capabilities in electronics with transportation technology, and develop an answer to our traffic problems. This is exactly the kind of integration made possible by our commitment to "E&E."

I believe that Toshiba has a lot to offer the world, as we cover a wide variety of businesses through Electronics and Energy. We have a huge potential to contribute to the progress of world society. The way I see it, that contribution is Toshiba's mission.



In Touch with Tomorrow
TOSHIBA

Strong doubts remain over public willingness to take part in controversial privatisation of state group

Coal sell-off plan brought forward to next July

By Michael Smith

THE BRITISH government wants to sell the bulk of British Coal, one of the country's last state-owned heavy industries, by as early as next July in a privatisation process that is likely to break it up into at least two separate entities.

They also prefer "trade sales" to existing companies to a flotation on the stock exchange. This would be more likely to result in replacement of existing management with private sector managers.

There are also strong doubts

about the public's willingness to take part in one of the most controversial privatisations the government has attempted.

The industry until now had expected British Coal to stay in the public sector at least until early 1995.

Although ministers have yet to decide finally on a break-up, they are strongly influenced by the privatisations of the gas and electricity generating industries where the creation of a monopoly and duopoly respectively has caused considerable controversy.

British Coal will counter

that splitting the industry will weaken its bargaining power with the electricity generators, its main customers.

The Department of Trade and Industry's preferred timetable would entail a bill being presented to the House of Commons shortly after it re-assembles in October and a second reading put through before Christmas. That would open up the possibility that the sale of the main parts of British Coal could be effected in July to coincide with the bill being given royal assent that month.

The timetable has yet to be accepted by Cabinet. But DTI ministers will argue that as much time as possible be placed between the controversial sale and the next election.

Even if the fast-track timetable is approved, considerable sections of British Coal, including some pits whose long-term future is marginal, would remain in the public sector for some months and even years.

Ministers have accepted the need for a residual body, possibly retaining the British Coal title, to run pits while it was determined whether there was a market for their future.

There may be several pits in that category. Most industry analysts expect the decline in the market to leave a long-term future for only about 15 of the 30 remaining pits. But the government could have difficulty closing the remaining 15 by the middle of next year, given the public outcry that its last closure plans prompted.

The residual body would also be in charge of most of the corporation's £3bn of liabilities, including those for subsidence and concessionary coal for former employees.

Ministers' preference for

splitting up British Coal could allow them to satisfy the demands of an influential Scottish lobby group which wants all parts of the corporation north of the border to be hived off into a separate company.

The bulk of the corporation in England and Wales could divide easily into two organisations, one in central England and the other in Yorkshire, which are being set up by a restructuring already under way.

• National Power, the UK's largest electricity generator, is more likely to reduce its emis-

sions of harmful substances by switching from coal to gas, than by installing more clean-up equipment at existing coal-fired power stations.

Mr John Baker, chief executive, said the high cost of equipment to remove sulphur from fuel gases made it commercially logical to build more gas-fired plant instead.

He was launching the company's first environmental report showing that National Power is spending £1bn on power station clean-ups.

Lex, Page 12

Britain in brief



Britain to invest \$44m in astronomy

Britain is to join one of the decade's largest astronomy projects.

The Science and Engineering Research Council said almost all of the \$44m it plans to contribute to the \$175m Gemini project will find its way back to UK industry for high technology contracts.

The scheme is a collaboration between the US National Science Foundation and the governments of Argentina, Brazil and Chile. The National Research Council of Canada also hopes to join the project.

Two telescopes will be built, one in Hawaii and one in Chile. They will be used to study the chemical composition, large scale structure and origin of the universe.

More money in circulation

A sharp rise in the amount of money in circulation last month provided further evidence that the economic recovery is continuing.

Bank of England figures showed that M6, the narrow measure of money supply, grew a seasonally adjusted 1.3 per cent in July, the largest monthly rise since September 1992. It had risen only 0.8 per cent in May. Last month's increase lifted the year-on-year growth rate to 4.8 per cent, an improvement on June's figure of 4.4 per cent, and significantly above the government's zero to 4 per cent monitoring range.

Fewer jobless in Scotland

Unemployment in Scotland should continue to be lower than for the UK as a whole for the rest of this year and for 1994, although Scotland's rate of economic growth is likely to fall behind that of the UK according to the Scottish Economic Bulletin, based on independent economic forecasts.

Scotland's unemployment rate has been below that of the UK since January 1992, a situation thought to be unprecedented since the 1920s. The relatively low jobless rate reflects the severity of the recession in the south of England compared to northern regions, including Scotland.

Cross-Channel trade steady

Government figures covering alcoholic drinks and tobacco indicate that cross-Channel shopping was not undermining traditional retailing, said Customs and Excise officials.

Statistics on the release of alcoholic drinks and tobacco by customs from bonded warehouses showed no significant change during the first three months of the European single market.

Drinks retailers in Britain had protested that increased allowances for personal imports from continental Europe since January were threatening their business.

British Airways bans smoking

British Airways is to ban smoking on flights of 90 minutes or less from September 27. The airline said the policy would affect more than 400 flights a week from and to destinations such as Paris, Amsterdam and Brussels. Smoking has been banned on all internal flights since 1988.

Relaxation of rules on lorry weight condemned

By John Willman, Public Policy Editor

TRANSPORT GROUPS joined forces yesterday with business organisations and environmentalists to condemn the government's decision to allow 44-tonne lorries on routes to and from rail terminals.

New regulations to be introduced in the autumn will allow the use of the heavier lorries for such journeys, provided they are six-axle vehicles which spread the load evenly. The current limits are 38 tonnes for articulated lorries and 35 tonnes for lorries pulling trailers on drawbars.

The maximum limit in the rest of the European Community is 40 tonnes for normal lorries, 44 tonnes for lorries designed for "bi-modal" road and rail operation. However, some countries allow general use of the 44-tonne trucks.

Mr John MacGregor, Transport Secretary, said the new vehicles would be no bigger and cause no more wear to roads than existing vehicles. He predicted that the measure, combined with other incentives to move goods by rail, would reverse the long-term decline in rail freight.

The decision was immediately attacked as a missed opportunity to raise the weight limits for all lorries. The Confederation of British Industry said that allowing 44-tonne trucks more generally would have enhanced the competitiveness of British business.

The Freight Transport Association said that lifting the limit for all lorries to 44 tonnes would reduce the number of lorries on the road and save industry £300m in transport costs.

And the shipping industry complained that the restrictions would remain on lorries using ferries. Sir Nicholas Hunt, director general of the Chamber of Shipping, described shipping as "the transport mode most friendly to the environment".

Environmental pressure groups said the move was unlikely to reverse the decline of rail freight. Mr Tony Burton of the Council for the Protection of Rural England said that without close enforcement of the routes, it would increase the number of lorries in villages and on country roads.

The change in rules is designed to encourage industry to send more container freight by rail according to Mr MacGregor. Current lorry weight limits do not allow containers to be loaded to their maximum weight capacity.

It should also make the use of "swap bodies" more attractive. These use special road trailers that can be driven straight on to swivel-action rail wagons without the need for costly lifting equipment. The reduction in handling costs should make rail more competitive over shorter distances.

City cites green benefits from long-term cordon

By Vanessa Houlder and Jimmy Burns

THE Corporation of London yesterday put forward environmental arguments to support its proposal that the anti-terrorist security cordon around the financial heart of the City should be made permanent.

The effects of the cordon had been "wholly positive," resulting in reduced pollution, less car traffic and greater freedom of movement for pedestrians, said Mr Michael Cassidy, chairman of the corporation's policy and resources committee.

The Corporation will cite these benefits in making a case for closing the roads on environmental grounds. It has decided not to attempt to persuade the government to allow the closures on security grounds - opponents argue that there is a risk of handing a propaganda victory to the IRA.

The environmental case for closing the roads may be disputed by surrounding boroughs which are concerned that the City's cordon will increase traffic problems on their roads.

The proposals for a permanent security cordon were part of a £5m package of anti-terrorist proposals, which are subject to public consultation until August 23. Other measures include efforts to co-ordinate companies' security systems, the launch of a pager alert system and the removal of litter bins. The police are also installing state-of-art cameras

at checkpoints to photograph drivers entering the City at a cost of £300,000.

The cordon, introduced on a temporary basis on July 3, involves closing 18 roads and setting up vehicle checkpoints.

If surrounding local authority boroughs oppose the road closures, the proposal will go to a public inquiry. The issue would be decided by Mr John MacGregor, transport secretary.

City police said extra police presence on the streets and extra cameras had contributed to a fall in the crime rate by 16.4 per cent in the first six months of the year.

The Corporation argues that it has to be seen to take anti-terrorist measures if it is to retain the confidence of international businesses.

Security experts with experience of Northern Ireland say the extra measures cannot guarantee protection of the area from terrorist bomb attacks.

Only accurate intelligence giving advance warning of an IRA bombing operation - based on information from within the organisation and from surveillance - can guarantee that a bombing operation will be interrupted.

Roadblocks and checkpoints like those being considered on a permanent basis for the City have long been in place in Belfast, with mixed results. This year, the IRA has carried out a major bomb attack on Belfast's city centre, in spite of the security cordon.

Boardrooms often pay too little attention to corporate security, writes Andrew Bolger

Companies pay the price of security failure

BUSINESSES depend so heavily on Information Technology systems that any failure can be disastrous unless provision is made in advance to deal with it, according to the Institute of Directors.

Security should be a boardroom issue, and too many companies put it low on their list of priorities, an IoD booklet says.

Mr Peter Morgan, director-general of the IoD, believes several factors have made companies more vulnerable and more aware of risks to their security: "The rise of crime - from major fraud to vandalism and petty theft - poses a continuous threat to the business community."

The advance of technology and vast expansion of its use has laid many open to severe disruption and losses due to error, malfunction and malicious intervention.

The increasing use of highly combustible substances, not only in manufacturing but in office decor, increases the risk of fire.

The most common threat to IT systems is power failure,

• "A security guard sought fame by starting a fire and then extinguishing it. All the CO₂ fire extinguishers in the area had previously been emptied by night staff using them to create fizzy drinks. By the time the guard found a charged extinguisher, the fire was out of control."

says Mr Tony Elbra of the National Computing Centre. A survey in 1991 showed that the average cost of a power failure was £9,000 and the highest cost was £30,000.

The booklet says fire and flood, although relatively rare, pose two of the more dramatic threats to IT systems, which are readily damaged by smoke.

Two recent fires, at Digital Equipment and at Mercantile Credit, illustrated how quickly the devastation could spread. Both buildings were rated in the highest category of fire protection, yet a large proportion of each was destroyed within a short time.

Preventative measures, such as halon gas flooding, are not always useful against a

conflagration. More than half the fires affecting computer installations start outside the computer room. They affect the computer installation only when they burn through the wall and allow the halon to escape."

Mr Elbra says the most common cause of fire in computer installations is arson.

Floods were often thought of as rare events, because cloud bursts and rivers overflowing do not occur frequently. However, last summer's flash floods in the south of France caused serious damage at the computer installations of a leading bank. Many floods were caused by

dripping taps or blocked drains. If these accidents happened over a holiday weekend, it could be five days before they were discovered.

Mainframe computers are often sited in basements and their power cables placed under the floor. With the power supply being at the lowest point of the building, it does not take much water leakage to cause a failure. In one installation, a burst pipe caused a week's interruption of processing; the long-term cost of this incident was estimated at £1m.

The same NCC survey estimated that the total amount lost in the UK each year due to IT security breaches was more than £1bn. The risk of "hack-

ing" - or unwarranted access - was faced by every organisation that allowed person to dial-in to its systems. The average cost of each hacking incident reported was £22,000, with a maximum of £50,000.

Computer viruses - rogue programmes - are described as facts of life which companies now have to learn to deal with. The average cost of a virus was estimated to range from £12,000 to £50,000.

Mr Jim Bates, a consultant, says even a little awareness of the problem can greatly reduce the risks: "Educate yourself and your staff about the threat that they pose. Equip yourself with at least two different but reliable anti-virus packages and ensure that they are installed and used properly."

Prof Peter Hammersley, of City University, London, points out our confidence data is being carried around in portable computers, which can easily be mislaid or stolen. The loss of a portable computer carrying personal data - such as details of individual customers - could render the employer liable under the Data Protection Act.

British Airways is to ban smoking on flights of 90 minutes or less from September 27. The airline said the policy would affect more than 400 flights a week from and to destinations such as Paris, Amsterdam and Brussels. Smoking has been banned on all internal flights since 1988.

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with a highly motivated workforce, Oldham may soon add Olympic venue to its many attributes.

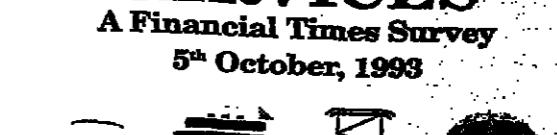
To enquire about Oldham as the place to be contact Keith Coates, Director of Economic Development, Oldham MBC, Civic Centre, P.O. Box 32, West Street, Oldham, OL1 1UT, telephone 061 678 4195. Fax 061 678 4511.

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FINANCIAL TIMES

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BUSINESS AND THE ENVIRONMENT

Battery gets new charge

It costs on average 21 p an hour in batteries to play a game on a hand-held computer with a colour screen, as many parents know to their cost. When the batteries are dead they simply end up on the rubbish tip - 12bn batteries are disposed of worldwide every year.

A small UK mail order firm is now putting its wits against the might of the big battery companies with a machine that, its developers say, can recharge general-purpose batteries and extend their life by up to 10 times.

Rechargeable batteries made from nickel cadmium are already widely available, but in 1992 still only accounted for 2 per cent of consumer battery sales in volume terms. Their big drawback is that they cannot be used with the most power-hungry items such as games.

The Battery Manager is designed to recharge most of the disposable consumer batteries on the market today - zinc chloride and alkaline.

The recharger has been designed by the development arm of Kleeneze Holdings, which produces the innovations catalogue found in many of the UK's Sunday newspapers.

The technology used is not new but has previously been too expensive and not researched fully, says Andy White, who developed the product. The electro-plating process is similar to that for silver plating cutlery.

In short, when a zinc-chloride battery is used the zinc from the electrode is dissolved in the electrolyte and dissipated. To recharge the battery the zinc particles are plated back on to the electrode.

The big battery makers are dismissive about the potential success of the product. "Some one invents a recharger that will recharge primary (alkaline or zinc) batteries every year. We never see anything come on to the market that makes any impact at all," said a spokeswoman for Ever Ready. "Apart from the fact that it may explode, you will get poor performance," she added.

Della Bradshaw

Masured in terms of biodiversity, Peru is one of the world's richest countries. But economically it is one of the world's poorest, having suffered a GDP collapse of around 25 per cent in the past six years. For most Peruvian companies, concern for environmental issues is a luxury they cannot afford.

But the environmental theme looks certain to gain prominence in the near future. Privatisation of state-owned mining companies is under way and the government is pursuing an aggressive policy of encouraging foreign investment in natural resources.

Multinational concerns embarking on mining or petroleum ventures in Peru will be bound by a self-imposed code of ethics to apply the same environmental standards in Peru as they do in, for example, Canada, Finland or Australia.

The environmental lead in Peru is being taken by Southern Peru Copper Corporation, the country's largest privately owned company and responsible for two-thirds of all national copper output. SPCC is majority-owned by Asarcos of the US, while Phelps Dodge and Newmont Mining have minority holdings.

SPCC's environmental initiative is not entirely voluntary. In 1987, a commission was appointed by the government to investigate repeated complaints of air and water pollution caused by the company's smelter complex at Ilo, the port town 600 miles south of Lima, from which SPCC refines and ships billet (almost pure) copper.

Eighteen months ago settlement was reached between SPCC and the administration of President Alberto Fujimori over a long-standing contractual dispute inherited from the previous government. Under the agreement, SPCC committed itself to investing \$300m (£200m) over five years - a third for environmental improvement work and the remainder for general expansion and investment in two new plants.

North of the Ilo smelter site - on a coastline that is home to sea birds and seals - is a long, pitch-black beach. Years of slag dumped from the smelter first into the ocean, then on the shore, has been swept along by currents and deposited a couple of kilometres away.

Another problem is the tailings from SPCC's two mines, 70 miles away in the mountains to the east. At a rate of 60,000 metric tonnes a day, they are channelled down to the coast where they spill into the bay, forming a large artificial beach over a mile long. Fortunately, SPCC's ore is largely free from toxic impurities but substantial percentages of mineral solids remain.

"Worldwide, dumping tailings is just not acceptable anymore," says



Slag dumped on the beach over many years has left the coastline at Ilo - home to sea birds and seals - pitch-black.

Mines make a clean sweep

Peru's biggest copper producer is taking the lead in reducing industrial pollution, writes Sally Bowen

Eric Ivey, general production manager. "We have to accept our responsibility." Exhaustive studies are under way to determine whether tailings can safely be dealt with by submarine disposal.

The process, already operating off the west coast of Canada, is to pipe the tailings out and deposit them on the seabed 30ft down. Deprived of oxygen and light, there is no chance the tailings can affect marine life, says Rescan Environmental, SPCC's Canadian consultants. If studies, scheduled for completion late this year, confirm this, the flumes for marine disposal will be installed.

Most controversial are the Ilo smelter chimneys. SPCC officials have for years claimed that what the locals call smoke is water vapour plus gas, with infinitesimal percentages of sulphur dioxide which, the company claims, is an irritant rather than a toxin.

However, the Ilo smelter's smoke has been a local issue for years - and a steady source of income for many local inhabitants. "They plant alfalfa, which is particularly susceptible, and there's certainly been some damage," says Ivey. "We've been paying out several hundreds of

thousands of dollars a year in compensation and the sum was escalating all the time."

If all goes to plan, however, that source of income will soon dry up. SPCC is working on the installation of a capture acid plant, using technology developed by Chile's copper corporation, CODELCO. The idea is to close one of the three smelter furnaces and eliminate one chimney stack in an attempt to push up sulphur dioxide content to a captureable 5 per cent.

SPCC estimates the capture acid plant will cost around \$80m; the project is currently at the basic engineering stage. "It's high school chemistry to understand it, but to control it is another, expensive, matter," says Ivey.

The slag problem is being resolved by building a sturdy sea wall to prevent any further erosion of the original dumping place. The slag is unsightly but inert, "very similar to what comes out of a volcano," says Ivey. Locals claim the fishing around the black slag beach is excellent. The sea wall is costing the company more than \$1m.

SPCC has spent an additional \$1m on a sewage treatment plant for their Ilo company housing complex where 8,500 workers and their families live.

As in most Peruvian coastal towns, much of Ilo's sewage goes straight into the sea with little or no prior treatment. SPCC will recycle the water recovered and put it to industrial use.

The Peruvian mining sector seems destined to take the lead in attacking environmental problems caused by industry. Already, a new mining law requires environmental impact studies for all new operations, and Daniel Hukama, mines and energy minister, has publicly recognised the environmental "debt" acquired by many state-owned companies now scheduled for privatisation.

One important point that remains unresolved, according to Manuel Pulgar, a Peruvian environmental lawyer, is the absence of legal standards for pollution. "If you haven't established permissible levels," he says, "then you cannot talk about enforcement." He would like Peru to follow Chile's example and set maximum emission levels.

"If you're changing the environment - even if you're not harming it - you have to address the problem," says Ivey. It remains to be seen how swiftly other Peruvian companies will take that message on board.

Recycling still a burning issue

Peter Knight on the arguments for and against incineration

Europe should burn more of its waste paper rather than recycle it. This view is held by some parts of the pulp industry and those agencies charged with handling domestic waste. It is rejected outright by environmental campaigners.

But with the waste-paper market flooded by improved collection systems throughout the EC, those who want to burn rather than recycle could soon win a more sympathetic hearing from politicians.

Germany is committed to recycling 80 per cent of its domestic waste by 1995, the UK's target is 50 per cent by the end of the century and the proposed EC packaging directive stipulates a 60 per cent recycling rate.

The German success at collecting paper, combined with its inability to absorb the recycled product, has led to waste paper being exported at below cost to neighbouring states. This has all but destroyed domestic waste-paper markets. Pressure is building on regulators to allow more waste paper to be burned to provide heat and electricity.

The burning argument states that if properly managed, paper can be produced in a sustainable way. The trees are grown, harvested and replanted, which can be achieved with the minimum use of chemicals and disruption to the countryside.

Paper can be made in plants that are self-sufficient in energy because waste materials - such as wood off-cuts - are used as fuel. If the emissions from pulp-making are controlled, then the entire process is sustainable.

Neither does this activity contribute to the level of carbon dioxide in the atmosphere, because the plantations act as carbon sinks by fixing the carbon dioxide.

Recycling, on the other hand, is usually done near urban areas, the source of waste paper. Fossil fuels are mostly used for energy and this contributes to the increase in CO₂.

While recycling reduces the amount of paper that ends up in landfill, the process also produces wastes such as inks, fillers and finishers. More important, large-scale recycling cuts demand for virgin pulp. While this might seem a positive result, a

contraction of pulp markets in developed countries discourages moves in the developing world to produce pulp from sustainable forestry. This not only affects the economies of developing countries but discourages the growth of managed forests in areas that have been denuded by slash-and-burn agriculture.

"We are not against recycling. We say that recycling should be used in particular situations so that there is the right balance. Incineration should also be improved to reduce pollutants," says Erling Lorentzen, chairman of Aracruz Celulose, which produces pulp from managed plantations in Brazil.

"Our forests are recycling carbon dioxide all the time. Planting trees is the best form of recycling," he says.

Lorentzen says that if Europe is genuinely in favour of sustainable development it should encourage markets for virgin pulp from properly managed sources.

Environmental campaigners disagree. "The argument is a non-starter because the idea of creating sustainable forests is a misnomer," says Benedict Southworth, recycling officer at Friends of the Earth. Governments should instead encourage markets for recycled paper. It is also better, he says, to use paper fibres as often as possible, rather than burning them after a single use.

Campaigners are also against the incineration of waste because it produces noxious emissions. But those in favour of burning say new technology and higher standards have solved the historical problems of incinerating municipal waste.

A study on paper recycling by the International Institute for Applied Systems Analysis concludes that the incineration of waste paper might be a good economic and environmental alternative to recycling.

However, this depends on the removal of some of the chemicals and heavy metals used in paper and printed packaging.

Young Iwanuk, a representative of the Confederation of European Paper Industries, says waste paper remains an important resource to the industry, especially in countries with no domestic forestry.

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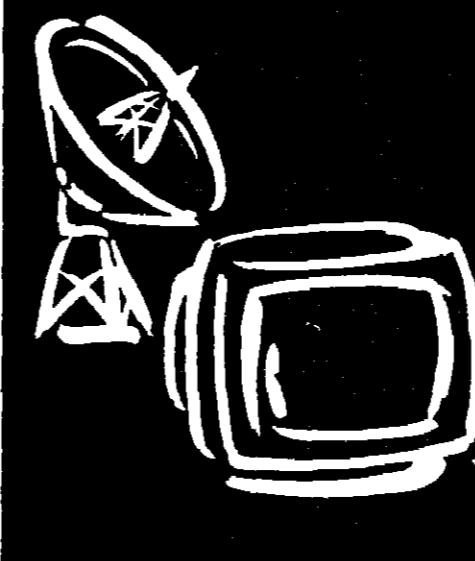
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MANAGEMENT

After 350 years of racial segregation, corporate South Africa is facing the stark fact that 5m whites cannot manage a nation of 40m people - especially once the other 35m have the political power to insist on a piece of the action.

So South African corporations, most of which have been agnostic on the question of black advancement, are rapidly embracing affirmative action. Last month the South African Chamber of Business, the employers' federation, called on its members to put affirmative action programmes in place urgently, clearly fearful that a new government might otherwise impose racial quotas.

Like their counterparts in other countries, South African managers are struggling to balance the demands of shareholders with the needs of society. Most nations face the problem of how to remove inequalities in the corporate world, but few face it in such stark and daunting form as South Africa. Discrimination has affected the vast majority of employees - not a small minority, as in the US - and government policy has deliberately nurtured a vast skills gap between the managers and the managed.

"Any company that wants to survive is looking at affirmative action," says Wendy Lubabe, whose company, Bridging the Gap, tries to place candidates in companies seeking to advance blacks.

No black-led government can be expected to accept the status quo: that less than 3 per cent of managers are black. And although the African National Congress says it wishes to avoid legislated racial quotas, expectations are high.

The National African Federated Chamber of Commerce, the black business federation, has demanded that blacks hold 30 per cent of seats on the boards of all listed companies by 2000. It also wants blacks to hold 40 per cent of equity and 60 per cent of posts at all management levels. No major South African corporation comes anywhere near these targets - except National Sorghum Breweries, set up recently when the government privatised its monopoly. Sorghum Brewing Company, under black ownership and management.

The small number of blacks in business reflects not only prejudice but also a severe shortage of qualified black candidates after years of sub-standard education under apartheid. Still, some companies such as South African Breweries (SAB) have a long track record of affirmative action and provide an example for those just starting out.

In the group's beer division 46 per cent of salaried employees are black, up from 13 per cent in 1978; and 16 per cent of senior managers are black.

Patti Waldmeir on initiatives to boost the number of black managers in South African companies

Race to the top



Executive chairman Meyer Kahn, whose forceful personality and blunt charm have done much to promote the affirmative action programme, has set what he calls headcount targets. By 1995 each of the group's operating companies must have at least one black executive director (there are none at present); by 1997 20 per cent of senior managers must be black; and by 2000 all salaried staff must "reflect the demography of South Africa", which means 80 per cent must be non-white.

Kahn sets out the lessons from the past decade's efforts. "Job seg-

mentation is the answer to affirmative action," he says. "When the world was going for job enlargement, we restructured jobs into smaller modules that were more doable." That means, for example, splitting the traditional job of finance director into two functions: accounting and treasury management.

Black candidates exist to fill the accounting position but lack the experience to perform both jobs at once. Reducing the workload of the job can also help. A relatively inexperienced sales manager has a better chance of success if given seven

rather than 15 representatives to manage.

An internal SAB document sets out some do's and don'ts of affirmative action. Among them: do not window dress, and make clear to new recruits that "your black skin is no passport"; "don't go overboard to accommodate black power blocks - stand up for what is right, not blackness"; encourage "over-riding, preferably by the immediate boss, to impress on others the reality of the current political situation and weed out reactions; put out covert and overt racism, and try to make blacks feel they belong.

The document offers some recruitment hints. Choose "trouble-shooters and arguers" rather than passive and pliable people who "know their place"; look out for cultural bias in selection techniques; choose those who can identify with free enterprise. Many blacks suspect big business of having colluded with apartheid and black communities sometimes equate success with co-option.

But as Joe Horner, consultant to SAB on affirmative action, argues, no real progress will be made unless managers understand that advancing black colleagues is an essential part of their job. "You must make clear to managers that they will be judged by how well they ensure blacks succeed, that it's as important as cost cutting and profits. You must audit this policy as rigorously as you do financial audits. And you must make clear to line managers that they... must devote a large amount of high-quality personal time to coaching."

Public-sector bodies such as the electricity utility Eskom also have lessons to offer. Dawn Mokhobo, head of the Eskom's department of social harmonisation, says the utility has established a sort of shadow management board composed of black senior general managers who will not attend regular weekly board meetings but will join special extended board sessions each month.

"It's a way of getting people into the system," she says, adding that this method creates a pool of candidates from which future black board members can be drawn.

To expand the pool of qualified black managers in general, Eskom is spearheading an initiative with big private-sector companies to provide fast-track training for 80-100 people from 8-10 large corporations, at a cost of R3m (£500,000) per corporation.

As Harry Oppenheimer, the patriarch of South African business, says: "It's extremely dangerous to be ruled by people who have no material stake in the country... we've got to see that people in the majority have as large a share in the material assets of the country as we can."

Acquiring a taste for the local cuisine

Dr Carol Cooper advises the business traveller abroad to take precautions when sampling certain foods



ENJOYING
hospitality and
sampling local
cuisine are part
and parcel of
business trips
abroad. While
travel may
broaden the mind,
many people know
that it can also loosen the bowels.

About 40 per cent of travellers
suffer from acute gastro-intestinal
upsets.

Delhi Belly. Gassy Tummy and
their variants may last only three
days, but when chasing a vital
contract these could be most
important days in the calendar.

The risk of acute diarrhoea is
highest in developing countries
and around the Mediterranean.
Although often said to be due to
a change in the water, traveller's
diarrhoea is spread by something
more specific in the water -
viruses, bacteria and parasites
which originate in human faeces
and contaminate water supplies,
and therefore food and drink.

More serious infections, such as
as typhoid, cholera, salmonellosis
and hepatitis A, are transmitted
by this route, too. Many of these
can be prevented. The golden rule
is to avoid salads, raw vegetables,
unpeeled fruit, tap-water, ice,
ice-cream, prawns, shellfish and
raw fish. Salads are often
unwashed, or rinsed in
contaminated water and some
are also grown with the aid of
human manure.

Ice and ice-cream may be made
from dubious water supplies,
while prawns and raw fish,
especially in the Mediterranean,
come from contaminated

sea-water. Bear in mind that you
need to stay fit until the last
minute; on many trips nothing
is clinched until moments before
you head for the airport and your
flight home. Keeping the visiting
businessman on tenterhooks till
the end is a well-known
negotiating tactic.

It is wise to steer clear of souces
or anything else left out for long
periods on the table and of any
dishes which look fiddly, as if
many hands have lovingly
arranged each plate.

Beware, too, of unpasteurised
milk. TB and brucellosis are
the main problems here, not
diarrhoea.

Food that is heavily
contaminated with microbes need
not look, smell, or taste "off".
In fact the reverse may be true,
because rotting food sometimes
inhibits the growth of germs that
cause diarrhoea. As long as
it is eaten immediately,
well-cooked food is safe, since
high temperatures for more than
15 minutes kill most microbes.

When offered steak, ask for
medium or well-done; meat should
be brown all the way through,
without a trace of red. Freshly
cooked rice, stews, bread and
thoroughly cooked eggs are
almost universally safe options.
Chips, which have to be freshly
cooked, are, too.

The golden rule is to avoid salads, raw vegetables, unpeeled fruit, tap water, ice, shellfish and raw fish

Fruit peeled by yourself - with
a clean knife - should cause no
problem. It helps to wash hands
before eating, but beware of
grubby hand towels afterwards
(kept in a pocket, a small packet
of antiseptic wipes or even baby
wipes is useful). Avoid eating with
your fingers if possible, or else
discard the bit you have handled.

It is easy to decline cold snacks,
but not so business lunches. If
you are worried about eating
something too exotic, let your
hosts order for you. They will
be glad to find something
acceptable to western palates.

Faced with a suspect meal, one
can diplomatically claim
tiredness, jet-lag, illness or
allergy. In serious cases you could
say that you are, regrettably,
following strict instructions from
your specialist. The locals may
find you slightly eccentric, but
then a moment's embarrassment
is better than 72 hours spent
contemplating the tiles in the
hotel bathroom. In the Arab world

and elsewhere, repeated entreaties
to eat can make refusal out of
the question. In that case, have
a small portion - tiny helpings
contain fewer germs.

In developing countries, tap
water can be made safe by boiling
or adding iodine or chlorine -
fine for brushing teeth, but
impossible when lurching out.
Mineral water is available almost
everywhere and the sparkling
variety is less likely to have been
refilled straight from tap or river.
Or order Coca Cola, which is said
to have done more for the
eradication of cholera than any
health programme.

It is a bad idea. Research
confirms that spirits do not kill
the germs in it, so it is probably
better to have whisky and fizzy
mineral water, or gin and tonic,
both without ice.

A visit to the chemist is wise
before the trip. If you do contract
to gastritis, tummy, tummy
(indomethacin) can help. It sometimes
prolongs the illness, but makes
it milder.

Rehydration fluids (for example,
Rehidrast, Dioralyte, Electrolyte)
help replace fluids lost and make
one feel better. They have to be
made up with water. Boiled water
is best, but suspect water is better
than none. Or have plenty of
soups and fruit juices and
bananas, which contain
potassium.

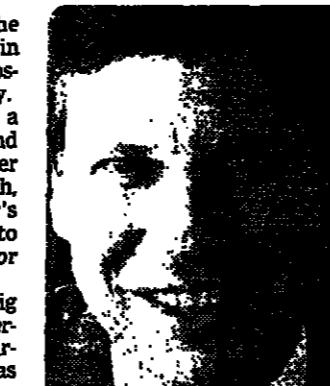
Carbohydrates in bread, rice
and crackers also help shorten
attacks of diarrhoea. Diarrhoea
containing blood or mucus needs
medical attention, as does a high
fever.

Antibiotics cure almost all
attacks of travellers' diarrhoea.
However, they can have
side-effects, including allergy and
diarrhoea, so their use is
controversial. It may be
worthwhile for a business
traveller with a pre-existing
disease to take them, either
continuously for the duration of
the voyage, or in case problems
develop. As they're
prescription-only medicines,
negotiating with the GP is
necessary.

The author is a London GP.

PEOPLE

Taking the wheel at Cosworth



Vickers has turned to the
Rover group to fill two gaps in
the top management of its Cos-
worth Engineering subsidiary.

Chris Woodwork is ending a
22-year career with Rover and
British Leyland, to take over as
chief executive of Cosworth,
while Rob Oldaker, Rover's
chief chassis engineer is to
become engineering director for
Cosworth's road engines.

Woodwork is making a big
leap to the world of high per-
formance engine manufacturing
from his present role as
managing director of Rover
international, where he has
been responsible most recently
for sales of Rover and Land
Rover vehicles in all markets
outside Europe. His appointment
follows the retirement of Peter
Nevitt.

Unlike Nevitt, a respected
engineer, Woodwork's career
has been almost exclusively

spent on the commercial side
of British Leyland and Rover.
He joined British Leyland in
1971, and later held jobs such
as sales director for Land
Rover in Africa, managing
and sales and marketing director
of Leyland Trucks.

The post at Cosworth will
now keep him firmly in touch
with the North American market,
where he has enjoyed
mixed fortunes in recent years.
He has currently been plan-
ning a big expansion for Land
Rover in North America with
the expected launch there next
year of the successful Discovery
four-wheel drive vehicle.

At end of the 1980s, however,
his US experience was less
happy as he struggled in vain
to turn the tide for Sterling
Motors, Rover's abortive car
sales venture in the US.

At Cosworth, the outlook is
more promising, with Nigel
Mansell driving successfully
with the Ford Cosworth engine
in US IndyCar racing, and Cos-
worth profit doing their best
to compensate for the losses at
Vickers' other automotive busi-
nesses, most notably
Rolls-Royce Motor Cars.

Insurance moves

■ Two important changes of
senior staff have been
announced at MERRETT Holdings,
one of the largest agencies
at the Lloyd's insurance
market. Stephen Burnhope,
underwriter of non-marine
syndicate 1067, is to leave Merrett
to join the smaller Spreckley
Villiers Hunt agency. SVH man-
ages non-marine syndicate
1007, the seventh largest non-
marine syndicate at Lloyd's. Joining
Merrett is Ian Menzies,
who takes over as group
finance director. Menzies left
General Accident after six
years with the group in 1990.
He joined the Perth-based com-
pany after 16 years with J
Henry Schroder Waggs, where
he was also a director.

■ A.J. ARCHER, the listed
Lloyd's agency, has announced
a reorganisation of senior man-
agement and the closure of two
of its 19 syndicates.
Richard Maylam will stand
down as chairman of A.J.
Archer Holdings in order to focus
on his primary responsibility
as underwriter of syndicate
270. Brian Keffell will
become executive chairman
and Ralph Sharp will be group
managing director.

Syndicate 697 will merge
with syndicate 741 for the 1994
year of account. Syndicate 265
will cease to underwrite from
1994. A.J. Archer & Co, one of
two managing agents in the
group, will be renamed Tower
Underwriting Agents. A.J.
Archer Holdings will be renamed
at a later stage.

■ Patrick Dawson (above) has
been appointed director, Latin
America, of the international
division of Bain Clarkson, part
of INCHCAPE. He moves from
Sedgwick.

■ Jeremy Davies, a director of
Steel Burrill Jones Group, died
on August 2 at the age of 43.

Littlewoods Home Shopping
Group has invited Harald
Schroff, who is retiring from
the main board of the German
mail-order house Quelle as he
turns 60 this September, to join
its board as a non-executive
director.

There are still relatively few
continental Europeans on the
boards of British companies,
though earlier this year Buds
group appointed Hans Reischl,
chief executive of the German
supermarket chain, to its
board.

Quelle, which like Little-
woods, is an unlisted, family
run company, had been one of
several parties interested in
buying into the British market

Yesterday Littlewoods con-
firmed that it had got to know
Schroff as a result of the talks,
and that, as he was possibly
the most experienced executive
in the field of European home
shopping, it hoped to gain from
his expertise.

Joining Quelle in 1957,
Schroff had had a seat on the
main board since 1980. In 1986,
he was put in charge of the
UK-based retailing and football
pools group appeared to be
unable to secure what it
regarded as a suitable price. At
that stage the company said it
therefore intended to develop
home shopping as one of its
core businesses.

Littlewoods appointed thwarted
purchaser



Gordon Waddell (left) will
become chairman of the
MERRETT DOCKS & HARBOUR
COMPANY when William
Slater, chairman since 1987,
retires on September 7.

Waddell, who joined the
board in April as a non-executive
director, is chairman of
Shanks & McEwan Group and
the Fairway Group, and a non-
executive director of a number
of companies including Cad-
bury Schweppes.

Michael Hill, director of
financial services with East
Midlands Electricity, has been
appointed finance director with
effect from October 1 to succeed
Geoff Mason who retires at
the end of the year.

APPOINTMENTS

The Inter-American Development Bank, an international organization which promotes the investment of capital for development of the Latin American region, seeks an individual with demonstrated success in trading to serve as

Investment Officer

The individual chosen for the position will have the opportunity to be a part of a multicurrency trading desk, utilizing independent trading decisions in order to enhance the overall return of the Bank's liquidity portfolio. Qualified candidates should have a background in international fixed income portfolio management, as well as both fundamental and technical trading experience. Experience with accounting systems and trade settlement procedures would be very helpful.

Requirements:
• Bachelor's degree. Masters preferred.
• Six years of international investments or portfolio management experience.
• Proficiency in English. Second language (Spanish, French, Portuguese) preferred.

Selection criteria include experience with futures and options, knowledge of computers, and ability to deal in several markets. Position offers an excellent salary and benefits package, including relocation costs to Washington, DC. Interested candidates should send resume to: IDB, Stop EO507, HUP-GV-FT Washington, D.C. 20577. The Bank regrets that it is able to respond only to those applicants who best meet the requirements of the position.

D E Shaw & Co
TRADE/
SALESMAN/
GENERALIST
needed for new London office of
highly capitalised international
trading firm operating from London in
the Japanese Securities Market.
Applicants must have exceptional
intelligence, excellent communication
skills and
- Honors degree from a top
- Ability to speak and write
Japanese
- Mathematical and quantitative
modelling expertise
- Work experience in Japan would
be a significant advantage
Fax CV and compensation history to
Mr Gross in New York City
(1 212 478 0111 USA) or write to
Box B1617,

Television/Christopher Dunkley

Ethos of vans, doors and Bosnia

In the second week of July, according to the BARB ratings, "Other Viewing", which means programmes on satellite and cable, achieved its highest share ever in Britain: 6.6 per cent. So conventional terrestrial television - BBC, ITV and Channel 4 - still accounted for 9.4 per cent. Thus the notion which now appears to obsess the chattering classes within the mass media, that we are in the middle of a new age of multiple choice which is baffling and fragmenting the audience, seems a teensy bit questionable. Of course this does not stop the broadcasters behaving as though the notion is a fact, and one of their favourite ways of attempting to resist the supposed fragmentation is "theming": dedicating a whole evening to programmes about food, flinging together two dozen programmes about diners, or, as on Channel 4 at present, devoting a whole week to programmes about "Bloody Bosnia" - pun fully intended.

At first the idea seemed admirable. Thanks to bitty and repetitive coverage of violent activity in what was Yugoslavia, television has produced a weariness in many viewers; a tendency to mutter "a plague on all your houses and your medieval mentality". The sight of yet another reporter in a flak jacket standing in front of yet another burned out Balkan village has become the signal to change channels. Surely this uncharitable and obscurantist reaction might be changed by a more intelligent, analytical and historical approach to the subject. "Bloody Bosnia" could be just what was needed.

Yet a combination of previewing and viewing off-air at the start of this themed week leaves doubts. The whole thing could backfire and leave us more sick of the subject than ever. It seemed odd to begin with a lecture by currency manipulator George Soros, of all people, on ethics. Still, to be

fair, he can claim to have spent some of the millions he made in speculating against the pound and the dollar on liberal and humane charities in the area in question. Moreover the idea underlying his *Opinions* programme was wholly laudable: that we need a new world order based on "the open society where no dogma has a monopoly, where the individual is not at the mercy of the state, and where minorities and minority opinions are respected".

But as the season continues one's patience starts to thin. In cases such as the *Essential Guide* series (Part 3 last night, Part 3 tomorrow) it is the style, with its flickering captions, head-and-shoulder inlays, and general tone of "Look at me I'm in charge of graphics" which irritates and distracts from the content. In other instances it is the message. *Guardian* reporter Maggie O'Kane made it utterly clear in Sunday's *Frontline* that she sees Slobodan Milosevic in particular as the demon of the piece. But did her silence on the Moslems indicate that she thought them blameless? In other places Western liberals tend to find Moslem intolerance and totalitarianism loathsome; are they different in Bosnia? I have an ominous feeling that by the end of the week we shall be growling "A plague on all your houses" every time another of these programmes appears.

The past week has produced vivid contrasts in documentary styles. The first in the BBC2 series *Architecture Of The Imagination* (reviewed here at greater length by Colin Amery on Monday) was one of those portentous programmes where the "commentary" swings between the blindingly obvious and the embarrassingly pretentious. It was full of people keen to explain to lesser mortals the inner, and of course outer, sig-

Lady Elizabeth Howe, wife of



Ingrid Craigie, Liam Cunningham and Dervla Kirwan in Billy Roche's 'Poor Beast in the Rain'

nificance and symbolism of the door. The first in ITV's *Metro* series, showing work by new directors, could easily have fallen into the same trap.

In his 25 minute study of the world of van drivers Henry Chancellor did have one enthusiastic who sat on the step of (I think) a Dormobile and mused about what would probably, in the architecture series, have been called the "ethos" of

Conservative grandee Sir Geoffrey Howe, has succeeded Lord Rees-Mogg as chairman of the Broadcasting Standards Council, one of the sillier quangos invented in recent years by a government supposedly keen to "roll back the boundaries of the state". Jobs for the girls? Perish the thought! The lady is there entirely on merit. Chief qualification for chairmanship of the BSC appears to be a very sketchy knowledge of what actually appears on television.

But Chancellor's commentator was far better, ready to laugh at his own fanaticism, and amusing - virtues which describe the entire programme. We watched a hairdresser, a fishmonger and a dentist complain about vans. We met the sort of loons who customise Bedfords so that they do 150 mph and eight mpg. And we ended with a student living in a van whose simple analysis of its significance was far more effective than all the psychobabble in *Architecture Of The Imagination*. "The Van" is the sort of startlingly simple but affecting programme to which juries like to give awards.

Lady Elizabeth Howe, wife of

come a gentle spot of sex occasionally in place of some of the stabbing and shooting would be delighted to know where, outside the Adult Channel on the Astra satellite (and somehow it seems unlikely that Lady Howe is paying £50 a year for that) she claims to be finding such unremitting sex.

Speaking of sex, when will television newsroom staffs get it through their thick collective heads that they have no more idea than anybody else of the rate of sexual offences in Britain (or England, or, as reported on BBC Regional News last week, London). Sex offences were almost certainly higher, proportionately, in London in 1993 than today, and probably higher in 1993, with middle class male attitudes towards servant girls. But nobody knows. All that television news reporters know is the state of police statistics, and these vary according to the number of police collecting them, the number of computers available, and especially according to prevailing attitudes towards the reporting of

crime. It is, of course, less exciting and less terrifying to announce "The number of sex offences reported to the police rose last year" than to scream "There was a rise of 11 per cent in sex offences in London last year". The difference, however, is that the former is non-fiction, which is what television news is supposed to do in, whereas the latter is fiction.

For Spoleto's operagoers this year's festival may well be memorable chiefly for the debut here of a young Chilean soprano, Cristina Gallardo Domas, whose *Suor Angelica* provided the one real excitement in an otherwise forgettable, but uneven production of Puccini's *Trittico*, designed by William Orlandi, staged by Menotti and conducted by Spoleto's new musical director, Steven Mercurio.

Of Puccini's works *Il Trittico* is one of the most problematical; the three short, intense operas are filled with traps for the unwary. In *Il tabarro* Mercurio and his leading singers decided on a full-blown approach, everything at top volume, addressed squarely at the public. Well, the score is rich and can survive and even repay this unsuitable, but sincere handling. As Michele, the baritone Hsia-Jing Fu stood out, sombre and moving, and sinister, implacable as well. It was good to see the lovers, Giorgetta (Maria Prosseri) and Luigi (Rick Moon), played unromantically, she rather dowdy, he ordinary, plain. The set was misty, a traditional, recognisable Paris.

Menotti's staging was also traditional, with some of the master's familiar trademarks, including abundant employment of supernumeraries. Since Puccini wrote a number of vignettes into the work, the stage at times seemed overcrowded, as if Michele had dropped anchor near the Gare de Lyon. The cloister of *Suor Angelica* was no more cluttered than necessary, and the girls of the Westminster Choir formed a convincing, varied community of nuns. The interpreter of *Anglicka* ideally must have, besides a warm, supple, melting voice, an expressive face; and Gallardo Domas, while not beautiful in any conventional sense, has the biggest eyes seen on the opera stage since Callas. Though short of stature, she took on

heroic dimension in the conclusion of the piece, from the aria "Senza mamma", her delivery powerful yet nuanced, to the last gasp of her death.

Comic opera is always a problem for inexperienced singers, and most of the *Gianni Schicchi* cast succumbed to the temptation to mug outrageously. The immensely tall, gangling Alan Held has an impressive voice, but he is not - or, at least, not yet - a Schicchi, lacking that vein of cynical cruelty that belongs to the character. Nevertheless, the work moved fast and securely, and held the public. The Spoleto Festival Orchestra was, as usual, composed of very young players, students and recent conservatory graduates.

Inevitably, the quality varies from one festival to the next and, it must be said, 1993 was not a vintage year. Mercurio - not well received by the Italian press - seemed to have clear ideas about the music and he set suitable tempos, allowing the singers just the right amount of liberty. But his players, notably a pesky, shrill pic-

Puccini's three short, intense operas are filled with traps for the unwary

colo, occasionally did him a disservice and the sound was not always pleasant.

The other opera on the Spoleto calendar, Stravinsky's *Rake's Progress*, made use of a much-reduced orchestra and the conductor - another young American, Arthur Fagen - was able to draw more focused playing from this smaller group. The Cao Metello is about the size of the Theatre Royal, Wexford, and like its Irish counterpart, the Italian house flatters voices, so singers can relax. Thus, while neither the tenor Michael Rees Davis nor the soprano Ann Christine Larsson seems to have a large instrument, neither had to force, and Stravinsky's sinuous lines emerged with spontaneity and sweetness. Larsson's enunciation was sometimes blurred, but she was a touching Anne; Davis made every vowel and consonant do its job, and the splendid poetry made the proper effect.

Richard Cowan's Nick had a bold swagger and a black sound; his interpretation was a hampered by his too-obvious costume. The costumes and the sets were by the British caricaturist-cartoonist-illustrator David Hughes, making his first foray into opera. His designs, somewhere between Steinberg and Hockney, displayed a ready wit and a fertile imagination, but they occasionally went off the rails (why did the crowd at the auction have to wear bird-beaks?). Roman Terleckyj, who has on many occasions acted as Menotti's assistant, staged the work in harmony with Hughes's vision. There were some excellent moments in the finale, with the singers removing their makeup at a row of mirrors, for example - while other scenes, Bedlam for one, were filled with aimless bustle.

Opera in San Francisco/Timothy Pfaff

Richard Strauss celebrated

unambiguous "No." Not only can the Ewing soprano no longer soar over in the full orchestra at climaxes, it skips over many of the "little notes" that lend the role so much of its musical interest. From performance to performance (I heard two), Ewing recomposed the part for her comfort; little wonder that her famous strip to the buff notwithstanding, the most memorable part of her *Salomé* is her *post*.

The *Herods*, king and queen, fared far better, with both Robert Tear and Leonie Rysanek giving sophisticated, richly detailed vocal and dramatic readings - and Rysanek sounding as if she could have sung the title role with ease (and the vocal generosity she always lent it). If Tom Fox's John Keenahan lacked a certain aura of mystery, it was still strong and impressive - even if the often misguided restaging by Jeanette Aster gave us a prophet who could not keep his eyes off the sultry princess.

Elevating his orchestra to the status of another character, Rummel presided over a drama of feral tumbling and thrust. What his *Salomé* production seems answerable in an

offered in sound and fury, his *Capriccio* delivered in subtlety and nuance. Except for some occasionally faulty intonation from the strings his players produced a shimmering tapestry of sound: fine filigree over a graciously suspended long line. Co-ordination between pit and stage was exemplary. Revisions to the Mauro Paganini production, similarly familiar to London audiences from a previous Covent Garden outing, will be revealed in a live video recording. In general it seemed improved by Thierry Bouquet's period costumes, replacing the misogynist Versace designs that lent visual confusion to the original production.

Kiri Te Kanawa sounded better too, by now having learned the role in its particulars. She singing it half-ardently. Still, opulent sounds and arching phrases were not enough to convince one that she had strong, let alone conflicted, feelings about either words or music, poet or composer - or, for that matter, much interest in dinner. (The production's one genuinely touching performance

was Michel Sénéchal's show-stopping *Monsieur Taupe*.) Hakan Hagegard, as the Count, and Victor Braun, as La Roche, made similar, if paler, impressions compared with their first outings in this production.

While David Kuebler caught neither the character of Flamm and his music, Simon Keenlyside compensated with a beautifully infected, deeply sympathetic Oliver - one that tipped the balance in the direction of words with, however ironically, high musicality. Still, the most fulsome, most rewarding characterisation was Tatiana Troyanos' text-loving, handsomely sung *Clairon*.

The already grateful pairing of *Capriccio* and *Der Rosenkavalier* was further enhanced by a similarity in production style. Lotfi Mansouri's "new" *Rosenkavalier* sought to recreate both the Alfred Roller designs of the Dresden premiere and the original staging as reflected in the production book. The sets emerged breath-catchingly, absorbingly beautiful, the direction a bit by the sunburnt

numbers and characteristically broad and physical.

Felicity Lott introduced an accurate, well-acted, patrician, and ultimately unmoveable Marschallin: Frederica von Staade her well-known, urgent Octavian (though a bit vocally constricted and, well, more mannish than boyish in her late San Francisco debut of the role); and Christina Schaefer a perky if small-voiced Sophie. Eric Halvorson's sumptuously voiced Octavian seemed otherwise

unromantic, she rather dowdy, he ordinary, plain. The set was misty, a traditional, recognisable Paris. Musically, the show belonged to Mackerras, who seemed unerring in his choices of what to accent in this busiest of scores while making sure that all its music told. His sympathy with the singers seemed sometimes finely grained than theirs with their characters.

In the event, the concert *Daphne* seemed a trifle pointless (if not a pointless trifle). Davis oversaw a performance that seemed sufficiently long-lined, rhapsodic, and airy - but that felt more a reflection of what the orchestra could accomplish with little rehearsal than a serious reading of the work. The only singing of lasting interest was Jon Frederic West's *Tatiana* and Janice Watson's silvery (if somewhat monochrome) *Daphne*.

ARTS GUIDE

Monday: Performing arts guide city by city.

Tuesday: Performing arts guide city by city.

Wednesday: Festivals Guide.

Thursday: Festivals Guide.

Friday: Exhibitions Guide.

European Cable and Satellite Business TV

(All times are Central European Time)

MONDAY TO THURSDAY

Super Channel: European Business Today 0730; 2230

Monday Super Channel: West of Moscow 1230.

Super Channel: Financial Times Reports 0830

Wednesday Super Channel: Financial Times Reports 2130

Thursday Sky News: Financial Times Reports 2030; 0130

Friday Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0530

Saturday Super Channel: Financial Times Reports 0830

Sky News: West of Moscow 1130; 2230

Sunday Super Channel: West of Moscow 1330

Super Channel: Financial Times Reports 1900

Sky News: West of Moscow 0230; 0530

Sky News: Financial Times Reports 1330; 2030

It is a particular as well as a general pity that the *Celebration of Richard Strauss* that just ended is, for budget reasons, the last San Francisco Opera summer season for the foreseeable future. Since, despite an adequately high level of singing throughout the festival, there were no standout performances in major roles, the company's orchestra emerged the festival's "star". Now it seems that without this valuable performance and rehearsal time with its new music director, Donald Rumbel (who conducted *Salomé* and *Capriccio*), and principal guest Charles Mackerras (who led *Der Rosenkavalier*), the opera orchestra can only suffer.

The ensemble's alert responses to the full complement of Strauss styles - early, middle, and late - as well to three conductors (Andrew Davis led two concert performances of *Daphne*), was appreciable. But its craft and versatility shone brightest in diversity: having to sound full for *Salomé* while holding back to accommodate the severely compromised performance of Maria Ewing in the title role.

The old question of whether it was wise for Ewing to take up the role for the by now much-travelled Peter Hall production seems answerable in an

unambiguous "No." Not only can the Ewing soprano no longer soar over in the full orchestra at climaxes, it skips over many of the "little notes" that lend the role so much of its musical interest. From performance to performance (I heard two), Ewing recomposed the part for her comfort; little wonder that her famous strip to the buff notwithstanding, the most memorable part of her *Salomé* is her *post*.

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Edward Mortimer



"The Russian Revolution? You can't stop me shrugging my shoulders. On the scale of ideas it is, at most, a vague ministerial crisis."

The author of those words was a surrealist poet, Louis Aragon, who later became a leading French communist. By the same token, perhaps one day I shall become a convinced monetarist. But, for the moment, my view of the turmoil in the currency markets is essentially Aragon's view of Russia, vintage 1924. "To call it revolutionary," he added, "is a veritable abuse of language."

The same could be said when words like "disaster" are used about the demise (or relaxation) of the European exchange rate mechanism.

I'm not sure I would go quite as far as The Independent – the admirable but eccentric British newspaper which banned the ERM completely from its front page on Monday morning and used the space to print the names of more than 2,000 people supporting its call for military action to save Sarajevo. But I sympathise with its objective, which must have been to restore our sense of proportion. The real disasters of the last week were not in the currency markets but in Bosnia and Lebanon.

It's hard to say which was more depressing: the grim face of Mr Yitzhak Rabin, the Israeli prime minister, who told a parliamentary committee his offensive in Lebanon was designed to create a wave of refugees; or the beaming faces of Mr Slobodan Milosevic, the Serbian president, and Mr Radovan Karadzic, the Bosnian Serb leader, when Bosnia's president Alija Izetbegovic conceded their aim – a division of his country along ethnic lines.

Israelis do not like being compared with the Serbs. In a letter in Monday's FT, one explained that Bosnian Moslems have no choice but to flee, whereas the Lebanese do have the choice. All they have to do, it seems, is "express their hostility to the terrorist group", Hizbullah, and "Israel will welcome these inhabitants back".

Very generous, I'm sure. But one thing one can say for the Serbs is that they are only seeking, by utterly barbarous methods, to control areas of

Wrong order of priority

Last week's real disasters were not in the money markets

Bosnia and Croatia where they already live. No Israeli has ever lived in south Lebanon. In so far as others who do live there support Hizbullah, they do so because it is fighting Israeli occupation of the "security zone" inside Lebanon.

Israel rightly objects to Katyusha rockets being fired at its territory. That has been the ostensible reason for all its military activities in Lebanon, including the unfeebly destructive invasion of 1982. But the problem is still there.

The one solution Israel has not tried is the one ordered by the UN Security Council back in 1978: a full withdrawal to

It is a perverse sense of honour which keeps someone doing a dishonest job

the international border, leaving the UN interim force to prevent a return of Palestinian guerrilla units to the border zone while the Lebanese state reimposes its authority.

Yet even now the "international community" does not insist on compliance with that resolution. Indeed, the Security Council had nothing to say about last week's fighting. The US seems to accept the Israeli view that this cynical use of violence, which destroyed the homes of many thousands of people, has somehow "advanced the peace process".

Meanwhile, in Geneva the EC and UN mediators, Lord Owen and Mr Thorvald Stoltenberg, have been twisting Mr Izetbegovic's arm to get him to accept what they and their employers have often pronounced unacceptable.

Last September, Lord Owen said: "We have to convince the

Moslems that they are not going to be the victims of realpolitik." Now, it seems, he is trying to convince them of the opposite, and is irritated by suggestions that Nato aircraft might, after all, intervene to prevent the "strangulation" of Sarajevo, fearing this will encourage the Moslems to hold a little longer.

In a Channel 4 TV interview screened on Monday night Lord Owen admitted he could have resigned in May when the Washington conference scrapped his previous peace plan. That plan involved a territorial partition of Bosnia on effectively ethnic lines, but a fairer one that is now proposed, with far fewer people being displaced. But Lord Owen apparently thought that to do so would have been quite and self-indulgent.

It is a perverse sense of honour which keeps someone doing a dishonest job. If Lord Owen felt – as well he might – that his task had been rendered impossible by the unwillingness of western powers to confront Serb and Croat realpolitik, he should have resigned and said so.

As it is, he finds himself as one who has worked closely with him remarked last week: behaving like the character played by Alec Guinness in The Bridge on the River Kwai: an officer in charge of a detachment of prisoners of war who takes pride in the bridge he has built for the enemy and is horrified by his own side's desire to blow it up.

The true nature of the new world order is becoming clear. I know, "new world order" was last year's cliché, or rather the year before's. Nowadays one is supposed to talk about "world disorder". But even more sinister than chaos and violence in themselves is the deliberate use of them to bring about a new political order; and even worse than an international community that clucks ineffectively and does nothing is one that busies itself with dignifying such callous realpolitik with "agreements" on which the victim is advanced the peace process".

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For every person with a telephone in Albania, six are on a waiting list. It is better in Hungary and Poland, where there are about three in the queue for every five installed.

Without a modern telecommunications system, east European business will be hampered at every turn. But with existing levels of investment, its chances of getting one in the foreseeable future are slim.

A few further figures underline the region's plight. Western Europe has an average of 43 exchange lines per 100 people. In the east, only the Baltic states and Bulgaria have more than 20 per 100, while the rest of the region has between 10 and 15 per 100.

According to a recent survey by the Organisation for Economic Co-operation and Development, east European businesses consider inadequate telecommunications to be its biggest infrastructure barrier to exports. In Poland poor telecommunications was a more frequently cited obstacle than any other, including exchange rates and the instability of the banking sector.

CIT Research, a London communications consultancy, estimates the cost of providing Russia and eastern Europe with the same density of exchange lines as Spain has today – 35 per 100 people – at \$120bn, or \$14.3bn a year if it were spread equally from 1992 to 2000.

The Spanish target, a rough yardstick, is far beyond the medium-term reach of most countries in the region. According to CIT, if the telecoms growth rate of 1988-91 were sustained, only the Baltic states and Bulgaria would reach the Spanish target by 2000, while Russia would end the decade with 24 lines per 100, the former Czechoslovakia with 25, Hungary 20, Ukraine 15 and Poland 14.6.

To reach 35 per 100, Poland needs an extra 10m exchange lines, at a cost of about \$20bn. Last year, according to BIS Strategic Decisions, a UK consultancy, only \$1.3bn was invested, barely half the funds needed. To put the figures in perspective, telecoms investment in the UK will amount to about \$8bn this year, enhancing that network that already provides 45 lines per 100 people.

Western private sector capital has so far played a negligible role in eastern Europe telecommunications. There are some joint ventures between eastern and western operators, but few are in wireline services and they constitute a very

small proportion of total investment so far," says CIT.

Eastern Europe's biggest barrier to exports is its poor telecoms system, writes Andrew Adonis

Call waiting, for the lucky few

Eastern Europe's telecommunications



	Main lines (1991) (mln)	Main lines required to reach 35 per 100 people (mln)	Cost* (\$bn) (1992-2000)	Cost (\$bn) (1992-2000)
Baltic states	1.8	1.07	2.14	0.24
Bulgaria	2.3	0.96	1.91	0.22
Russia	22.0	31.15	62.26	6.62
Ukraine	8.0	10.03	20.05	2.22
Czech Republic/Slovakia	2.5	2.95	5.90	0.65
Hungary	1.1	2.54	5.08	0.57
Poland	3.6	9.98	19.86	2.22
Romania***	2.4	5.78	11.56	1.26
Total	43.7	64.48	128.88	14.32

* Assumes an average cost of \$2,000 per main line. ** From 1992-2000 inclusive in order to reach target by 2000. *** Actual target - 25% penetration by 2000

Source: CIT Research

But even if the rest of eastern Europe follows Hungary's lead, the source of future inward investment is problematic. Companies with a total capitalisation of \$50bn are expected to come to market over the next three years in the Asia Pacific region, where telecoms expansion is riding on the back of buoyant economies. Then there is western Europe itself, where a privatisation avalanche starts in 1993-95 with the sale of Deutsche Telekom.

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FINANCIAL TIMES

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After franc fort a franc float

THE FRENCH government has reason to feel aggrieved at Europe's weekend reversion to dirty floating exchange rates. Some combination of Belgian, Danish, Dutch and German opposition to the temporary departure of the D-Mark from the exchange rate mechanism, and the clearly second-best adoption of very wide ERM bands, has forced France to sanction what appears to be an implicit and politically embarrassing franc devaluation. But the new soft ERM does now give the French government the freedom to deliver what its economy desperately needs: a substantial cut in interest rates. If the benefits of the last 10 franc fort years are not to be squandered, it should take the opportunity.

To do so, France must first recognise that the useful life of the *franc fort* policy - designed to secure low inflation by tying the currency tightly to the D-Mark - has passed for now. This is not to suggest either that the *franc fort* policy has failed or was misconceived - quite the reverse. France currently has an inflation rate half that of Germany and, more significantly, a marginally lower interest rate on its long-term government bonds. France is now paying to Germany the highest compliment a tutor can hope for: imitation, which surpasses the teacher's own abilities, a fact that may disconcert the Bundesbank president, Helmut Schlesinger.

Moreover, France has used the *franc fort* years to amass sizeable gains in competitiveness. The franc has appreciated by more than 5 per cent against a basket of European currencies since the beginning of 1987, when the last wholesale ERM realignment occurred. But consistently low rates of wage inflation relative to its competitors have more than offset any loss in competitiveness from this nominal appreciation. French industry thus finds itself, despite the appreciation of the past nine months, in a much stronger competitive position than when the policy began.

D-Mark appreciation

But the *franc fort*'s success, combined with the wayward behaviour of Germany since unification, has made the policy increasingly inimical to French interests. Germany's need to shift resources from west to east, the government's fiscal profligacy, and the resulting shift to a current account deficit, have required the D-Mark to appreciate and German interest rates to rise. But the combination of the hard ERM, and France's stubborn resistance to a D-Mark appreciation, have trans-

Asia and the global village

ON THE streets of Kuala Lumpur, it is impossible to buy newspapers from neighbouring Singapore. In Singapore, a self-styled hub of global communication, there is a parallel ban on selling newspapers from Malaysia. Both countries have shouldered their way to the front among developing nations in terms of growth and rising income levels. But their governments - though they are vying with each other to host regional media centres - continue to take fright at the flow of information which, they fear, could in some way destabilise them. They are jumping at shadows, particularly when they rail - as Malaysia's prime minister did yesterday - against the spread of satellite television.

Singapore's government has mostly managed to keep the lid on many kinds of behaviour. It regards as anti-social - including satellite television - partly thanks to enviable success in delivering higher standards of living, and partly because of its compactness. In this haven for business, the editor of the country's own leading business newspaper has run foul of the law for publishing a quarterly gross domestic product growth estimate before its official release. The government's action this week to limit the circulation of the *Financial Times*, is but the latest in a string of actions against foreign media organisations.

Totalitarian governments

In the rest of the world, however, government attempts to control information have long been exposed as futile. The lesson of the ex-Soviet countries is that in the end, even totalitarian governments could not curb the use of the *satellite* fax machine and the incursions of foreign broadcasters. In Asia, the proliferation of satellite dishes in countries which restrict their sale - Malaysia, Indonesia and China - underlines the growing difficulty of controlling choice when rising living

standards feed the appetite for entertainment. Star Television, the Hong Kong broadcaster, has developed a huge viewership among Asian audiences who welcome the variety offered by its five channels. Dr Mahathir Mohamad, prime minister of Malaysia, is alarmed at Mr Rupert Murdoch's purchase of a controlling stake in Star TV. He suggested yesterday that Mr Murdoch's purpose was to "control the news that we are going to receive," and launched into a familiar attack on the western press for its portrayal of Asian countries.

Indigenous culture

Some concerns of Asian governments are understandable. They fear that indigenous culture will be undermined by a seductive diet of MTV and soap operas; they are right to want news that reflects their citizens' priorities. The answer, however, does not lie in attempts at direct control, any more than it lay in UN-sponsored attempts a decade ago to promote a "new information order" urged of western values.

Citizens want choice; technology ensures that they will have it. Governments should focus upon fostering an environment in which choice can flourish. That means restricting concentrations of ownership and nurturing the kinds of media which they feel to be beneficial. For example, Dr Mahathir suggests that Asian countries should start their own network. Many south-east Asian newspapers are already very profitable and could easily invest in development of new pan-Asian media.

The experience of Hong Kong and Thailand suggests that the economic miracle is not threatened by press freedom.

In controlling their own press and railing at the western media, leaders of some Asian countries betray their pre-occupation with past battles and their failure to come to terms with their own economic success.

At 7.30 yesterday morning, UK banks crossed a threshold. National Westminster Bank reported the first fall for three years in its debt provisions. The bad risks taken by the clearing banks in the late 1980s are finally starting to recede into history. Yet banks are not just looking back on the recent past with relief: they are also vowing never to expose themselves to the same degree of danger again.

Risk is at the heart of banks' traditional business. They lend money at rates of interest, taking the risk of default. But the boom of the late 1980s and subsequent recession taught them a harsh lesson: they had exposed themselves to far bigger risks than they realised. Banks' share prices are now trading at a 15-year high relative to other industries, partly because investors believe their earnings will not be allowed to swing so wildly again.

The fluctuation in earnings between the late 1980s and now led to banks' capital being eaten away when they started sustaining losses on lending. At the same time, lending margins were reduced by competition and large companies borrowing money on the capital markets. Banks have concluded that they must find ways of making money other than simply lending it, because the old margins on lending do not cover risks adequately.

The initial response has been to diversify into operations which produce fees and commission rather than interest. In retail banking, this means selling life insurance and other financial products. On the corporate side, it means capital markets and securities operations. But underlying this is a questioning of whether banks should carry on lending money under the same conditions as in the past.

The most extreme reaction to the emergence of unforeseen risks would be to stop lending completely. US banks such as Bankers Trust have been cutting down the number of loans they hold on their balance sheets, while seeking new trading income. It would be near inconceivable for UK clearing banks, with their huge range of retail and wholesale businesses, to stop lending. But it is quite likely that they will increasingly avoid lending that carries higher risk.

Bankers insist, however, that they will not retreat. "If we were not going to take any risk, we could just buy US treasury bills and not employ anyone," says Mr Richard Goeltz, National Westminster's chief financial officer. But others admit that there is at least temporary caution. "Banking got a momentous shock in the 1980s, and it takes time to recover," says Mr John French, head of risk at HSBC Group.

Banks face a harder task than just recovering their nerve. There are several ways in which business may be riskier than in the past. One is that lending mistakes will not be nullified by asset price inflation: a

The very model of a modern risk

John Gapper on efforts by UK banks to ensure capital is allocated to operations with the best real returns

rise in the value of the underlying security, such as property, will not bail out debtors. A second is that the growth in the use of derivatives - new financial instruments like currency swaps may increase risks such as exposure to other traders.

More broadly, banks are increasingly operating in an open environment in which their mistakes are exposed to both public comment and regulatory punishment. Mr Mervyn Peedle, head of risk management at TSB Group, says the bank treats compliance and image as elements of risk. "The reputation of a business like ours is very important because you cannot sell products to customers if you have a poor reputation," he says.

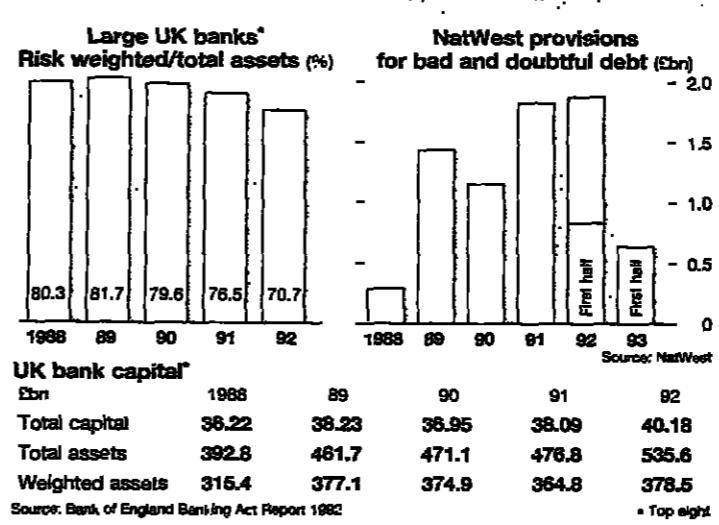
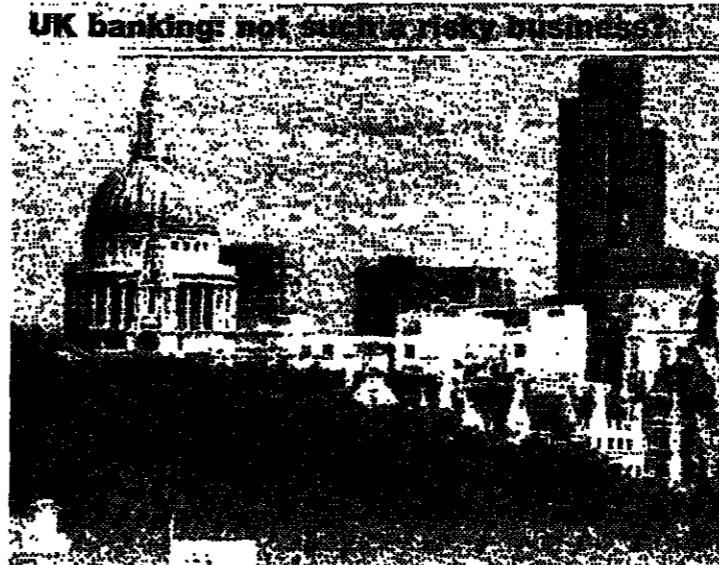
Faced with these challenges, banks are now trying to devise methods of better assessing risk. They are taking a lead from Bankers Trust, which developed measures of return on capital, weighted by risk, to choose where it should allocate funds in trading operations.

The intention of risk-adjusted return on capital (RAROC) measures is to ensure that the bank allocates its capital to operations with the best real returns.

NatWest has started to assess its operations against two measures of risk-adjusted return. It has calculated returns over past business cycles to measure both the average annual return in each operation, and the minimum likely return in poor years. It is trying to identify not only how profitable its operations are, but also how volatile their returns are, and thus how exposed the bank is to cyclical swings.

Mr Goeltz says the analysis has been thought-provoking, but he is unwilling to discuss which operations it raises doubts about. "There are a couple of real shocks, things that defy the conventional wisdom," he says. He argues that the process provides the bank with a useful discipline. "With the figures, you can challenge managers. You can say: 'Here is what you are going to have to do to make a return,'" he says.

The question is whether the model can be used to do more: can UK banks start to allocate capital according to risk models? Most banks doubt the validity of such a notion for two reasons: first, because they are more complex businesses than Bankers Trust, which focuses on securities trading and derivatives; second, branch



UK bank capital

Total capital

Total assets

Weighted assets

Source: Bank of England Banking Act Report 1992

managers may encounter difficulty applying the results of an analysis.

The range of activities in a large British bank is such that it is extremely hard to compare them. "Our trading operations may have nice mathematical tools to manage risk, but we have no means of comparing the profitability of sterling swaps to mortgages, or US credit cards," says Mr Goeltz of NatWest.

In addition, banks may lack sufficiently reliable data to judge the risks of lending. Trading in securities and capital markets is rapid enough to produce a store of data, but credit risk is governed by long-term economic cycles. Few banks have data going back far enough. And their most recent information has been drawn from the extreme and probably atypical economic conditions of the late 1980s.

The second problem of introducing risk analyses is practical. Dealers may understand the notion of trading positions based on limited allocations of capital, but such a way of working is alien to lending managers. Mr French says HSBC has not adopted such measures

because they are unlikely to be understood well enough to be useful. "You can produce the most sophisticated measures going, but if your people do not comprehend them, they are no good," he says.

Mr Martin Crutenden, head of risk management at Lloyds Bank, argues that Baroc models do not suit big retail banks. Models may lend direction, but they are not a means of running operations. "The only area of operations where we feel the need for that degree of analysis is our treasury," he says. At the branch level, he believes there is "no substitute for a manager's intelligent knowledge of the customer".

Yet whether risk models are used is not the most important question. More vital is how banks' behaviour will be changed by their general sense of increased risk. They have already shown signs of trying to reduce their exposure. Banks' assets are weighted according to how risky they are thought to be, and the ratio of risk-weighted assets to total assets has fallen from 80 per cent to 70 per cent over the past five years.

So although balance sheets have not contracted, higher-risk assets such as commercial loans have shrunk as a proportion of the total. As banks enter a period of limited lending growth, a continuing shift in the mix of assets could result in real cuts in some forms of lending. The most obvious targets would be lending to small businesses on which bad debts have been high, and some industrial sectors such as construction.

Bankers resist such a suggestion. "Of course our managers who have had their fingers burnt do not forget it easily, but our job is to manage risk, not to avoid it," says Mr John Davies, deputy chief executive of Lloyds. Yet there are reasons beyond the strict logic of risk management for bankers to seek forms of lending which avoid the extremes of high profits in good times, and heavy losses in the odd bad year.

The risk models may find nothing wrong with holding a mix of assets which produces such high returns in most years that it offsets exceptional losses, but neither bank investors nor executives are likely to agree. The high share prices enjoyed by banks at the moment have emerged because fund managers believe that banks have started to even out the old cyclical swings in earnings that used to plague them.

Banks are therefore likely to prove cautious about simply ploughing back into high-margin and high-risk lending, such as property, that attracted them so disastrously in the past. Avoiding such risk may please bank shareholders, but it will have unknown effects on the financing of economic recovery. Banks may have crossed a threshold yesterday, but the customers who come to them for loans could come to regret the achievement.



Brian Quinn: a more complex job

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No time to relax

The lesson is not that you should stay away from property, but that you should analyse it, and price loans properly," he says. Nonetheless, the severe swings in profitability in some forms of lending

do carry a higher risk of sudden catastrophic loss, which would affect depositors. The Bank has its own reasons to encourage banks to turn away from riskier lending with higher cyclical losses.

Barclays is one bank that has said it intends to rebalance its portfolio to reduce the exposure to property lending. Other banks

have also started to take action.

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"That does not come into my task.

"I see from examining banks' books that asset growth will be slower, I do not bring any pressure to bear to alter that," he says. He has views, however, on the inadvisability of banks cutting off lending to particular sectors just because they have previously priced such lending inadequately.

"The lesson is not that you should stay away from property, but that you should analyse it, and price loans properly," he says. Nonetheless, the severe swings in

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do carry a higher risk of sudden catastrophic loss, which would affect depositors. The Bank has its own reasons to encourage banks to turn away from riskier lending with higher cyclical losses.

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INSIDE

Canadian Pacific hit by write-down

Canadian Pacific, the transport, resource and property group, yesterday reported a disappointing second-quarter profit of three cents a share, after a five cents a share write-down for Laidlaw, the waste management affiliate. However, CP remained firmly in the black for the first half. Page 14

Calling planet earth

The world's biggest private sector aerospace project - called Iridium - has secured the first stage in financing for its \$3.4bn satellite-based global mobile telephone network. Iridium will launch 66 telecommunications satellites and Motorola, the project's originator, will make mobile telephones for the network. Page 14

VW may not break even

Volkswagen's group chairman, Ferdinand Piëch, has moderated recent claims that the car group would break even or possibly show a profit this year after heavy losses in the first half. Volkswagen will not reach its break-even target if turnover falls by more than 5 per cent, Mr Piëch said yesterday. Page 15

UK power group's bond foray

National Power, the UK's largest electricity generator, has embarked on a programme of international expansion as its domination of the UK market wanes. Yesterday it made its first foray into the sterling convertible bond market with a £250m offering. Page 15

Quarry group restates its losses

A review of accounting policies at Stannin Group, the UK quarry products company, has revealed that full-year losses were understated by millions of pounds. The review, carried out by accountants Ernst & Young, was announced in July when the two Abdullah brothers, who had controlled the company since 1989, resigned as executives. Page 17

Yorkshire Chemicals hits back

Yorkshire Chemicals, the UK's largest chemical firm, is moving-like race away from its decline yesterday after fears of the extent of its downturn in Europe. The company dampened speculation by indicating that it was expecting at least a 20 per cent increase in profits this year. Page 19

Room for Indian steel expansion

The Indian steel market offers "excellent long-term growth potential", according to a report by Lehman Brothers in London. There is a wide spectrum of investment opportunities, with two dozen publicly-listed steel companies. Back Page.

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Chief price changes yesterday

		PARIS (1992)	
Rises	15	AGF	812 + 19
Colgate	149	Dolce Ming Co	301 + 95
Douglas Hg	148	Falts	660 + 24
Exxon	294.8	François	1000 + 35
Hornet	233.3	Gardens	1100 + 35
Prosser	414	Gardens	655 + 19
Falts	905	Thomson C S F	1822 + 53
Bar & Berger	10	TOKYO (Yen)	
Rises	14	Flame	3200 + 10
Alcoa	734	Denby (Japan)	921 + 16
Caterpillar	706	Flame	921 + 16
Ind	204	Sandstone Realty	767 + 50
Ind Power	644	Yankee Land	1100 + 50
Radio	12	Falts	655 + 19
Chips Brads	14	Hirsch Sales	818 + 24
UAL	1412	McDonalds	614 + 10
New York prices at 1230.			
LONDON (pence)			
Rises	4	S. West	305 + 14
Debtell	59	Sentry Financial	93 + 5
French Credit	138	Westpac	65 + 6
Holden Crem	210	Woolworth	105 + 5
Kosman	226	Yardley	78 + 7
Laporte	523	Yardley	77 + 7
MarWest Bank	517	Midland & Scott	109 + 11
Property 1st	47	National Power	300 + 11
Reuter	127	Midland & Scott	109 + 11
Rexco Oil	42	Standard Corp	145 + 23
Ricardo	133	Verta Direct	329 + 16

Austrian bank to sell holdings after 77% leap

By Ian Rodger in Vienna

CREDITANSTALT-Bankverein, Austria's second largest bank, has achieved a substantial recovery in profits in the first half and plans to sell off most of its industrial holdings.

In last year's group balance sheet, its investment portfolio was valued at Sch24.3bn (\$2.62bn).

Mr Guido Schmidt-Chiari, chairman, said the 77 per cent jump in first-half pre-tax profits to Sch22.3bn was mainly due to good trading results, cost cutting and an exceptionally weak first half of last year. He promised at least a partial restoration of the bank's annual dividend after last year's 60 per cent cut.

The bank, which was the subject of an unfriendly takeover bid last spring, hoped that at least some of the Austrian government's controlling shareholding could soon be placed with institutional investors.

The bank said its net interest and fee income grew only 8 per cent in the first half to Sch5.6bn as the margin on chipping business was by and large unchanged. However, operating expenses grew only 1.1 per cent to Sch4.4bn.

Mr Schmidt-Chiari was confident that the operating result for the year would be considerably higher, thanks to the rise on the stock market and improving interest spreads.

He cautioned that provisions for bad loans, while notably lower than last year's Sch5.66bn, would weigh on performance.

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Creditanstalt shares have been among the strongest and most active on the Vienna bourse this year.

The chairman said that following the self-off of industrial holdings, the bank would retain only minority stakes of strategic value.

Mr Peter Szope, head of equity research at GiroCredit Bank in Vienna, estimated that the unbated surplus value in Creditanstalt's industrial portfolio was about Sch1.6bn. He suspected that the disposals would take at least five years, with some sales raising concern about foreign participation.

At the end of 1992, Creditanstalt held, among other things, 7.4 per cent of Steyr-Daimler-Puch, the motor group; 72.5 per cent of Treibacher Schweres Werk; 63.8 per cent of Universelle Bau, the construction group; and 59.4 per cent of Wienerberger Baustoffindustrie, the building materials group.

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Michael Skapinker and Ronald van de Krol explain the warm market reception for PolyGram's purchase of Motown

To anyone over 30, PolyGram's artists roster contains some strange and bewildering talents, including Chaka Demus and Pliers, the Gin Blossoms, Boy Krazy and Positive K.

The \$301m purchase of Motown, the label which nurtured such names as Stevie Wonder, Diana Ross and the Jackson Five, therefore comes as something of a relief.

The markets thought so too. Following yesterday's announcement of the purchase, PolyGram's shares rose 6.4 per cent on the Amsterdam stock exchange to close at F15.95. Philips, the Dutch electronics group which owns nearly 80 per cent of PolyGram, gained 4.8 per cent to F13.60.

PolyGram's 19 per cent rise in first-half net profits to F1204m (\$106m) also received a warm welcome. Mr Hendrik Huijink, an analyst at Kempen & Co in Amsterdam, said: "A profit rise of nearly 20 per cent, particularly in difficult economic times, is fantastic."

The Motown acquisition is to be funded by the issue of 10m new PolyGram shares, valued at F15.95m at yesterday's close. The cash-strapped Philips will not take up any of the shares, resulting in its stake falling from 79.4 per cent to 75 per cent.

The Motown purchase is part of a pattern of consolidation in the music industry, which has seen the disappearance of almost all the best-known independent labels into the industry's multinationals. PolyGram bought Island Records in 1988 and A&M Records in 1990. Geffen, a US label, was acquired by MCA in 1990. Thorn EMI, the UK-based group, bought Mr Richard Branson's Virgin Music last year.

PolyGram has expanded furiously through acquisition over the past few years but Mr Alain Lévy, chief executive, does not think there are any substantial music industry purchases still available. Apart from the Island and A&M purchases, the group bought a 30 per cent stake in Mr Andrew Lloyd Webber's Really Useful Holdings in 1991.

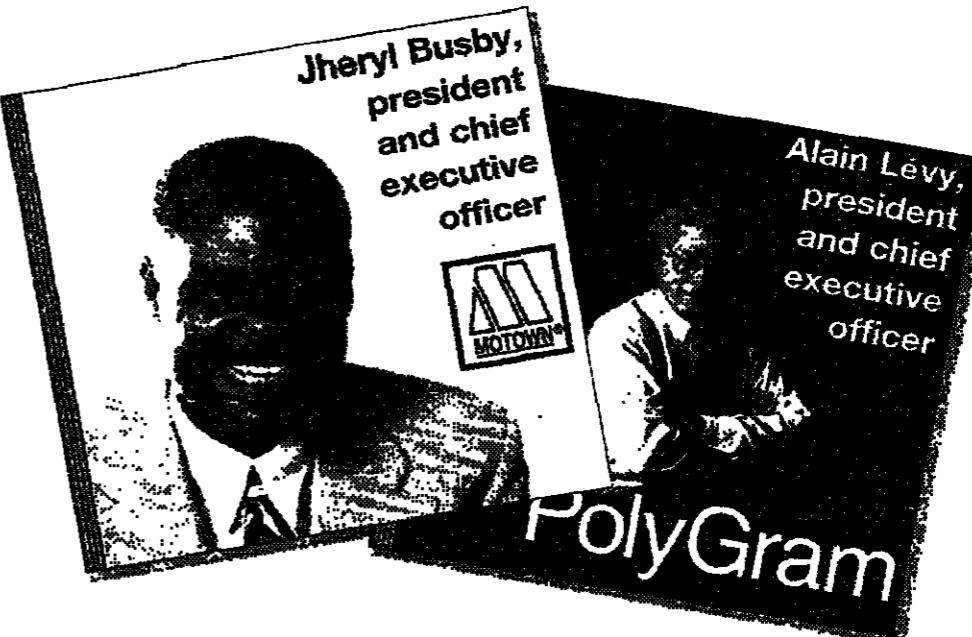
PolyGram has also made film industry acquisitions, including Propaganda Films, makers of *In Bed with Madonna*, and Working Title, which made *My Beautiful Laundrette*. Mr Lévy sees no immediate prospect of other film purchases.

Most of the independent record labels accept that the large groups, with worldwide distribution networks, can give their artists better exposure. Mr Berry Gordy, who founded Motown in Detroit in 1959, said yesterday: "The record companies and entertainment industries - and the world for that matter - are changing rapidly. Motown is ideally positioned to lead the multicultural, multimedia revolution that is under way."

Most of the hopes for a multimedia revolution, in which consumers enjoy their music through a mixture of sound, pictures and screen-based text, still lie in the distant future as there are few signs so far that consumers will be prepared to invest in the necessary gadgetry. A more immediate prospect is that PolyGram will exploit Motown's extensive back catalogue and license its name to merchandise manufacturers.

Mr Lévy says the share issue necessary to fund the deal, will, by reducing Philips' stake, give PolyGram's shares greater liquidity and widen its shareholder base. These perceived advantages could also be seen as arguments for reducing Philips' stake still further, but Mr Lévy said yesterday this would not happen for at least a year.

Philips was also quick to dismiss speculation that it might sell a larger stake in PolyGram, which it brought to the Amsterdam and New York stock exchanges in 1989. Mr Jan Timmer, Philips' chairman, has

Welcome note heard through the grapevine**Big names lift income 19% in first half**

New Issue

July 1993

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*This tranche is being offered in the United States.***CARIPLO**

US\$200,000,000

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The Law Debenture Trust Corporation plc evidencing entitlement to payment of principal and interest on deposits with

Cariplo-cassa di Risparmio delle Province Lombarde S.p.A. London Branch

Notice is hereby given that the receipts will bear interest at 3.65% per annum from 1 August 1993 to 1 November 1993. Interest payable on 1 February 1994 will amount to US\$26.43 per US\$1,000 note and US\$26.33 per US\$1,000 note and US\$26.33 per US\$1,000 note

Agent: Morgan Guaranty Trust Company

JPMorgan

Landes Kreditbank Baden-Württemberg

Landeskreditbank Baden-Württemberg

US\$200,000,000

Subordinated floating rate notes due 2003

Notice is hereby given that the receipts will bear interest at 3.65% per annum from 1 August 1993 to 1 November 1993. Interest payable on 1 February 1994 will amount to US\$26.43 per US\$1,000 note and US\$26.33 per US\$1,000 note and US\$26.33 per US\$1,000 note

Agent: Morgan Guaranty Trust Company

JPMorgan

Keppel lifts pre-tax profits 11% midway

By Kieran Cooke in Kuala Lumpur

KEPPEL, the diversified conglomerate controlled by the Singapore government, lifted pre-tax profits to \$345.8m (US\$91.1m) for the six months to June 30 1993. The result was an 11 per cent rise compared with the year-ago figure.

Turnover was down 2.4 per cent to \$728.7m from \$746.8m.

Keppel's core shipbuilding and repair business in Singapore suffered from a generally weak global market. Improved revenues have come from non-shipping activities and the group's rapidly-expanding overseas interests.

Offshore ship and rig building activities improved.

Falling prices deepen Kaiser Aluminum loss

By Richard Waters in New York

FALLING aluminum prices and lower output drove Kaiser Aluminum deeper into the red in the second quarter. Net loss per share on ordinary operations rose to 34 cents from 29 cents in the first three months.

"The continued weakness of market prices for most all aluminum products", was partly to blame for a fall in turnover, to \$432.2m from \$490.1m a year ago, Mr Stephens Hutchcraft, chairman, said. Turnover for the first half was down to \$874.8m from \$954.6m.

The company suffered a net loss of \$19.4m, compared with a deficit before an extraordinary charge and accounting

changes) of \$16.6m in the first three months. Year-ago net income totalled \$12m, or 21 cents. The net loss compared with a net profit of \$20.4m.

Aluminum prices averaged 51 cents a pound in the second quarter, 8 cents lower than in the same period in 1992.

The company has not brought back to full capacity two plants in the north-west, partly as a result of lower prices.

The timing of shipments also reduced the volume of aluminum and other products sent to customers during the quarter. Shipments of primary and fabricated aluminum products were 149,100 tonnes during the period, down from 177,200 a year ago.

US insurer falls sharply to \$88m

By Richard Waters

CIGNA, one of the US's largest insurers, reported a sharp reduction in earnings in the second quarter, caused by losses in its general commercial insurance business and reduced investment gains.

Post-tax profits were \$88m, or \$1.22 a share, down from \$130m, or \$1.81, a year ago.

First-half net income fell to \$134m, from \$237m, before the effect of accounting changes.

The general commercial business, which covers property/casualty risks for medium-sized US companies, suffered from poor underwriting and pressure on premium rates, the company said. It added that the senior management of this part of its business had been replaced earlier this year and it had reduced its involvement in the area.

As a result, Cigna's property/casualty division reported losses of \$75m (before after-tax investment gains of \$34m), compared with a loss of \$55m (before gains of \$41m) the year before.

The escalating losses came in spite of a marked fall in catastrophe losses, which were \$15m pre-tax, compared with \$55m.

Net income from the employee life and health benefits area on the other hand climbed to \$104m (before after-tax investment gains of \$7m) from \$87m (before gains of \$30m).

Net income from employee retirement and savings benefits fell by \$2m to \$36m, due to an \$8m investment loss.

Growth in assets bolsters result at Stanbic

By Philip Gavith in Johannesburg

A SHARP increase in the asset base and a lower tax rate helped Standard Bank Investment Corporation (Stanbic), South Africa's leading banking group, to increase earnings per share 37 per cent, to 335 from 245 cents, in the six months to June.

The group, however, stressed that this rate of growth did not accurately reflect the underlying operating environment. It would not continue in the sec-

ond half. A "satisfactory improvement" in earnings, however, was anticipated for the full year.

Mr Eddie Theron, managing director, said the 23 per cent increase in the asset base, to R53.2bn (\$18.4bn) from R50bn, had helped boost the results. South African assets increased by 16 per cent to R61.2bn (R52.5bn), coming almost entirely from growth in home loans.

UK assets - Standard has established a branch in London - rose to R1.97bn from R551m.

Although net interest income

from R1.18bn, Mr Theron noted this was insufficient to compensate for the 2.7 per cent increase in bad debt provisions to R220.2m, from R173m last time.

On an annualised basis, this represents 0.68 per cent of assets, up from 0.38 per cent in 1992.

Other operating income rose to R845.4m from R762.9m. Attributable income rose 37 per cent to R398m from R283.1m. The dividend was increased to 62 cents from 53 cents per share.

Notice to the WARRANTHOLDERS of**TOMOKU CO., LTD.**

(the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company

Issued in conjunction with

U.S. \$70,000,000

2% per cent. Guaranteed Notes due 1996

"Adjustment of Subscription Price"

NOTICE IS HEREBY GIVEN pursuant to Condition 7 of the Terms and Conditions of the Warrants that as a result of the issuance of Yen 10,000,000,000 17/16 per cent convertible bonds due 2000 by the Company on 2nd August, 1993 with the initial conversion price per share of Yen 759.00 determined on 23rd July, 1993, being less than the current market price per share of Yen 774.40 as at the date of such determination, the Company has adjusted the Subscription Price of the above-captioned Warrants as follows:

1. Subscription Price before adjustment: Yen 546.00
2. Subscription Price after adjustment: Yen 544.40
3. Effective date of the adjustment: 3rd August, 1993 (Japan time).TOMOKU CO., LTD.
2-2, Marunouchi 2-chome,
Chiyoda-ku, Tokyo 102, Japan

Date: August 4, 1993

CAISSE FRANCAISE DE DEVELOPPEMENT
US\$100,000,000 FLOATING RATE NOTES DUE 2003
This is hereby given that the rate of interest for the period August 4, 1993 to January 4, 1994 has been fixed at 5.125% and that the rate of interest on the relevant Interest Payment Date, February 4, 1994 against Coupon No. 2 in respect of US\$5,000 nominal of the Notes will be US\$130.97, and in respect of US\$100,000 nominal of the Notes will be US\$2,619.44.August 4, 1993
By: Citibank, N.A., Issuer Services, Agent Bank CITIBANK

INTERNATIONAL COMPANIES AND FINANCE

Ilva expects to cut losses ahead of partial sell-off

By Maig Simonian in Milan

ILVA, the Italian state-owned steelmaker, expects to cut losses to about Ls,200bn (\$1.5bn) this year from Ls,300bn in 1992.

Consolidated debts at the company, due to be split and partly privatised, amounted to about Ls,750bn at the end of June, against Ls,520bn in 1992, according to Mr Piero Barucci, Italy's treasury minister.

Addressing a parliamentary committee, Mr Paolo Savona, the industry minister, said plans for the partial privatisation of Ilva, Europe's fourth-biggest steelmaker, could be ready by mid-September.

The group, controlled by the IRI state holding company, has

until recently been locked in a row with the European Commission, which had blocked a previous restructuring plan.

Last month, the Italian government and the commission reached a compromise. The commission extended its deadline for a new re-organisation plan in return for Italian commitments on swift privatisation and not writing off outstanding debts.

The latest scheme to split Ilva into two companies specialising in flat products and stainless steels respectively, is still at a relatively early stage.

IRI has given a mandate to Barclays, the UK banking group, to advise on selling the stainless steels (Terni) and pipes (Dalmene) subsidiaries.

Donohue returns to black

By Robert Gibbons in Montreal

DONOHUE, a large eastern Canada newsprint producer controlled by the Quebecor publishing and printing group, returned to profitability in the first half with earnings of C\$8.3m (\$6.4m), or 23 cents a share, against a loss of \$1.3m, or 36 cents, a year earlier. Sales were up 13 per cent to \$286m.

Second-quarter net profit

was \$2m, or 5 cents a share, against a loss of \$3m, or 10 cents.

Newsprint and timber products shipments were higher with firm prices but pulp markets declined further. Lower interest rates and a lower Canadian dollar helped most of Donohue's production to the US.

• Canfor, a western Canada forest products group, earned C\$17.6m, or 60 cents a share, in

the second quarter, against a loss of \$9.1m, or 34 cents. Revenues were up 10 per cent to \$801m. First-half profit equalled \$1.17 a share, against a loss of 78 cents.

• Tenex, an eastern Canada special pulp and cardboard producer, had a C\$6.7m first-quarter loss, against a loss of \$4.3m. The loss for nine months was \$34m, against a loss of \$22.7m, on sales of \$277m, against \$222m.

National Power in bond offering

By Tracy Corrigan in London

NATIONAL Power, the UK's largest electricity generator, yesterday made its first foray into the sterling convertible bond market with a £250m offering.

The deal is only the company's second offering in the international capital markets since its privatisation in 1991. The launch takes advantage of strong demand for sterling paper from continental European investors, fuelled by positive sentiment on sterling and by expectations that interest rates are set to fall.

Mr Brian Brinkhead, group

lead-manager, Credit Suisse First Boston, estimated that 40 per cent of the paper was placed in the UK and 60 per cent in continental Europe.

Two recent convertible offerings by Coats Viyella and Warburg are now trading at a premium to their issue price of 3% and 5% points respectively.

National Power has embarked on a programme of international expansion as its domination of the UK market dwindles. Last month it bought Dallas-based Transco Ventures, its biggest overseas deal to date.

The bonds were quoted at 100%, a 1/2 point premium to their par issue price.

Bavarian bank lifted by bad loan provisions

By Andrew Fisher in Frankfurt

Meanwhile, discussions have taken place with a number of leading private-sector steelmakers on investing in the big Taranto and Novi Ligure works, which form the heart of the flat products

company.

Yesterday, Dalmene, which is already quoted, announced that group pre-tax profits for the first six months of 1993 fell sharply. Sales rose to Ls16bn from Ls15bn.

The company, which is Europe's second-biggest producer of seamless pipes, claimed the result was highly creditable in view of the crisis in the industry. World demand for seamless pipes dropped 10 per cent in the first half, while demand in Europe and Italy fell 25 per cent and 30 per cent respectively.

The latest accounting period is the first for which German banks have produced full details of their risk provisions. This comes ahead of an EC directive requiring such information for the 1993 financial year.

Bayerische Vereinsbank, one of Germany's five leading commercial banks, said that partial operating profits - these exclude trading on the bank's own account - were 6 per cent higher at DM792m.

Net interest and commission income both increased, but administrative costs were 10 per cent higher as a result of continued growth in east Germany, where Vereinsbank has 74 branches.

All figures are compared with half of the full 1992 result rather than with the actual January-June period.

This is because the bank has only adjusted last year's total profits, and not the interim results, in line with the new accounting procedures.

The bank said group profits from trading on its own account more than doubled to DM150m. Operating profits of the parent bank were 16 per cent higher at DM334m after a 4 per cent rise in risk provisions to DM275m.

Credit volume at the parent expanded by 5 per cent over the level at the start of the year to DM124bn.

At group level, credit volume was 4 per cent higher at DM216bn.

Piëch qualifies VW profits target

By Christopher Parkes in Frankfurt

VOLKSWAGEN will not reach its break-even target for this year if turnover falls by more than 5 per cent, according to Mr Ferdinand Piëch, group chairman.

Mr Piëch seemed to moderate his claims that VW would break even or possibly show a profit this year after heavy losses in the first half in an interview published yesterday.

He said the group's earnings forecast cannot be attained if the drop in sales is larger," he added. Mr Piëch, talking with officials of the Egon Zehnder consulting group, repeated that cost savings of DM8.7bn were mostly implemented. They would help the group attain the net return on sales of more than 3 per cent estimated as necessary for a break-even result for 1993.

He expected return on sales to reach 5 per cent to 7 per cent in five years. Rapid progress was necessary because voluntary Japanese quotas would only help for two more years. If the European car industry could not match their

performance within that time he said.

VW intended to attack the Japanese in the same way as the Swiss watch industry had: value-for-money Swatch at the bottom end of the market and good design at the top end.

"The Japanese can be beaten, and we at Volkswagen have the tools to do it," he said.

Within six years at the latest, he added, all group factories had to be able to break even working at 70 per cent of capacity. The current ratio was between 85 per cent and 90 per cent, he claimed, after 100 per cent and more last year.

Audi, the group's quality car division, would reach 68 per cent by the end of this year.



Ferdinand Piëch: VW has the tools to beat the Japanese

Roussel-Uclaf rises 38.5% to FFr470m

By John Riddings in Paris

ROUSSEL-UCLAF, one of France's largest chemicals companies, yesterday announced a strong increase in net profits for the first half of the year and forecast full-year net profits would be between 15 per cent and 20 per cent higher than the 1992 result.

The company, which is 54 per cent owned by Hoechst, the

German chemicals group, reported net profits of FFr470m (\$81m) for the first six months of the year.

This represents an increase of 38.5 per cent on the comparable period in 1992 after subtracting exceptional gains from the sale of stakes in Jouveline and Laboratories Takeda France.

Roussel-Uclaf said that the strong first-half performance reflected the impact of cost-cut-

ting measures arising from its restructuring programme. The programme, which is scheduled to be completed in 1995, involves the closure of eight factories in Europe.

The group said that productivity had been increased and that average debt during the first six months of this year was about FFr1bn less than in the first half of 1992.

The increase in sales largely reflected a strong performance

Esselte posts 30% drop to SKr138m at midterm

By Christopher Brown-Humes in Stockholm

ESSELTE, the Swedish office products group, saw profits after financial items fall to SKr138m (\$17.5m) in the first six months of the year from SKr158m in the same 1992 period.

It blamed the 30 per cent fall on weaker demand in its main European markets and said it was not reaping the full benefits of the rationalisation programme which it had implemented.

However, the company said the recent turbulence in the foreign exchange markets, following the virtual collapse of the European exchange rate

mechanism, could turn out to be beneficial for the group.

It manufactures 80 per cent of its office equipment for the European market in Denmark, France and Belgium, whose currencies are expected to weaken in the new ERM parameters. Our products should be more competitive and we hope that demand will pick up in a lower interest rate environment," the company said.

The group is sticking by an earlier forecast that profits for the full year will exceed last year's SKr25m.

Sales in the first half climbed to SKr5.70bn from SKr5.00bn thanks to the devaluation of the Swedish krona.

Wallenbergs sell Stora holding for SKr600m

By Hugh Carnegy in Stockholm

INVESTOR, the main holding company of Sweden's powerful Wallenberg family, said yesterday it had sold a 2 per cent stake in Stora, Europe's largest forestry products company, raising more than SKr600m (\$85.7m) in a move it described as part of a programme to reduce group debt.

The sale over the past two months of 1.86m Stora A shares followed the disposal for SKr2.94bn in late June of Investor's 7.4 per cent stake in Asea, the joint owner of the Swiss-Swedish Asea Brown Boveri engineering group. Investor raised a further £23m

Aug 4/1993

(\$34.3m) when it sold its 7.5 per cent stake in Christies International, the UK auction house, last month.

The amounts raised are in line with the scale of debt reduction Investor signalled earlier this year when it said it intended to bring down group net borrowings to SKr5bn-Skr6bn. The investment group, which has majority or leading stakes in many of Sweden's top companies, slipped to a SKr5.2m loss in the first quarter. Group net debt stood at SKr8.55bn at March 31.

The Wallenbergs have avoided any significant erosion of their control in Swedish industry in spite of the trading difficulties.

NV Koninklijke KNP BT

Maastricht, The Netherlands

Interest date: August 3

Repayment: August 3, 1998

Listing: Frankfurt (Main)

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Land on the Luxembourg Stock Exchange
Bankers Trust Company, London, Agent Bank

ALLIANCE + LEICESTER
Alliance & Leicester Building Society
£150,000,000
Floating Rate Notes due 1996
For the three months 30th July, 1993 to 29th October, 1993 the Notes will carry an interest amount of 5.95313% per annum with an interest rate of 4.8125% per annum. The Coupon Amount payable per £1,000 Note will be £154.21 per £1,000,000 Bond, payable on 29th October, 1993.

Land on the Luxembourg Stock Exchange
Bankers Trust

INTERNATIONAL CAPITAL MARKETS

Spain surges as German repo rate cut boosts Europe

By Sara Webb in London and Patrick Harverson in New York

THE BUNDES BANK's unexpected decision to cut its repo rate early yesterday provided a welcome boost for European government bond markets. It added to the general optimism that interest rates will fall across the continent now the straightjacket of the European exchange rate mechanism has been loosened.

The high-yielding Mediterranean markets showed the

GOVERNMENT BONDS

strongest gains, with Spanish bonds charging ahead on the back of a half-point cut in Spanish interest rates.

The Bank of Spain cut its benchmark interest rate from 11 per cent to 10.5 per cent at its regular seven-to-12-day repurchase tender in the morning. Despite the cut, the peseta strengthened against the D-Mark, moving from 83.15 pesetas to the mark to 81.76 pesetas by mid-afternoon.

Spanish 10-year yield spreads over Germany have narrowed from around 370 basis points before the EC weekend agreement to switch to wider fluctua-

tion bands, to a low of 323 basis points yesterday.

GERMAN government bonds gained nearly half a point yesterday, prompted by the Bundesbank's decision to slice 15 basis points off its repo rate. The move leaves the repo rate at 6.50 per cent, only 5 basis points above the discount rate of 6.75 per cent.

Some market participants had expected the Bundesbank to leave key interest rates unchanged after last week's cut in the Lombard rate - at least until council members return from holiday on August 26. Dealers saw some switching out of 10-year French government bonds into higher-yielding 10-year bonds given that French yields were trading 10 to 12 basis points through their German equivalents.

The terms were set on a new 10-year bond issue yesterday. Dealers said the coupon of 6.5 per cent was in line with expectations. The issue price was 100.90 giving an issue yield of 6.38 per cent. The new issue is expected to raise about DM10bn in total.

THE Banque de France held its interest rates unchanged again, confounding those in the market who were hoping to

see some signs of easing now the franc has more freedom to move within the "new-look" exchange rate mechanism.

The central bank's failure to cut rates led to a fall in prices at the short end of the curve, but long-dated issues continued to rally with the yield on the 6% per cent OAT due 2003 falling by 64.41 per cent to 6.38 per cent.

French bonds rallied on the back of the German repo cut although this was followed by profit-taking as there is some concern about the pace at which the French central bank will ease," said Mr Philip Tyson, European economist at Yamaichi International.

INTEREST rate euphoria over much of Europe helped to lift the UK government bond market, even though sterling

interest in floating-rate notes, the pricing of 30 basis points over Libor was 5 to 10 basis points more aggressive, according to some dealers.

They pointed out that if Ford were to borrow in the fixed rate market and swap the proceeds into floating-rate funding, the company would not be able to achieve a similar cost of funds.

However, Morgan Stanley reported strong demand from European money market funds. Banks, which are traditional buyers of floating-rate notes, do not tend to buy corporate paper because under Basle capital rules corporate debt carries a 100 per cent risk weighting.

In the Japanese equity-linked sector, Trans Cosmos launched a small \$100 four-year issue of bonds with warrants, which surprised the market with the strength of its performance. By the end of the day,

the bonds with warrants were

bidding at 105, a five-point premium to their par issue price.

Lead-manager Nikko Europe

said there had been particu-

larly strong demand because

the company had not

cut free of the European ERM last September.

The index-linked sector benefited from strong demand, gaining nearly half a point, and long-dated conventional gilts jumped 74 of a point on the day.

The Bank of England said two of its recently announced tap stocks were sold out yesterday - a £500m tranche of 7% per cent stock due 1998 and a £200m tranche of index-linked stock due 2002.

US TREASURY prices rose sharply at the long end of the yield curve yesterday morning on hopes that a final agreement on President Bill Clinton's budget will soon be reached.

By midday, the benchmark 30-year government bond was up 1% at 107 1/2, yielding 6.516 per

cent. At the short end, the two-year note was up 1/2 at 100 1/4, to yield 4.134 per cent.

US government securities, already stronger on overseas markets, opened firmer across the board, sending the yield on the benchmark 30-year bond close to its all-time low. The bulk of the increase was attributable to rising hopes among investors and dealers that Mr Clinton's deficit-reduction budget package would be approved by Congress before the week

was out. The bond market sees the president's budget as the first serious attempt by a US administration to tackle the country's huge federal budget deficit.

Sentiment was also aided yesterday by the unexpectedly weak 0.1 per cent increase in the June index of leading economic indicators. The data suggested that the economy, while not necessarily contracting, is certainly not growing especially rapidly.

The Cuernavaca toll road

was opened in the 1950s and

traffic flow is stable. The

\$800m is estimated to be less

than the full value of the road,

giving bondholders added security if revenues are less than expected.

The government is appar-

ently not planning to offer any

credit or exchange rate guarantees

for the Cuernavaca bonds,

but intends to issue different

classes of debt, enabling investors to choose their level of risk.

Lehman Brothers and

Banamex are expected to man-

age the offering.

The Cuernavaca bonds will

probably be followed by Grupo

ICA's securitisation of com-

pleted parts of the \$540m

Dalsajara-Tepic toll road. In this

case, the government is exploring

ways of helping ICA reduce

exchange rate risk, perhaps by

giving the issuer the right to

borrow dollars from the state

development bank in the event

of a peso devaluation, one gov-

ernment official said.

Mexico's privately-financed

toll road programme is

believed to be the largest in

the world, with some 2,700km

of roads completed, and

1,900km under construction.

However, many roads have

run into trouble because traffic

levels have not been met.

Officials say traffic on a

few roads, generally

those far from large

cities, is so low that equity and

debt holders will have to inject

more capital.

The existing commitments

under-performing toll roads

have made Mexico's bonds

except Banamex, unwilling to

finance new projects.

The government has said it

will pay for the \$600m

Tehuacan-Oaxaca road, and another

toll road in Chiapas out of pro-

ceeds from privatisation not

accounted for in this year's

budget. It hopes Banamex will

finance the Tuxpan-Pachuca

toll road.

The only previous toll road

offering sold last year and

backed by Tribasa's com-

pleted Tojuca highway, did not

attract much initial interest,

although Lehman Bros says

the entire \$312m of bonds have

now been placed.

The transport ministry is

trying to sort out problems in

finished toll roads, by exten-

ing concessions and requiring

trucks over a certain weight to

use the toll roads.

The government is appar-

ently not planning to offer any

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COMPANY NEWS: UK

Starmin restates loss and rescinds dividend

By Catherine Milton

STARMIN Group, the quarry products company chaired by Lord Parkinson, the former cabinet minister, yesterday said its previously reported full year losses had been understated by millions of pounds.

Instead of pre-tax losses of £8.06m, the company said losses totalled £11.9m in 1992. The proposed final dividend of 0.2p will not now be paid.

The change followed a review of the company's accounting policies, announced in July when the two Abdullah brothers resigned as executives. They had controlled Starmin since 1989.

The review, carried out by Ernst & Young at the new board's instigation, found that turnover should have been reported as £18.7m rather than £20.1m and losses per share 3.6p instead of 2.5p.

The board does not believe it

needs to amend the company's 1991 accounts, which were also scrutinised. In a statement the company said it was "conscious" of the need to "to establish a longer-term strategy for enhancing shareholder value". The company is understood to be trading at break-even now, but is making losses after interest payments.

The discrepancies hinge on profits having been booked on disposals which have now been reversed.

First, the company recorded a £1.4m profit following the sale of some assets and landfill facilities to Chepstow Environmental Services in December 1991. However, that deal fell through.

After CES pulled out, Jeniva Landfill, a private company, bought the assets, plus an additional quarry with a £100,000 net book value, and a £160,000 cash injection from Starmin. It paid for them in its own

shares, representing 35.5 per cent of its total equity. Starmin booked an extra profit of £250,000 on the sale of the additional quarry.

Starmin said a balance of £1.26m which had been recorded as "owing" from CES was never written off, while the £750,000 investment in Jeniva had been written down to cost of £438,000.

Second, Starmin bought Tamar and St Mary's, two plant hire companies, in March 1993, paying £300,000 in cash and £2.05m in the form of assets and land. It took a £1m profit on the "disposal".

The statement said: "Because of the inherent uncertainties in the valuations of the assets concerned it would be inappropriate to recognise any effects of this transaction."

The board also made an exceptional provision of £1.05m relating to non-core activities.

Ratner cousins share in £1m pay-off

By Ned Buckley

MR GERALD Ratner, the man

who built Ratners into the world's largest jewellery group and his cousin Victor shared pay-offs for loss of office of more than £1m last year, according to the company's annual report.

For Mr Gerald Ratner, who sowed the seeds of his own downfall by describing one of the company's products in a speech as "crap", the compensation was in addition to the £456,000 pay he received for his final 10 months as chief executive - making a total last year of more than £900,000.

He was fined £160 for a driving offence in January after magistrates at Thame, Oxfordshire, ruled he had a disposable income of only £20 a week.

He stepped down as chairman in January 1992, but remained as chief executive until November when he resigned after pressure from bankers and shareholders.

His cousin Victor resigned as deputy managing director after a management reorganisation in February 1992 instigated by Mr James McAdam, the newly-appointed chairman.

Ratners said yesterday that the cousins shared pay-offs totalling £1.01m, with Gerald receiving "just under £500,000".

That was made up of one year's basic salary of £375,000, as quoted at the time of his resignation, plus pension, car and other benefit payments.

Victor, who was on a longer, five-year contract, received slightly more than £500,000.

Mr McAdam was paid a slightly more modest £228,000 for the year to January 30, including a £35,000 pension contribution.

Mr Gerald Ratner is returning to retailing as an adviser to developers trying to convert Tobacco Dock, the failed shopping centre in London's Wapping, into a factory outlet centre where manufacturers sell surplus stock directly to the public at large discounts.

His cousin has opened a jewellery shop in Kingston-upon-Thames, and plans more.

Muscle power of a NatWest arm

THE £253m interim profit made by National Westminster Bank's securities and corporate lending arm, NatWest Markets, made it the bank's most profitable operating sector.

The obvious question was voiced by Mr Martin Owen, its chief executive: "Has it all been done by mirrors", he asked.

That question translates into whether National Westminster has managed to establish a securities business to rival that of Barclays' BZW, or whether the figures were merely flattered by abnormal profits from foreign exchange and capital markets trading in six months of currency volatility.

Mr Owen's answer was unsurprisingly that NatWest Markets is starting to establish a presence a year after it was appointed chief executive. If so, it is achieving a largely unknown feat by putting together NatWest's corporate banking for its 1,300 largest customers with a range of securities operations.

It was hard to tell by the figures yesterday. The bank would only break down NatWest Markets' profits to the extent of saying that it had made strong dealing profits of £246m from higher volumes and wider spreads, and that its equities and venture capital operations had also done well.

Furthermore, its lending contributed to a squeeze on the international net interest margin because it took on low margin assets in treasury operations. Yet Mr Owen insisted that there had been "a step jump" in the business as it started to gain the benefits of integrated operation.



Keeping an eye on the markets: Lord Alexander (left), chairman of NatWest Bank, with chief executive Derek Wanless

The crucial problem in investment banking that Mr Owen has been trying to address is that much of large corporate lending has been at too fine margins to be profitable. Banks have to persuade corporate customers to give them other business such as debt and equity raising, or treasury, to make money.

Mr Owen said that NatWest Markets now has systems in place that allow it to calculate the overall value of customer relationships. "Of course, it is impossible to get down to the last penny in things like foreign exchange trading, but we broadly know that we are in the right ball park," he said.

In practice, this review has produced some shocks. Mr Owen estimates that only 800 of 1,300 large corporates are clearly producing healthy profits. He is working on the other 500 to raise earnings. He talks of "appalling" one large customer by showing quite how unprofitable the business was.

NatWest Markets has a stiff task in producing the required capital returns because 31.5 per cent of the bank's £106.5bn risk-weighted assets are attached to the business. This means that it will have to continue to produce high non-interest income to make sure that lending is worthwhile.

However, Mr Owen believes that NatWest Markets' capacity for distribution of loan and equity capital through its large securities operation will beat smaller competitors.

The bank's size may require large returns, but it can also be used to throw some weight around in an overcrowded market.

Standard Life sells stake in lossmaking Excalibur

STANDARD Life Assurance has sold its 4.99 per cent holding in Excalibur Group, the precision engineering and jewellery company which last week announced annual pre-tax losses of £5.2m.

The disposal was made on the day Excalibur announced the losses and appointed Mr Arthur Church as chief executive. Standard is likely to have suffered a significant loss on the disposal of the 3m shares.

Although the shares closed

1.5p up on the day at 13p, Standard has held a substantial stake since 1991 when they traded at about 45p.

Mr Richard Griffiths, the chairman's brother who has relinquished the managing director's role in favour of a non-executive board position, announced that he had purchased 200,000 shares at 13.4p on Monday, bringing his total holding to 0.33 per cent. The shares last night closed 2.5p higher at 15p.

Ossory ex-chief in £194,000 deal

Ossory Estates, the property group which is in refinancing talks with its banks, has sold two companies to Mr John Walker, its former chairman.

The two businesses, Bence Lane Development Company

and Ossory Fratna, have combined net liabilities of £453,000 - including intercompany accounts owing to Ossory totalling £214,000.

The purchase price is £194,000.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Abstract Scotland	1.08	Sept 27	1.05	8.6	8.6
Green Property	1.35	Sept 30	1.42	8.8	8.8
Law Debenture	1.65		1.25	18.25	
NetWest	1.15	Oct 15	1.125	17.5	
Pacer Systems	1.34	Dec 15	1.3	8.5	
York Chemicals	2.01	Oct 8	2.5	7.05	

Dividends shown per share net except where otherwise stated. Total increased capital, £154.4m; £1.4m stock & £1.5m cash.

SelectTV moves into business TV

By Raymond Snoddy

SELECTV, the independent production company famous for comedy hits such as Birds of a Feather and popular dramas such as Love Hurts, has decided to move into business television.

The USM quoted company has bought a 50 per cent stake in Tribeca Television, a tiny independent production company run by Mr Jeffrey Jerry, a financial journalist.

The company produced Saving the American Dream which was shown on Channel 4 last December and has a series in development looking at those who created international brands such as Swatch watches and IKEA furniture.

Mr Michael Pilsbury, managing director of SelectTV, said it was also interested in joining any consortium considering running a business channel on UK cable television.

"We want to apply the humour of Birds of a Feather to corporate videos in the way John Cleese has."

The deal involves a maximum payment of about £51,000.

TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 10 August 1993

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 10 August 1993. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 12 August 1993 and will be in the following maturities:

ECU 200 million for maturity on 16 September 1993
ECU 300 million for maturity on 11 November 1993
ECU 300 million for maturity on 10 February 1994

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 am, London time, on Tuesday, 10 August 1993. Payment for Bills allotted will be due Thursday, 12 August 1993.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or Cetra, Bills will be credited in the relevant systems against payment, for applicants who have requested definitive Bills, Bills will be credited for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 12 August 1993 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyd's Bank Plc, International Banking Division, PO Box 19, Hayes Lane House, 1 Hayes Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 10 February 1994. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1977, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England
3 August 1993

VOGELSTRUISBILT METAL HOLDINGS LIMITED

Incorporated in the Republic of South Africa
Registration No. 05-04249-09

INTERIM REPORT

CONSOLIDATED INCOME STATEMENT

* Six Months ended 30 June 1993

* Six Months ended 30 June 1992

Year ended 31 Dec 1992

Year ended 31 Dec 1993

Year ended 30 June 1994

Year ended 30 June 1995

Year ended 30 June 1996

Year ended 30 June 1997

Year ended 30 June 1998

Year ended 30 June 1999

Year ended 30 June 2000

Year ended 30 June 2001

Year ended 30 June 2002

Year ended 30 June 2003

Year ended 30 June 2004

Year ended 30 June 2005

Year ended 30 June 2006

Year ended 30 June 2007

Year ended 30 June 2008

Year ended 30 June 2009

Year ended 30 June 2010

Year ended 30 June 2011

COMPANY NEWS: UK

GOLD FIELDS PROPERTY COMPANY LIMITED

Headquarters in the Republic of South Africa
Registration No. 01/1078/08

INTERIM REPORT

CONSOLIDATED INCOME STATEMENT

	Six months ended 30 June 1993	Six months ended 30 June 1992	Year ended 31 Dec 1992
Revenue			
Income from rent and sale of property	4,951	3,627	4,219
Surplus on realisation of investments and fixed assets	264	1,475	2,124
Income from other sources	359	456	1,048
Income from investments	486	516	1,308
	6,070	6,978	13,239
Expenditure	2,354	1,335	3,910
Administration and general	1,436	1,204	3,075
Interest	916	151	645
Amounts written off			0.72
Profit before tax	3,716	4,621	9,389
Tax	1,461	1,690	3,536
Profit after tax	2,255	2,741	6,033
Earnings per share - cents	22	27	59
Dividends - per share - cents	16	16	50
- absorbing - R0.00	1,610	1,340	5,112
- times covered	1.2	1.5	1.2
CONSOLIDATED BALANCE SHEET			
	*At 30 June 1993	*At 30 June 1992	At 31 Dec 1992
Fixed assets	71,484	55,339	65,265
Investments	16,291	20,471	20,547
Land and freehold development	4,077	5,723	5,242
Net current assets/ liabilities	(19,031)	(4,051)	(16,321)
Current assets	1,692	2,920	2,311
Less : current liabilities	20,753	7,325	18,532
Other	15,193	-	11,460
	5,560	7,325	7,573
Share capital	74,956	73,004	73,573
Reserves	256	256	256
	73,901	73,466	73,488
Deferred liabilities and provisions	74,157	73,724	73,744
	839	690	830
Deferred liabilities and provisions	74,996	74,504	74,574
Investments			
Listed			
- Market value	36,900	27,865	22,603
- Excess over book value	21,180	7,646	2,943
- Book value	17,720	19,269	19,760
Unlisted - Book value	760	767	787
Shares in issue unchanged at 10,224,350			
Net assets (as valued)			
per share - cents	1,329	1,124	1,058
*Unaudited			

NOTES:

1. Dividend: The final dividend No. 140 of 22 cents per share, in respect of the year ended 31 December 1992, absorbing R3,272,000, was declared on 14 January 1993 and paid on 24 February 1993.

2. Realisation of Investments: During the six months to 30 June 1993, the company took the opportunity of selling 226,700 shares in East Duggalstein Mine Limited. It is anticipated that there will be further sales of investments in the latter half of the current financial year in order to reduce the overhang.

3. Midrand Hotel: Negotiations were successfully concluded with a new tenant for the lease of the hotel and the official opening was held on 16 July 1993.

4. Prospects: It is anticipated that consolidated net earnings for the latter half of the current financial year will exceed those of the first half, enabling the dividend for the whole year to be maintained at last year's level.

DECLARATION OF INTERIM DIVIDEND

Dividend No. 141 of 18 cents per share has been declared in South African currency, payable to members registered at the close of business on 27 August 1993.

Warrants payable on 22 September 1993 will be posted on 21 September 1993. Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the company.

The register of members will be closed from 28 August to 3 September 1993, inclusive.

On behalf of the board
M J Tagg
(Chairman) Directors
A J Wright

Registered and Head Office: London Office: Greenock House, Francis Street, Johannesburg 2001

75 Fox Street, London SW1P 1DH

United Kingdom Registrar: Baroda's Registrars, 34 Beckerham Road, Beckenham, Kent BR3 4TU

3 August 1993

A Member of the Gold Fields Group

CE Heath raises £21m in share sale

CE HEATH and CE Heath International Holdings yesterday announced the successful completion of the placing of 32.3m HJH shares held by Risk Management Holdings, a wholly owned subsidiary of

The company tumbled into loss with a pre-tax deficit of £2.67m in the 10 months to end of May 1991. Losses have since been cut with the disposal of the pub chain, but Millwall has yet to return to profits.

The shares now stand at 41p.

ill-fated foray into the pubs business with the £10m purchase of Tavern Leisure took their toll.

The company tumbled into loss with a pre-tax deficit of £2.67m in the 10 months to end of May 1991. Losses have since been cut with the disposal of the pub chain, but Millwall has yet to return to profits.

Millwall Holdings was floated on the USM in 1989 at 20p a share. It started trading in profit, but in 1990 a combination of relegation from the then First Division and an

Even before these troubles, the club had decided it must move to a new ground if it was to survive.

Now the club, nicknamed the Lions, has left its Den, the old club ground, much to the demonstrated distress of fans, to roam Senegal Fields, the site of its new home, New London Stadium.

Although only half a mile down the road, it promises to be a world away from the old Millwall terraces.

The Den's sale to Fairview New Homes, the housebuilder, yielded £5.2m. The Football Trust awarded a grant of

NEWS DIGEST

10.53p for period). Net asset value per share in the first six months rose by 8.4 per cent to 110.5p.

The business being disposed of is an importer of olives, olive oil, pasta and tomato products. Unimercant's remaining business, the distribution of imported canned fruit and vegetable products, will be integrated with Fisher Quality Foods.

Capita makes £4m software acquisition

Capita Group, which provides services to the public sector, is to acquire West Wiltshire Software, a division of West Wiltshire District Council, for £4m cash.

The council has also awarded Capita a £1m contract to manage its computer facilities until March 31 1997.

West Wiltshire Software had income of £4.9m in the year to April 5 and generated profit of £0.1m.

Unigroup gets £15m for Pharos stake

Unigroup, the timber and building materials group, will receive £14.8m from Antah Holdings, one of its shareholders, for its outstanding 60 per cent stake in Golden Pharos.

Unigroup announced earlier in the year it was floating 35 per cent of Pharos on the Kuala Lumpur stock exchange.

Deals of 17.5m shares will begin on September 13 at a price of M\$1.8m each.

Farrington accounts may be qualified

Farrington, the former soft drinks manufacturer which now has the Farrington Hotel on the Isle of Wight as its only active - and profitable - subsidiary, turned in accounts for the year ended February 26 which it is anticipated will be qualified on a going concern basis.

The placing will raise some £21m before tax, against a book value at March 31 of about £14.3m. Of the net proceeds, £21m will be used to reduce bank borrowings. The balance will be used to fund expansion.

The loss for the year was

£2.29 - for the previous 14 months - after exceptional items of £317,000 (£1.27m) and before making any allowance for the possible earn-out from the disposal of Alpine Soft Drinks (UK).

The deficiency of shareholders' funds of £167,000 on February 28 was corrected with an injection of £300,000 cash from convertible redeemable preference shares.

The company said it expected to return to profit in the second half.

Turnover slipped to £14.3m

(\$14.5m). Losses per share emerged at 3 cents (earnings 4 cents). The interim dividend is held at 3 cents.

Pacer incurs £235,000 loss

Pacer Systems, the US-based

electronics group traded on the USM, incurred a pre-tax deficit of \$235,000 (£157,000) for the half year to June 30. That compared with previous profits of \$20,000.

The company said it expected to return to profit in the second half.

Turnover slipped to \$14.3m

(\$14.5m). Losses per share emerged at 3 cents (earnings 4 cents). The interim dividend is held at 3 cents.

CU Environmental assets improve

CU Environmental Trust

returned an attributable profit of \$28,000 for the six months ended June 30, compared with \$92,000 for the three months to end-June 1992.

Earnings per share for the half year emerged at 0.16p

Hart, deputy chairman.

FERRONET GROUP, the

UK-based metals trader, has accepted the resignation of Mr Roger Wain as chairman. The board said it continued to examine "a number of opportunities" for the future of the group.

FILOFAX has acquired the

goodwill of the organiser distribution business of Libris Media

of Sweden for SKr18m (£1.5m).

In the year to April 30, Libris sold about SKr15m of Filofax

branded product and made pre-tax profit of SKr6.4m.

FLAGSTONE is to announce its

delayed results for the year to January 31 on August 5, while discussions about a "significant" transaction continue.

every £100 nominal of the stock converted to £12.12m new ordinary shares (96.6 per cent) offered in its rights issue.

GRAMPION HOLDINGS' French sports footwear and leisure wear subsidiary, Patriotic International, has agreed a five-year business lease agreement with LJO International under which LJO is granted a licence to use the Patriotic brand name and trade marks.

HIGGS & HILL has acquired Tellings from Ellis-Don (UK) for a nominal sum.

KINGFISHER is to convert its

5.5 per cent convertible unsecured loan stock into fully paid

ordinary shares of 25p at the

rate of 46.119 ordinary for

every £100 nominal of the stock

converted to £12.12m new ordinary shares (96.6 per cent) offered in its rights issue.

PROTECH has received acceptances for 97.5m shares or 78.7

per cent of its shares.

STRATEGEM offer for Harrow

Industries has been declared unconditional.

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COMPANY NEWS: UK

Indication of sizeable profits rise issued to dampen speculation

Yorkshire Chemicals shares dip

By Peggy Hollinger

YORKSHIRE Chemicals yesterday indicated that it was expecting a profits increase of at least 20 per cent this year, in an effort to dampen speculation over European trading which had sliced 5 per cent off its share price by mid-morning.

Mr Philip Lowe, chairman, said the fall in the share price - which finally closed 16p lower at 330p - following his comments over the severity of the European downturn had been unjustified upon close examination of the interim results published yesterday.

"The statement, read in totality, should not be regarded as pessimistic... realistic, yes, but not pessimistic," Mr Lowe said.

He said the UK group, which derives more than 90 per cent of its sales from abroad, had come through the worst of the European recession: "We think we are through the bottom."

As a result, he said, "I would be disappointed if we didn't

advance pre-tax profit by 20 per cent for the year as a whole".

The group announced a 17 per cent improvement in interim pre-tax profits to 28m, largely due to the effects of a weaker pound. Sales for the six months to June 30 were ahead 15 per cent at 255.6m. Stripping out exchange rate movements, pre-tax profits were marginally ahead at 25.4m on sales down £400,000 at 250.5m.

Mr Lowe said the group had suffered a particularly difficult first quarter, when price cutting of up to 26 per cent had seriously depressed margins in the textile dyes business. However, prices had stabilised by the second quarter, and the trend was expected to continue in the second half.

Yorkshire had achieved "productive growth" in both Australia and the US, Mr Lowe said, while sales in the UK increased as the group penetrated new markets.

The group expected further growth in 1994, as the five-year



Phillip Lowe: through the worst of the recession

242m capital expenditure programme launched in 1991 began to feed through. So far this year Yorkshire had spent 25.8m on increasing capacity, 15 more cent more than last year.

Earnings per share, restated

to reflect the £24m rights issue in March, rose by 8 per cent to 9.8p.

The interim dividend is increased to 2.6p (2.5p).

COMMENT

The lemming-like race away from Yorkshire which pushed the share price over the edge may have been slightly exaggerated. Few can find fault with the management or the investment programme, which promises to increase capacity significantly by 1994. The real problem appears to lie both in the short-term and in the sector as a whole, which shows no sign of recovery in the latter half of the year. Yorkshire's warning merely reinforces comments made by its colleagues earlier this year. Forecasts are for a near-30 per cent rise in profits this year to £13m, albeit on the back of currency gains. The rather demanding prospective p/e of 18 falls to a slightly more reasonable multiple of 15 next year on profits of £14.5m.

242m capital expenditure programme launched in 1991 begins to feed through. So far this year Yorkshire had spent 25.8m on increasing capacity, 15 more cent more than last year.

Earnings per share, restated

Advance for two building societies

By Philip Coggan, Personal Finance Editor

TWO MEDIUM-SIZED building societies yesterday reported improvements in their profits for the first six months of the 1993 year.

An rise in margins helped the Skipton increase its interim profits from £845,000 to £4.17m pre-tax. Net interest receivable rose from £21.7m to £24.1m, thanks to a reduction in the society's wholesale funding.

Operating profits rose by 14.3 per cent, from £18.6m to £21.2m.

The society said that the number of mortgages in arrears, including repossessions, fell by 15 per cent from the end of 1992. However, the society's bad debt provision fell only slightly from £17.9m to £17.1m.

Mr Ron McCormick, finance director, said that was because of an increase in provisions against commercial loans.

Assets fell slightly from the year end level of £3.01bn to £2.93bn.

Mr John Goodfellow, chief executive, said: "Our objectives remain to improve asset quality, retain our cost-effectiveness and maximise non-interest income. The outlook for the housing market remains cautious, but the society is now well positioned for a period of steady growth in performance."

Meanwhile, the Coventry Building Society announced a 10.2 per cent increase in interim pre-tax profits to £13.1m.

The society said that its £4.2m provision for mortgage losses, while higher than the £3.8m recorded in the first half of 1992, was much lower than the second half's £10.1m provision.

The results also included an exceptional debit of £841,000 reflecting the costs involved in a restructuring of the company's management.

Net interest receivable was £25.6m (£23.6m) and operating profits rose by 17.1 per cent to £18.1m. The society's total assets were £2.82bn, compared with £2.7bn at the end of 1992.

The Hughes suit, disclosed in GEC's latest report and accounts, also seeks a royalty on sales of radars designed by GEC subsidiaries from the information after the massive fraud it had suffered through acquiring International Signal and Control by GEC, which is controlled by the US. GEC's purchase

of the Ferranti business later that month had the effect of guaranteeing its financial standing. The contract was awarded to GEC/Ferranti in May of that year.

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The Hughes suit, disclosed in GEC

COMMODITIES AND AGRICULTURE

Midwest farmers turn their attention to frost

By Laurie Morse in Chicago

NOW THAT the Mississippi River has crested in critical crop-growing areas of the American Midwest, farmers and commodity traders are gauging the probabilities of an early frost.

Delayed plantings, sodden fields, and unusually cool weather have put maize and soybean development far behind schedule in the western corn belt, which includes Iowa, Minnesota, Kansas, and Missouri.

In a year that could see farmers in Ohio, Illinois, and Indiana harvest record yields while their counterparts to the west

watch their crops yellow from too much rain, crop analysts have found it difficult to put an accurate estimate on the overall US maize or soybean production.

Traders at the Chicago Board of Trade have been riding the weather rally like a steer at a rodeo. The soybean futures price for November delivery, after taking a breather last week, rallied by 18 cents on Monday and in early trading yesterday remained above \$7 a bushel. The figure was in spite of some analysts' assessments that prices were overdue for a downside correction.

The US Department of Agriculture, in a weekly crop

report released late on Monday, said that only half of Iowa's soybean area was blooming as of August 1, compared with the 90 per cent normally expected at that time of year.

Crop development in Minnesota was similarly behind, although warm, sunny weather had accelerated development in Illinois and pushed Ohio soybeans ahead of schedule.

Only a quarter of Iowa's maize crop had tasseled by late last week, behind the usual week of 25 per cent, while maize crops in Minnesota and Missouri were also critically underdeveloped.

Farmers have turned from

watching their rain gauges to pondering temperature forecasts.

Mr Terry Franci, senior economist with the American Farm Bureau, estimated that average maize maturity dates are anywhere from one to five weeks behind.

The delay was likely to have two major detrimental effects. First, he said, maize will pollinate later in the season, during the hotter, more stressful weeks of August. Second, he warned that maize maturity dates are being pushed to beyond normal frost dates. Soybeans are also late developing and are vulnerable to frost.

The farm bureau has reduced its soybean production forecast for the entire US to 1.812m bushels, well below the USDA's July 12 estimate of 1.975m.

The bureau's maize production figure is now at 7.27m bushels, compared with USDA's 7.85m.

"That is only an estimate," said farm bureau spokesman Mr Jack King. "We are already hearing another 50,000 acres of prime crop land has been destroyed by levees (embankment) breaks south of St Louis. The water is receding, but many of the levees have been weakened, and are giving way."

"It is wrong to assume that MG or its customers can be squeezed," said an official.

Although two customers and one MG company had sold copper short (sold in the expectation that the price would fall)

"every ounce short has been delivered or will be delivered".

The company said.

Nevertheless, MG has urged

clients to be cautious because of a possibility that the squeeze might become tighter in October.

Conditions in the copper market have led the LME board to twice give a warning that it would take any action necessary to maintain order.

The MG official suggested that the latest warning could

MG denies being caught in a tight LME copper market

By Kenneth Gooding, Mining Correspondent

METALLGESELLSCHAFT, the German metals group, yesterday vehemently denied rumours that, along with some of its big customers, it was on the wrong end of the squeeze in the London Metal Exchange's copper market.

"It is wrong to assume that MG or its customers can be squeezed," said an official.

Although two customers and one MG company had sold copper short (sold in the expectation that the price would fall)

"every ounce short has been delivered or will be delivered".

The company said.

Nevertheless, MG has urged

clients to be cautious because of a possibility that the squeeze might become tighter in October.

Conditions in the copper market have led the LME board to twice give a warning that it would take any action necessary to maintain order.

The MG official suggested that the latest warning could

be interpreted as a message about not selling copper short unless able to deliver.

The extreme technical tightness in the market has eased only slightly since the latest LME warning last week.

Yesterday the backwardation

(premium for metal for immediate delivery) slipped to \$8 a tonne compared with \$17 last week.

Analysts suggested the drop

was likely related to options declarations today.

Mr Yasuo Hamanaka, deputy general manager of Sumitomo Corporation's non-ferrous metals department, said earlier this week that, contrary to any market rumours, no organisation was manipulating the copper market to drive prices upward.

He pointed to the steep fall in prices in May and suggested that many market participants had been building big short positions during the past few months. Recent covering of those short positions had pushed up prices, he said.

Other traders suggested that North American copper producers had sold short but were well able to cope with any squeeze - which might not be the case for organisations that granted options during the copper price collapse in May.

In spite of the battering some trading houses suffered then, when the copper price fell by 25 per cent in five weeks, and any punishment that might be suffered from the coming squeeze, there have been no suggestions of LME traders facing financial difficulties of a kind which might have an impact on the exchange.

Mr David King, chief executive, explained, "the market is deeper, more liquid, more professional and has many more checks and balances" than it had 10 years ago.

Profit dive for non-ferrous metals

By Kenneth Gooding

THE MIDWEST floods set off a trading frenzy at the Chicago Board of Trade in July with the exchange's agricultural futures and options turnover hitting a record 5.5m contracts.

Soybean futures volume was up 76 per cent over the same month last year and maize turnover was up 60 per cent. Options volumes in both commodities doubled.

The exchange as a whole had its third busiest July on record at 16,100 contracts. In spite of falling interest rates, CBoT financial futures and options volumes were up only 4.8 per cent in July at 10.6m contracts. Ten-month treasury notes saw the largest percentage gains.

Volume at neighbouring Chicago Mercantile Exchange reached a July record of 11.7m contracts, led by 5.6m in Eurodollar futures turnover.

In spite of the currency turmoil in the European Community, CME currency futures and options volume was down 8 per cent from July 1992 at 2.7m contracts.

For the first seven months of the year CBoT volume was 87.2m contracts, up 11.3 per cent from 1992. The CME year to date volume was close behind at 8.5m, up 9.2 per cent from last year.

Debt was also on the increase last year, and gearing, which had stood at 39.6 per

cent in 1990 reached 43.7 per cent in 1992, the worst figure recorded by MMRS.

Companies cut back on capital expenditure, which was reduced from 12.2 per cent of sales to 11.1 per cent, but spending on exploration and research and development remained at 2.1 per cent.

MMRS pointed out that the

bottom-line or net profits were hardly affected by two new accounting standards widely adopted in the US last year: SFAS 101 (which relates to the calculation of deferred tax liabilities) and SFAS 106 (which states that balance sheets should show accrued liabilities for post-retirement benefits other than pensions).

The standards virtually wiped out the industry's profits - MMRS's regional analysis shows that in the US aggregate net earnings of \$454m in 1991 became net losses of \$255m last year.

The research showed the industry's operating costs were kept under control in 1992 and fell from an aggregate \$15bn to \$14.5bn, even though production was rising.

MMRS's 1993 World Minerals Industry Financial Review: £750 from MMRS, 2 Henry Street, Bath, Avon BA1 1JT, England.

World minerals

Industry's earnings ratios (%):

Based on capital employed, Return on shareholders' equity

1978 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93

Source: Metal and Minerals Research Bureau

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MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

COPAL: MB free market, 98.8 per cent, \$ per lb, in warehouse, 11.90-12.65 (12.00-12.80);

98.3 per cent, \$ per lb, in warehouse, 10.00-10.10 (10.10-10.20).

ANTIMONY: European free market, 99.6 per cent, \$ per tonne, in warehouse, 1,540-1,600 (1,560-1,610).

BISMUTH: European free market, min. 99.98 per cent, \$ per lb, tonnes lots in warehouse, 1,200-1,250 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 2,30-2,50 (same).

MOLYBDENUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 2,10-2,40 (same).

URANIUM: Nuclear exchange value, \$ per lb, U, O, 7.00 (same).

CORAL: MB free market, 98.8 per cent, \$ per lb, in warehouse, 4.70-5.40;

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO3, cfr, 23-35 (28-39).

VANADIUM: European free market, min. 99.5 per cent, \$ per V2O5, cfr, 130-140 (same).

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• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

FT MANAGED FUNDS SERVICE

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FOREIGN EXCHANGES

Bundesbank calms the market

The Bundesbank surprised foreign exchange dealers for the third time in seven days yesterday by bringing down the cost of borrowing short term funds in its wholesale money market, writes James Blitz.

The Bundesbank may have had a strong domestic reason for taking the move, because the fall in call money would have made the old repo rate of 6.50 per cent too unattractive for banks.

But some dealers suggested that the move may have been intended to help out the other currencies in the exchange rate mechanism, several of which could still come under heavy selling pressure now that their old floors have been removed.

The French franc yesterday stabilised against the D-Mark, closing in London at FF13,455 from a previous FF13,505.

France's determination not to cut its intervention rate yet has settled the market. But there is little reason for a cut in the intervention rate, while 3-month interest rates remain nearly 2 percentage points above the intervention level.

Dealers said such huge quantities of French funds were removed from the market dur-

ing last Friday's intervention, that the Bank of France had to add liquidity before a rate cut became meaningful.

Denmark and Belgium continued to take more active measures to support their currencies' D-Mark parity, ignoring all thought of easing monetary policy.

The Belgian franc was the victim of a modest attack of selling, falling to a new low of BFR21.624 to the D-Mark. Again, the Belgian central bank intervened in the market to help the currency back to a close of BFR21.33. The amount of intervention was described by one dealer as being comparatively modest.

The Danish krone appreciated sharply, closing at DKK3.9750 against the D-Mark, having been as low as DKK1.0467 at one stage. But this was at the cost of Monday's hike in 1 month krone to 55 per cent, which yesterday had overnight borrowing at 250

per cent.

Spain, however, showed yesterday that a cut in interest rates can help the currency to appreciate because dealers are prepared to put a higher premium on economic growth than interest rate returns.

The Bank of Spain cut its repo rate from 11 per cent to 10.5 per cent, which led to a sharp rally in the peseta from Pts33.17 to a close of Pts31.48 in London.

Sterling was mostly unmoved by yesterday's events, closing up 1 pfennig against the D-Mark at DM2.5550. However, the dollar continued to fall sharply, closing down more than a pfennig on the day at DM1.7050.

Dealers speculated that the pressure on the dollar may result from selling of the currency by central banks which will need to repurchase the dollar with D-Marks for its help with intervention.

EMS EUROPEAN CURRENCY UNIT RATES

	Aug 3	Last	Previous																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
Aug 3	Days	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	8

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Symbol	Name	Last	Chg.	Vol.	Open	High	Low
ABE	ABE Corp	0.48	0.00	2,667	0.48	0.48	0.48
ABE-A	ABE Corp A	1.20	0.11	2,424	1.09	1.20	1.15
ABE-B	ABE Corp B	0.50	0.00	1,200	0.50	0.50	0.48
ABE-C	ABE Corp C	0.48	0.00	1,200	0.48	0.48	0.48
ABE-D	ABE Corp D	0.48	0.00	1,200	0.48	0.48	0.48
ABE-E	ABE Corp E	0.48	0.00	1,200	0.48	0.48	0.48
ABE-F	ABE Corp F	0.48	0.00	1,200	0.48	0.48	0.48
ABE-G	ABE Corp G	0.48	0.00	1,200	0.48	0.48	0.48
ABE-H	ABE Corp H	0.48	0.00	1,200	0.48	0.48	0.48
ABE-I	ABE Corp I	0.48	0.00	1,200	0.48	0.48	0.48
ABE-J	ABE Corp J	0.48	0.00	1,200	0.48	0.48	0.48
ABE-K	ABE Corp K	0.48	0.00	1,200	0.48	0.48	0.48
ABE-L	ABE Corp L	0.48	0.00	1,200	0.48	0.48	0.48
ABE-M	ABE Corp M	0.48	0.00	1,200	0.48	0.48	0.48
ABE-N	ABE Corp N	0.48	0.00	1,200	0.48	0.48	0.48
ABE-O	ABE Corp O	0.48	0.00	1,200	0.48	0.48	0.48
ABE-P	ABE Corp P	0.48	0.00	1,200	0.48	0.48	0.48
ABE-Q	ABE Corp Q	0.48	0.00	1,200	0.48	0.48	0.48
ABE-R	ABE Corp R	0.48	0.00	1,200	0.48	0.48	0.48
ABE-S	ABE Corp S	0.48	0.00	1,200	0.48	0.48	0.48
ABE-T	ABE Corp T	0.48	0.00	1,200	0.48	0.48	0.48
ABE-U	ABE Corp U	0.48	0.00	1,200	0.48	0.48	0.48
ABE-V	ABE Corp V	0.48	0.00	1,200	0.48	0.48	0.48
ABE-W	ABE Corp W	0.48	0.00	1,200	0.48	0.48	0.48
ABE-X	ABE Corp X	0.48	0.00	1,200	0.48	0.48	0.48
ABE-Y	ABE Corp Y	0.48	0.00	1,200	0.48	0.48	0.48
ABE-Z	ABE Corp Z	0.48	0.00	1,200	0.48	0.48	0.48
ABE-A1	ABE Corp A1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-B1	ABE Corp B1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-C1	ABE Corp C1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-D1	ABE Corp D1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-E1	ABE Corp E1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-F1	ABE Corp F1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-G1	ABE Corp G1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-H1	ABE Corp H1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-I1	ABE Corp I1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-J1	ABE Corp J1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-K1	ABE Corp K1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-L1	ABE Corp L1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-M1	ABE Corp M1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-N1	ABE Corp N1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-O1	ABE Corp O1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-P1	ABE Corp P1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-Q1	ABE Corp Q1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-R1	ABE Corp R1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-S1	ABE Corp S1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-T1	ABE Corp T1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-U1	ABE Corp U1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-V1	ABE Corp V1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-W1	ABE Corp W1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-X1	ABE Corp X1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-Y1	ABE Corp Y1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-Z1	ABE Corp Z1	0.48	0.00	1,200	0.48	0.48	0.48
ABE-A2	ABE Corp A2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-B2	ABE Corp B2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-C2	ABE Corp C2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-D2	ABE Corp D2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-E2	ABE Corp E2	0.48	0.00	1,200	0.48	0.48	0.48
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ABE-M2	ABE Corp M2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-N2	ABE Corp N2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-O2	ABE Corp O2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-P2	ABE Corp P2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-Q2	ABE Corp Q2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-R2	ABE Corp R2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-S2	ABE Corp S2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-T2	ABE Corp T2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-U2	ABE Corp U2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-V2	ABE Corp V2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-W2	ABE Corp W2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-X2	ABE Corp X2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-Y2	ABE Corp Y2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-Z2	ABE Corp Z2	0.48	0.00	1,200	0.48	0.48	0.48
ABE-A3	ABE Corp A3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-B3	ABE Corp B3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-C3	ABE Corp C3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-D3	ABE Corp D3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-E3	ABE Corp E3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-F3	ABE Corp F3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-G3	ABE Corp G3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-H3	ABE Corp H3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-I3	ABE Corp I3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-J3	ABE Corp J3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-K3	ABE Corp K3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-L3	ABE Corp L3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-M3	ABE Corp M3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-N3	ABE Corp N3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-O3	ABE Corp O3	0.48	0.00	1,200	0.48	0.48	0.48
ABE-P3							

NYSE COMPOSITE PRICES

Continued from previous page

	Stock	Div	P	Y	100s	High	Low	Close	Chng
Acme Car	0	5	35	35	35	35	35	35	-
Acme Mfg	.57	30	11	11	11	11	11	11	-
Acme Ind	.02	12	141	141	141	141	141	141	-
Acme Ind	.52	3	35	35	35	35	35	35	-
Acme Ind	.04	154	48	48	48	48	48	48	-
Acme Ind	.1	41	100	100	100	100	100	100	-
Acme Ind	.00	25	58	58	58	58	58	58	-
Acme Ind	.02	200	11	11	11	11	11	11	-
Acme Ind	.1	132	11	11	11	11	11	11	-
Acme Ind	.00	5	11	11	11	11	11	11	-
Acme Ind	.00	10	21	21	21	21	21	21	-
Acme Ind	.00	20	21	21	21	21	21	21	-
Acme Ind	.00	30	21	21	21	21	21	21	-
Acme Ind	.00	40	21	21	21	21	21	21	-
Acme Ind	.00	50	21	21	21	21	21	21	-
Acme Ind	.00	60	21	21	21	21	21	21	-
Acme Ind	.00	70	21	21	21	21	21	21	-
Acme Ind	.00	80	21	21	21	21	21	21	-
Acme Ind	.00	90	21	21	21	21	21	21	-
Acme Ind	.00	100	21	21	21	21	21	21	-
Acme Ind	.00	110	21	21	21	21	21	21	-
Acme Ind	.00	120	21	21	21	21	21	21	-
Acme Ind	.00	130	21	21	21	21	21	21	-
Acme Ind	.00	140	21	21	21	21	21	21	-
Acme Ind	.00	150	21	21	21	21	21	21	-
Acme Ind	.00	160	21	21	21	21	21	21	-
Acme Ind	.00	170	21	21	21	21	21	21	-
Acme Ind	.00	180	21	21	21	21	21	21	-
Acme Ind	.00	190	21	21	21	21	21	21	-
Acme Ind	.00	200	21	21	21	21	21	21	-
Acme Ind	.00	210	21	21	21	21	21	21	-
Acme Ind	.00	220	21	21	21	21	21	21	-
Acme Ind	.00	230	21	21	21	21	21	21	-
Acme Ind	.00	240	21	21	21	21	21	21	-
Acme Ind	.00	250	21	21	21	21	21	21	-
Acme Ind	.00	260	21	21	21	21	21	21	-
Acme Ind	.00	270	21	21	21	21	21	21	-
Acme Ind	.00	280	21	21	21	21	21	21	-
Acme Ind	.00	290	21	21	21	21	21	21	-
Acme Ind	.00	300	21	21	21	21	21	21	-
Acme Ind	.00	310	21	21	21	21	21	21	-
Acme Ind	.00	320	21	21	21	21	21	21	-
Acme Ind	.00	330	21	21	21	21	21	21	-
Acme Ind	.00	340	21	21	21	21	21	21	-
Acme Ind	.00	350	21	21	21	21	21	21	-
Acme Ind	.00	360	21	21	21	21	21	21	-
Acme Ind	.00	370	21	21	21	21	21	21	-
Acme Ind	.00	380	21	21	21	21	21	21	-
Acme Ind	.00	390	21	21	21	21	21	21	-
Acme Ind	.00	400	21	21	21	21	21	21	-
Acme Ind	.00	410	21	21	21	21	21	21	-
Acme Ind	.00	420	21	21	21	21	21	21	-
Acme Ind	.00	430	21	21	21	21	21	21	-
Acme Ind	.00	440	21	21	21	21	21	21	-
Acme Ind	.00	450	21	21	21	21	21	21	-
Acme Ind	.00	460	21	21	21	21	21	21	-
Acme Ind	.00	470	21	21	21	21	21	21	-
Acme Ind	.00	480	21	21	21	21	21	21	-
Acme Ind	.00	490	21	21	21	21	21	21	-
Acme Ind	.00	500	21	21	21	21	21	21	-
Acme Ind	.00	510	21	21	21	21	21	21	-
Acme Ind	.00	520	21	21	21	21	21	21	-
Acme Ind	.00	530	21	21	21	21	21	21	-
Acme Ind	.00	540	21	21	21	21	21	21	-
Acme Ind	.00	550	21	21	21	21	21	21	-
Acme Ind	.00	560	21	21	21	21	21	21	-
Acme Ind	.00	570	21	21	21	21	21	21	-
Acme Ind	.00	580	21	21	21	21	21	21	-
Acme Ind	.00	590	21	21	21	21	21	21	-
Acme Ind	.00	600	21	21	21	21	21	21	-
Acme Ind	.00	610	21	21	21	21	21	21	-
Acme Ind	.00	620	21	21	21	21	21	21	-
Acme Ind	.00	630	21	21	21	21	21	21	-
Acme Ind	.00	640	21	21	21	21	21	21	-
Acme Ind	.00	650	21	21	21	21	21	21	-
Acme Ind	.00	660	21	21	21	21	21	21	-
Acme Ind	.00	670	21	21	21	21	21	21	-
Acme Ind	.00	680	21	21	21	21	21	21	-
Acme Ind	.00	690	21	21	21	21	21	21	-
Acme Ind	.00	700	21	21	21	21	21	21	-
Acme Ind	.00	710	21	21	21	21	21	21	-
Acme Ind	.00	720	21	21	21	21	21	21	-
Acme Ind	.00	730	21	21	21	21	21	21	-
Acme Ind	.00	740	21	21	21	21	21	21	-
Acme Ind	.00	750	21	21	21	21	21	21	-
Acme Ind	.00	760	21	21	21	21	21	21	-
Acme Ind	.00	770	21	21	21	21	21	21	-
Acme Ind	.00	780	21	21	21	21	21	21	-
Acme Ind	.00	790	21	21	21	21	21	21	-
Acme Ind	.00	800	21	21	21	21	21	21	-
Acme Ind	.00	810	21	21	21	21	21	21	-
Acme Ind	.00	820	21	21	21	21	21	21	-
Acme Ind	.00	830	21	21	21	21	21	21	-
Acme Ind	.00	840	21	21	21	21	21	21	-
Acme Ind	.00	850	21	21	21	21	21	21	-
Acme Ind	.00	860	21	21	21	21	21	21	-
Acme Ind	.00	870	21	21	21	21	21	21	-
Acme Ind	.00	880	21	21	21	21	21	21	-
Acme Ind	.0								

AMERICA

Dow trades in narrow range at midsession

Wall Street

US share prices traded in a narrow range yesterday morning as lower bond yields and disappointing economic news pulled market sentiment in two different directions, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was down 0.56 at 3,560.43. The more broadly based Standard & Poor's 500 was 0.65 lower at 495.50, while the Amex composite eased 0.58 to 437.30 and the Nasdaq composite gained 1.53 at 705.18. NYSE trading volume was 1.55m shares by 1pm.

After Monday's strong start, consolidation was the order of the day on stock markets. The morning's economic news was bearish in tone - a 0.1 per cent increase in the June index of leading economic indicators was weaker than expected, and suggested, like most recent data, that the economy is growing, but at an unusually modest rate for normal post-recessionary periods.

While the leading indicators report deflated investor sentiment, there was some good news from the fixed-income market, where brightened prospects for the successful approval of President Bill Clin-

ton's deficit-reduction budget package provided a sharp lift to government bond prices. By early afternoon the benchmark 30-year issue was up half a point, and the yield was down to almost exactly 6.5 per cent, close to the lowest level in the bond's history.

Among individual stocks, Unisys firms \$4 to \$10, in volume of 1.7m shares after the company announced that it had joined forces with Intel, the microchip manufacturer, to develop parallel processing computers.

Intel, traded on the Nasdaq market, rose 8% to 853 in volume of 3.1m shares.

UAL dropped \$1.4 to \$14.14

after Lehman Brothers, the investment bank, lowered its rating on the airline stock from "outperform" to "buy", citing price reasons.

Airline stocks have been strong performers lately because of the drop in oil prices, and some analysts believe the sector may have been overbought.

Selected cyclical stocks were in demand, including Alcoa, up \$1.4 to \$73.4; International Paper, \$4, firmer at \$74.4; and Caterpillar, up \$1.4 to \$79.4.

Chiquita Brands eased \$4.4 to \$12 as investors reacted to the news from late on Monday that the company is cutting its

quarterly cash dividend from 17 cents a share to 5 cents a share in an effort to strengthen its balance sheet.

On the Nasdaq market, Apple Computer rose \$4 to \$29 in volume of 1.1m shares after the company announced that it is cutting prices of its Apple PowerBook duo line and several other products.

Other technology stocks were also firmer, including new issue Atel, which debuted at \$9.4, and by early afternoon was trading at \$12.4 in volume of 3.1m shares.

Canada

TORONTO firms in early dealing, led by strong industrial products, base metals and utilities shares. The TSE 300 index was up 8.85 at 3,976.08 at midsession in turnover of C\$23m. Northern Telecom began another tentative move towards recovery, rising C\$1.4 to C\$31.4.

SOUTH AFRICA

GOLD shares closed lower in light profit-taking, while investors waited cautiously for the bullion price to break out of its current narrow trading range. The gold index lost 47 to 4,024, industrials 10 to 4,601 gained FF18.60 or 2.8 per cent

and the overall 39 to 4,124.

Long-term potential seen among Indian steelmakers

Andrew Baxter discusses prospects for the sector

As Europe's steelmakers struggle to sort out their problems, counterparts in developing and industrialising countries face very different challenges - which could turn into long-term opportunities for investors.

A report last month on the Indian steel market by Mr David Morgan, steel analyst at Lehman Brothers in London, focuses on the "excellent long-term growth potential" of the world's ninth largest steel producer, but coupled with problems such as low productivity and rigid labour laws.

The report does not make share recommendations, but points out the wide spectrum of investment opportunities among two dozen publicly-listed steel companies.

Among these are the state-owned Steel Authority of India (Sail), the world's tenth largest steel company, which sold 10.5 per cent of its stock last year to local institutions; Tata Iron and Steel (Tisco), the largest private sector producer and valued on the stock market at about Rs48bn (\$1.5bn); and fast-growing secondary mini-producers such as Mukand and Jindal Strips.

The report coincides with the launch of three India funds in the past few weeks, making a total of about 10 such funds. Foreign individuals cannot buy Indian shares directly, and even foreign institutions need government approval to invest in India.

The short-term outlook for the Indian steel industry and steel shares is lacklustre: the industry has seen weak demand and subdued prices for the past year, mainly because of public sector spending cuts aimed at curbing the budget deficit.

The short-term outlook for the Indian steel industry and steel shares is lacklustre: the industry has seen weak demand and subdued prices for the past year, mainly because of public sector spending cuts aimed at curbing the budget deficit.

ket because of the government's problems. But last week's victory for Prime Minister Narasimha Rao in a no-confidence vote gave the market a much-needed boost. The Bombay's BSE index closed yesterday at 2,240.52, up from its 1993 low of 2,038.

But Mr Morgan notes that, in spite of recent problems, the steel industry has remained profitable, unlike the majority of steel companies in developed countries. Profitability, he says, is unlikely to remain unsatisfactory until next year, which could provide investors with a good entry point.

On a long-term basis, however, the Lehman Brothers report shows why the Indian steel industry is the kind of sector that growth funds ought

to find attractive. An average GDP growth rate of 5 per cent a year looks "quite possible" over the next ten years, says Mr Morgan, which could double steel consumption from its current level of 16m tonnes a year.

The industry, one of the world's lowest cost producers

until the mid-1970s, failed to keep up with new technology under state regulation, which kept prices low but protected steelmakers with high import tariffs.

But both Sail and Tisco have major modernisation programmes underway, the leading secondary producers have efficient modern plant, and there are a number of sizeable new projects employing the latest technology.

The negatives are poor infrastructure, rapidly rising input costs as other industries are liberalised too, rigid labour laws, plants that are still inefficient and under-utilised, and finding the money for modernisation and growth.

Mr Morgan sees enormous scope for productivity improvements at existing plants, but, even with the expansion plans, there will still be a need for more capacity to satisfy expected demand by the beginning of the next century. Beyond that, further big demand rises are expected.

But he warns that the post-liberalisation environment is still evolving, and it is hard to say yet exactly where the growth is going to come from.

The government still controls about half the country's steel production, but has said that no more integrated plants will be built by the public sector.

Mr Morgan notes that, in spite of recent problems, the steel industry has remained profitable, unlike the majority of steel companies in developed countries. Profitability, he says, is unlikely to remain unsatisfactory until next year, which could provide investors with a good entry point.

On a long-term basis, however, the Lehman Brothers report shows why the Indian steel industry is the kind of sector that growth funds ought

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY AUGUST 2 1993					FRIDAY JULY 30 1993					DOLLAR INDEX					
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg	1993 High	1993 Low
Australia (68)	144.59	+2.6	143.92	128.96	153.86	+0.4	3.62	140.95	140.72	93.51	127.54	153.42	144.59	118.32	142.20	
Austria (17)	157.78	+1.3	104.12	140.72	141.23	+0.2	1.37	155.68	155.42	103.28	140.87	140.96	160.21	131.16	152.61	
Belgium (42)	145.04	-0.1	144.37	95.71	129.36	-0.3	4.32	145.19	144.95	95.31	131.37	131.29	156.75	131.19	146.91	
Canada (53)	145.04	-0.1	144.37	95.71	129.36	-0.3	4.32	145.19	144.95	95.31	131.37	131.29	156.75	131.19	146.91	
Denmark (33)	156.98	+2.5	215.98	140.42	140.42	+0.0	2.03	126.43	126.43	83.87	114.39	110.38	111.41	126.58	102.25	132.58
Finland (23)	102.15	+2.2	101.67	67.41	91.10	+0.2	1.26	126.69	126.69	9.98	99.81	96.33	102.05	102.15	85.50	71.25
France (97)	157.64	+0.9	156.91	104.03	140.59	+1.9	3.08	156.27	156.02	103.66	141.39	141.95	167.36	127.22	158.80	
Germany (60)	114.98	+2.0	114.43	75.86	102.63	+0.2	2.07	121.69	121.50	74.77	101.97	101.97	117.10	101.59	117.76	
Hong Kong (55)	250.00	-0.1	186.63	151.52	280.77	+0.0	3.01	250.00	250.00	125.81	224.45	228.84	250.00	182.82	245.90	
Ireland (4)	70.05	+0.9	150.59	140.59	70.29	+0.1	0.41	150.59	150.59	70.29	140.87	140.96	160.21	131.16	152.61	
Italy (70)	70.62	+1.1	70.29	46.60	22.98	+0.7	1.92	69.84	69.73	66.33	61.39	61.39	72.82	53.78	66.59	
Japan (470)	157.71	+0.2	156.98	104.03	140.68	+1.0	0.3	157.34	157.05	104.38	142.39	140.38	157.71	100.75	93.90	
Malaysia (59)	350.20	-0.2	348.61	231.12	312.36	-0.2	0.2	350.88	350.29	232.75	317.48	346.33	350.88	251.69	424.56	
Mexico (19)	161.03	+0.1	160.03	104.97	148.75	+0.4	0.05	160.43	160.23	104.98	145.19	145.19	161.85	140.30	140.24	
Netherlands (24)	100.02	+1.3	100.29	100.29	100.29	+0.3	0.51	100.29	100.29	100.29	100.29	100.29	100.29	100.29	100.29	
New Zealand (13)	55.39	+0.2	55.13	36.56	49.40	+0.19	0.6	41.19	55.77	55.67	37.00	50.46	53.49	55.77	40.77	
Norway (22)	160.55	+0.7	159.80	105.98	143.19	+1.1	1.61	159.48	159.23	105.80	144.32	161.63	166.21	137.71	163.12	
Singapore (38)	254.31	+1.7	253.13	167.82	228.81	+0.44	1.64	250.07	249.67	165.79	228.72	228.28	256.46	186.46	207.04	
South Africa (60)	219.47	+0.4	218.78	78.74	102.42	+0.2	2.03	219.47	219.47	129.45	182.18	182.18	215.29	145.72	203.45	
Spain (44)	159.32	+0.6	158.74	129.13	140.42	+1.1	1.43	159.32	158.74	128.33	181.48	181.48	192.50	142.52	183.50	
Sweden (36)	175.69	+1.9	174.88	115.95	156.70	+2.05	1.80	172.42	172.14	114.39	156.03	156.03	172.58	140.30	162.77	
Switzerland (50)	128.67															